

July 1991

HOW?

Psion Portable Data Systems improve fieldworker efficiency. Automatically.

CALL 071-258 7366

FINANCIAL TIMES COMPANIES & MARKETS

Tuesday June 11 1991

WIPAC

AUTOMOTIVE PARTS & ACCESSORIES

INSIDE

Unisys raises \$207m with Timeplex sale

Unisys, the debt-ridden US computer company, is selling its Timeplex subsidiary for \$207m to a joint venture led by Ascom Holding, a Swiss telecommunications and automation company, together with its partner Mercedes Information Technologies of South Africa. The Unisys move is part of a plan to raise cash by selling assets. Timeplex, which had 1990 sales of around \$250m, manufactures local area networking systems for voice, data and video transmission. Its main customers are large industrial and service companies, primarily in the US and Europe. Page 22

Lex sells US offshoot for \$150m

Lex Service, the largest UK vehicle distributor, is to sell its electronics component distribution operations in the US and Canada in a deal worth \$150m. Arrow Electronics, the second largest electronic component distributor in the US, will pay Lex \$100m in cash and 6.6m Arrow shares, worth about \$9 each. Lex, headed by Sir Trevor Chinn, is also trying to sell its European electronics businesses, which have a net asset value of about \$30m (\$50.1m). It would use the proceeds from these sales to reduce group borrowings, which stood at £104m at the end of 1990. Page 26

EMAP's first fall in 10 years

EMAP, the publishing and exhibitions group, yesterday announced pre-tax profits for the year to the end of March of £30.8m (£51.4m), compared with £35m last year - the company's first fall in profits for 10 years. Mr Graham Ross Russell (left), EMAP chairman, said the trading results reflected severe pressure on the economy. In the first three months of this year, EMAP's newspaper revenues fell by 13 per cent to 14 per cent compared with the same quarter last year. Page 26

No copper-bottom guarantee

Copper supplies this year would be hard-pressed to cope with any unexpected and serious fall in production, according to ITZ, the world's largest mining group. It warned that total copper stocks remained low while producers would be unlikely to escape the problems which held back production last year. Page 28

Barlow Rand comes full circle

South Africa's largest industrial group, Barlow Rand, is shifting its focus away from mining and processed minerals, the main source of profits in recent years. The move has been spurred largely by the fact that the fortunes of this industrial flagship have been largely determined by movements in world commodity markets. In the 20 years since taking control of Rand Mines, Barlow's involvement with mining has been inauspicious. Now the group is presiding over the dismemberment of a once-proud mining house. Page 21

Market Statistics

Base lending rates	26	London traded options	24
Benchmark Govt bonds	23	London traded options	24
FT-100 index	24	Managed funds	25-26
FT-100 bond index	24	Money markets	25
Financial futures	26	New int bond issues	25
Foreign exchanges	26	World commodity prices	27
London recent issues	24	World stock market indices	27
London share service	25-31	UK dividends announced	28

Companies in this issue

AKER	20	Komatsu	21
Acad	27	Lex Service	26
Adia	19	London Scottish Bank	27
Anglo United	26	Manpower	19
Argus	21	Marles and Spencer	25
Baltes	23	Minet Holdings	25
Bank of China Trust	21	Mondadori	20
Barlow Rand	21	Nationwide Anglia	25
British Land	20	Nora Industries	20
CEAC	20	Occidental Petroleum	21
Canadian Pacific	22	Orkla Bergegaard	20
Control Techniques	27	P-E International	26
ray Electronics	26	Perstorp	20
David Bellamy Assoc	26	Revo	20
Elmex-Vieljeux	21	Rhone Exploration	25
VA Airways	21	Rowe Evans Invs	25
Equitair	24	SD-Scion	26
ga	25	Shell SA	21
map	25	Shell SA	21
crabtree	22	Sonnenschein	20
cl	19	Southend Property	25
nichem	18	Swarzedz	24
glenmont	19	LIC	21
Ugmore Estates	25	Unigate	25
lyco	27	Unisys	22
United Central Invs	25	Vibroplant	24
un	25	Wolfszweig	24
Worthington (AJ)	25		

Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Alcatel	1250 + 50	Desert	1975 + 48
Alcatel	180 + 11	Desert	780 + 30
Alcatel	555 + 9	Geophysical	781 + 31
Alcatel	1110 + 15	Geophysical	783 + 17
Alcatel	1450 + 23	Gumout	894 + 15
Alcatel	575 + 7.5	Union Bank	585 + 15
LONDON (GBP)		TOKYO (YEN)	
Alcatel	114 + 15	Alcatel	1080 + 50
Alcatel	172 + 11	Alcatel	780 + 30
Alcatel	472 + 11	Alcatel	1490 + 120
Alcatel	281 + 8	Alcatel	2350 + 140
Alcatel	515 + 10	Alcatel	2350 + 140
Alcatel	227 + 63	Alcatel	428 + 20
Alcatel	31 + 5	Alcatel	2740 + 310
Alcatel	125 + 5	Alcatel	
Alcatel	78 + 5	Alcatel	
Alcatel	81 + 12	Alcatel	

New York prices as at 12.30pm

LONDON (Pence)		MILAN (Lira)	
Alcatel	188 + 11	Alcatel	77 + 10
Alcatel	172 + 11	Alcatel	435 + 15
Alcatel	472 + 11	Alcatel	414 + 11
Alcatel	281 + 8	Alcatel	282 + 12
Alcatel	515 + 10	Alcatel	235 + 12
Alcatel	227 + 63	Alcatel	33 + 4
Alcatel	31 + 5	Alcatel	
Alcatel	125 + 5	Alcatel	
Alcatel	78 + 5	Alcatel	
Alcatel	81 + 12	Alcatel	

Adia seeks SFr174.9m capital injection

By William Dullforce in Lausanne

ADIA, the employment and services group taken over in March by the Swiss businessman, Mr Klaus Jacobs, and Asco Deutsche Kaufhaus, the German retailing group, plans to raise new capital and sell off the companies which have no connection with its core business. The capital increase, which includes a rights issue, would raise SFr174.9m (\$118m) if fully subscribed, and bring shareholders' equity to about SFr640m. A SFr100m provision against restructuring costs is also being created against reserves. On the basis of the 1990 figures, the disinvestment, if carried through, would reduce turnover

from SFr5.7bn to SFr3.3bn but leave Adia as the world's second largest temporary employment group after Manpower. Up for sale are Inspectorate, the inspection services company; the security services companies Protectas (Europe) and Network (US); and the Meridian computer leasing businesses in Europe and the US. Adia earlier announced a boardroom shake-up and the replacement of Mr Yves Paternot, chief executive, by Mr Nico Isenmann, formerly an executive with Jacobs Suchard, the Swiss chocolates and coffee group, in which Mr Jacobs last year sold a controlling interest to Philip Mor-

ris of the US for a net personal gain of about SFr25m. Mr Jacobs will become chairman of Adia's board, which will include three Asco representatives, Mr Helmut Wagner, chairman, Mr Klaus Wiegand, chief executive, and Mr Franz Suchard, finance director. After buying its controlling stake from Omni Holding, Mr Werner Rey's master company now under court protection, the Asco-Jacobs partnership brought in Price Waterhouse and the Boston Consulting Group to advise on the group's financial structure and future strategy. Mr Isenmann said the conclusions were that the group had too

small a financial base to be committed in so many different fields and that heavy investments would be necessary to establish Adia as the world leader in temporary work and personnel services. Under an 11-for-1 rights offer shareholders are being offered bearer shares at a price of SFr750 each. Holders of participation certificates will be able to buy bearer shares at the same price at a ratio of 55 to 1. Subscriptions will open on July 25 and close on August 2. Mr Jacobs and Asco have already exercised their subscription rights and bought 70,000 bearer shares for SFr62.5m. In

addition, holders of the SFr62.7m convertible bond expiring in 1994 have accepted a premature, discounted repayment of SFr51.7m which has been reinvested in 68,972 shares at the same price of SFr750 each. Mr Jacobs and Asco have bought half these shares. So far these transactions have increased Adia's capital by SFr104.2m. A further SFr70.7m will be raised, if all holders of shares and participation certificates exercise their subscription rights. Hit heavily by the recession in the US, UK and Australia, Adia posted a 43 per cent fall to SFr115m in 1990 consolidated net earnings. Mr Isenmann said the

Government rejects chemicals group's business plan for new investment

Politics and profits at odds in Italy

Haig Simonian reports on the credibility crisis facing EniChem

SINCE moving back into the public sector last November, EniChem, the world's ninth biggest chemicals group, is proving how politics and business do not always mix, or at least not at a profit, in Italy.

The company's fortunes have declined since Eni, Italy's huge energy and chemicals producer, bought out Montedison's 40 per cent stake in the former Enimont joint venture last November and then tendered for the remaining 20 per cent on the market.

Earnings have plunged in line with the general downturn in the world chemicals business, leaving EniChem with a loss of L88bn (\$68.05m) last year against 1989's profit of L716bn.

Some analysts say those figures were achieved thanks to some nifty work with extraordinary earnings. Meanwhile, sales fell by 1.9 per cent to L15,347bn and net debt surged by almost 35 per cent to L8,241bn.

EniChem's results look set to deteriorate further this year. The company has barely begun the strategy of asset sales, joint ventures and new investments which its management says is essential to shift it out of loss-making commodity and agricultural chemicals into higher value-added products.

EniChem's exposure in these two areas has left it vulnerable to the industry's current downturn. Bulk and agro-chemicals have been plagued by overcapacity and falling prices.

Barring a miracle, earnings are set to worsen this year if the restructuring does not start soon.

Italian politics presents another problem for the company. As a state-owned concern with many of its plants in the poorer south, EniChem risks being run more as a social service than a profit maker.

Last week the government rejected the company's four-year business plan as some politicians felt EniChem's target of L5,500bn for new investment, some 63 per cent of it in the south, was not enough to sweeten the substantial job cuts and plant closures in Sardinia, Sicily and the Mezzogiorno.

EniChem's management has been told to prepare a new set of proposals to be presented after the sensitive Sicilian elections later this month.

Mr Nino Cristoforo, a cabinet minister, says the new ideas must take into account the needs of the chemical industry and the wider problems of southern Italy, where unemployment is more than 20 per cent.



Eni chairman Gabriele Cagliari: overseeing a joint venture

International production base. EniChem derives 80 per cent of its production from Italian plants and it remains very inward looking in terms of sales - around 55 per cent of EniChem's turnover comes from its home market, compared with the top German chemicals groups and ICI which derive about 25 per cent of turnover from their home markets.

If EniChem succeeds in becoming more international and altering its product range, it may emerge from unprofitability. Greater credibility could also help it to strike further deals with big chemical producers.

If it fails, matters can only get worse: any hopes EniChem may have of raising cash by refloating some shares on the bourse - a target announced by Eni when it regained control last year - will vanish.

The latest figures show that Eni and its subsidiaries now own all but 0.4 per cent of EniChem's shares.

Brokers say the only private shareholders remaining are environmentalists who have stayed on board to attend - and perhaps disrupt - the company's annual meeting next week.

Ratners issue may raise \$100m

By Karen Zagor in New York

RATNERS Group, the UK-based jewellery chain, hopes to raise up to \$100m before expenses, by issuing in the US up to 1,000 auction market preference shares via a private placement to a number of investors, at a price of \$100,000 per share.

Ratners, whose balance sheet included net debt of £150m in February, said the proceeds would be used to cut net borrowings.

Ratners came under pressure from the City last autumn when it acquired Key Jewellers, the US chain, for \$207m. Key, which was then on the verge of bankruptcy, was quickly integrated with Ratners existing operations in the US. Together, they contributed £14m to Ratners operating profits of £134.25m in the year ended February 2, 1991.

Announcing the results in April, Ratners said it would cut up to 1,000 jobs or 5 per cent of its staff in an attempt to combat recession in the UK and the US. Sales grew 24 per cent to £1.1bn in the year to end-February, but costs rose faster, leaving pre-tax profits only slightly ahead at £110.08m against £102.22m before property gains. Fully diluted earnings per share fell 9 per cent to 23.6p.

Ratners said it would be prudent to reduce its reliance on short-term bank debt by diversifying into more permanent types of finance and by broadening its funding base. Much of Ratners' recent expansion has been financed through US dollar denominated borrowings on a relatively short-term basis.

The new US shares, which will not be listed on any stock exchange or offered to Ratners

shareholders, will be issued in bearer form and will have no fixed redemption date. They may be redeemed at the option of the company at various times.

The new auction market preference shares (AMPS) are expected to have a dividend rate of between 5 1/2 per cent and 5 3/4 per cent. Since they have no redemption date, they are considered by issuers as equity rather than debt. Ratners' existing AMPS preference shares were issued in the US in three series of 500 shares - A, B and C - in 1989. The new US preference shares will be issued in two series - D and E - of 500 shares each.

Mercury avoids local head-on clash with BT

By Hugo Dixon in London

MERCURY Communications, the telecommunications subsidiary of Cable and Wireless, has decided not to compete head-on with British Telecom in the UK residential market but, instead, to focus on business customers and long-distance traffic.

The decision reduces the likelihood of local rivals developing in competition to BT, one of the main aims of the UK government's telecommunications policy review earlier this year.

Cable and Wireless, the international telecommunications group, will shortly announce the change in focus which has stemmed from a review of its world-wide strategy.

The review has also concluded that, outside the UK, C&W should concentrate more on niche monopoly markets rather than trying to compete head-on with giants such as AT&T and BT.

The strategic review was launched by Lord Young, the former Conservative Cabinet Minister who became chairman of C&W last year.

Its conclusions represent something of a retrenchment compared to the group's previous ambitious plans, but they may be welcomed by shareholders on the grounds that they are more tightly focussed on commercial objectives. The group reports its annual profits on Thursday.

A C&W executive said Mercury would not "dig up the streets to go to the local market". He said that instead the

company would use its personal communications licence, which allows it to provide mobile phone services, as its means of serving residential customers.

Mercury Personal Communications is likely to be merged with Mercury Communications to form a single company, the executive said. This will bring both operations under the control of Mr Peter van Cuylenburg, Mercury's chief executive.

However, the executive dismissed suggestions that the change represented a loss of power for Mr Gordon Owen, C&W's group managing director who previously had responsibility for the personal communications operations. Mr Owen continues to be chairman of Mercury.

The C&W executive supported the idea of concentrating on niche monopoly markets outside the UK. "Sometimes small is beautiful," he said.

However, he added that this did not mean that "we won't offer a global solution to clients where we are competing against the giants".

Under its previous chairman, Lord Sharp, C&W placed emphasis on its strategy of building a global digital highway consisting of using fibre optic cables encircling the globe.

It is understood Lord Young is not proposing to abandon this approach but is rather contemplating a shift of emphasis.

INTER-BANK

Istanbul, Türkiye

US\$60,000,000

Medium term revolving facility provided through International Finance Corporation participations

Arranged by
International Finance Corporation

Lead Managers
JP Morgan

Bank of Commerce and Credit International S.A.
Banque Internationale a Luxembourg
Credit Lyonnais
Deutsche Bank Luxembourg S.A.
The Tokyo-Mitsubishi Bank, Limited

ASLK-CGER Bank
Credit Industriel de l'Ouest
The Dai-ichi Kangyo Bank, Limited
Postipankki Ltd, Helsinki
Union Bank of Finland (France) S.A.

Managers
Bank fuer Osterreich und Salzburg (Osterreich)
Arab Banking Corporation, N.Y.
Banque Paribas du Commerce Extérieur
Bayerische Vereinsbank International S.A.
Compagnie Financière de CFC et de L'Union Européenne
DG BANK Luxembourg S.A.

Oesterreichische Volksbanken-
Anstalt
Banca Toscana SpA
Banque Indosuez, Paris
Berliner Bank
Aktiengesellschaft
Banco de Brasil S.A.
Doha Bank Ltd.
(Incorporated in the State of Qatar)
Middle East Bank Ltd.

Girozentrale und Bank
der Österreichischen Sparkassen
Aktiengesellschaft
Morgan Guaranty Trust Company of New York
SKOPBANK

Société Générale Paris
NORDBANKEN
Swiss Volksbank

Agents
Morgan Guaranty Trust Company of New York

May 1991

INTERNATIONAL COMPANIES AND FINANCE

British Land sees 9.6% fall in value of portfolio

By Vanessa Houlder, Property Correspondent, in London

BRITISH LAND, the property company headed by Mr John Ritblat which has been one of the most prominent investors in the depressed UK market, yesterday reported a 9.6 per cent fall in the value of its portfolio over the year to March 31.

Its diluted net asset value per share fell by 18 per cent from 492p to 401p. After investing £460m (£736m) since the end of 1989 in its largest ever acquisition programme, its interest charges more than doubled to £60.1m from £29.7m, cutting its pre-tax profits from £44.8m to £31.0m.

Mr Ritblat said the company's buying programme was recognised to have been opportunistic. "When our market recovers it can do so dramatically, particularly for geared holders of quality property," he said.

"Whenever the cycle improves we expect the company to be well positioned to

take full advantage," he added. The fall in value of British Land's portfolio, now on a running net yield of 7.2 per cent, was a result of an 18 per cent cut in the value of City properties, a 14 per cent fall in values in the rest of London, a decline of 3 per cent over two years for the provincial portfolio and a steady performance from the overseas portfolio.

The company says the decline in property values was mitigated by the value of its new purchases, which have been valued at more than was paid for them.

The acquisitions shifted the emphasis of its portfolio away from offices and central London towards retail property and the provinces.

The geographical breakdown is the City 24 per cent (30 per cent), rest of London 21 per cent (30 per cent), provincial 47 per cent (31 per cent) and overseas 8 per cent (9 per cent).

By use, the distribution is offices 58 per cent (68 per cent), retail 38 per cent (23 per cent), industrial 7 per cent (9 per cent). Property sales made £24m.

The company has issued £78.75m of convertible capital bonds and £100m of unsecured bonds, giving it £500m of available funds, which is more than it had at the start of 1990. Treating the £78.75m convertible capital bonds as equity, the debt to equity ratio is 72 per cent.

Net rental income increased from £53.5m to £79.5m. Much of the group's investment has been in sale and leaseback deals in the retail market, ensuring that 40 per cent of the rent roll of £115m is subject to minimum guaranteed uplifts.

A final dividend of 3.87p brings the total for the year to 5.75p, an increase of 10 per cent.

Lex, Page 18

CEAC to buy control of German battery firm

By George Graham in Paris

COMPAGNIE Européenne d'Accumulateurs (CEAC), the French batteries group, has agreed to buy control of Accumulateursfabrik Dr Theodor Sonnenschein.

CEAC will buy 74.9 per cent of the German group from the Schwarz-Schilling family, including Dr Christian Schwarz-Schilling, Germany's post and telecommunications minister, and from Mr Frank Rogge, the current executive shareholder. DG Bank will retain its stake of 35.1 per cent.

CEAC said Sonnenschein, which employs 1,400 people, is expected to break even in 1991 on sales of around FF950m, (£160.47m) after several years of losses.

Sonnenschein has a position in most of the same battery markets as CEAC, but is also world leader in the "Dryfit" gel technology.

This technology, although relatively expensive, produces batteries which can function in extremely low temperatures and which offer good transportability and low discharge rates.

CEAC itself has just been taken over by Fiat of Italy from France's Alcatel Alsthom as part of a share exchange and co-operation agreement.

ON their first day of trading on the London stock market, shares in Manchester United, victorious in the European Cup Winners Cup, fell to 316p, more than 18 per cent less than the placing and offer price of 385p.

This disappointment followed an unexpectedly poor response from members of the public, who only took up 46 per cent of the 2.6m shares offered from the £26.5m (£28.05m) money-raising exercise. About 1.4m shares were

Sharp fall in profits hits Unigate

By Maggie Urry in London.

UNIGATE, the food and transport group, yesterday announced a sharp drop in profits, and a restructuring of its business involving large-scale provisions.

However, it maintained its 9.6p final dividend and raised City hopes that the problem areas were being tackled, enabling the share price to rise 12p to 282p.

Pre-tax profits for the year to end-March fell to £75.5m (£120.5m), from £105.5m in the previous year, including profits on property sales of £5.4m, against £13.1m. Two businesses were identified for sale - the JP Wood chicken subsidiary and the car contract hire part of the Wincanton transport division. Other disposals could also be made.

Mr Ross Buckland, who joined the group as chief executive last October, admitted "our results are disappointing."

However he said that the company had refined the description of its activities, saying its "primary focus is on food and related distribution." He said Unigate could expect to produce consistent profitable growth year by year.

He also announced a second board room departure - that of Mr David Yeomans, who had headed the Wincanton transport division - following Mr Andrew Dore's resignation as head of the food division in March. Mr Buckland said the group's management structure had been slimmed and lines of communication shortened.

Mr Buckland said the problem on the chicken side was caused by over-supply, exacerbated by cheap imports from

eastern Europe. This made the industry even more cyclical and commodity-based than before and Mr Buckland said Unigate decided it was not one it should remain in.

Both the poultry and contract hire businesses had lost money in the last financial year, although Mr Buckland would not say how much.

There was a £5.2m provision on the contract hire side covering the fall in resale values of vehicles. The group as a whole also spent £4.6m on redundancies.

After tax there was a £5m extraordinary debit. This was made up of £15m of costs already involved in closures and sales, a £5m provision for the cost of putting the doorstep milk delivery business on to a franchised basis, and a £7m provision against losses from

the businesses to be sold, including the expected loss on the sales.

Mr Buckland stressed no further losses would appear above-the-line from these activities. "We have fully provided for everything we can predict."

As a result there was a reduced loss of £72m (against a £26.8m profit) and the balance sheet showed a fall in net assets from £435.3m to £349.5m. However, Mr Buckland said gearing was low at 14 per cent of the debt related to the contract hire business was excluded.

The group's dairy division and the US restaurant chain increased profits, as did the Nutricia baby food associate company. However, all other divisions suffered a profit decline.

Lex, Page 18

Manchester United shares fail to score

By Jane Fuller in London

ON their first day of trading on the London stock market, shares in Manchester United, victorious in the European Cup

Winners Cup, fell to 316p, more than 18 per cent less than the placing and offer price of 385p. This disappointment followed an unexpectedly poor response from members of the public, who only took up 46 per cent of the 2.6m shares offered from the £26.5m (£28.05m) money-raising exercise. About 1.4m shares were

left with more than 20 subscribers.

Among them were institutions who had already bought 2.1m shares in the separate, successful placing. United's advisers had reckoned that the sale to the public would be the easier part of the transaction because the emotional appeal of one of the UK's most glamorous clubs could be added to the financial inducements.

On yesterday's closing price of 314p, the prospective yield for 1991-92 goes up to 7.4 per cent - substantially above the market average - and the price-earnings ratio for the year about to end is 8.7, a discount to the leisure sector.

United's market value of just over £30m is in line with the figure of £35m to £40m that was originally envisaged for the flotation. The price tag seemed to rise, however, with every successful cup round.

Although it was argued that the basis was improved profit

prospects, particularly through European competition.

The issue has left the club's merchant bank, Henry Ansbacher and its brokers, Smith Newcourt and Charlton Seal, part of Wise Speke, shaking their heads.

Meanwhile, United has collected £5.7m towards the redevelopment of its Old Trafford ground and Mr Martin Edwards, chief executive, has gained more than £5m through reducing his holding.

Nora Industrier slips into red as costs rise

By Karen Fossell

NORA INDUSTRIER, the Norwegian group with main interests in the food and drinks industry, suffered a loss of Nkr27.5m (\$4.05m), before extraordinary items, in the first four months of this year, compared with a profit of Nkr68.7m last year.

Nora said costs rose due to the introduction of new return-for-deposit packaging for its drinks. Nora also spent some Nkr523m to boost its shareholding to 80 per cent in Orkla Borregaard, another Norwegian food and drinks company, in which it is seeking to strengthen co-operation. Nora forecast group profits for the year as a whole to be in line with those of 1990 or "somewhat better".

Group sales in the four-month period rose to Nkr2.22bn from Nkr1.90bn last year. Operating costs rose to Nkr2.09bn from Nkr1.75bn, largely due to last year's acquisitions. Finance costs rose to Nkr55.3m from Nkr31.5m.

Aker hit as demand for cement falls

By Karen Fossell in Oslo

AKER, the Norwegian cement, oil and gas technology group, said yesterday that a slump in demand for cement in the west had pushed the company into a net loss in the first four months of 1991, and forecast that group profits for the year as a whole would be considerably lower.

Aker posted net losses of Nkr23m (\$3.24m) in the period compared with profit of Nkr58m a year earlier. For 1990 as a whole, profits were Nkr63m. Group sales in the period declined by Nkr1bn to Nkr3.83bn.

Mr Tom Rund, Aker's new president and chief executive, said that a reduction in profits expected for the year as a whole affects partly-owned companies so earnings per share, which reached Nkr1.25 in 1990, are expected to be in line with those for last year.

Mr Rund pointed out that restructuring measures implemented during the past couple of years had boosted the

group's equity ratio to 31.6 per cent by the first four months of this year, compared with 23.6 per cent in the same period last year.

He said that Aker's decline has been most significant in the cement businesses outside Norway, but that the fall in these markets in Norway had also been greater than expected.

Mr Rund said that his company is responding to the difficult market situation for cement and building materials with a number of measures. Last month Aker said it would close Castle Cement's UK Pitstone plant, and in Norway adjustments are also being made to take effect this year.

Aker owns 50 per cent of Castle Cement. Sales by the cement division fell to Nkr1.54bn in the four month period from Nkr2.06bn last year, but sales by the oil and gas technology division rose to Nkr2.14bn from Nkr2.2bn last year.

Perstorp slides to SKr282m

PERSTORP, the Swedish specialty chemicals and plastics group, suffered a 39 per cent drop in profits (after financial items) to SKr282m (\$44.59m) in the first eight months of the year, from SKr463m in the previous corresponding period.

Group sales fell by 2 per cent to SKr4.89bn from SKr4.91bn, writes Robert Taylor in Stockholm.

The company expects that its earnings for the year will be more than halved to around SKr300m from SKr638m for the preceding 12 months, with a decline in the profit per share to SKr9.80 from SKr16.55.

Saipem seeks L135bn to fund future expansion

By Haig Simonian in Milan

SAIPEM, the oil industry services arm of Italy's Eni energy and chemicals concern, is raising L135bn (\$104.4m) from shareholders to finance future expansion, increasing the number of cash calls now facing the Milan bourse.

The company is issuing 100m new ordinary shares on the basis of one new L1.135 share for every three ordinary or savings shares currently held. Around 18 per cent of Saipem's share capital is listed, with the rest held by Eni group companies.

After plunging further into

the red with a net loss L30bn for 1990 after a loss of L49bn in 1989, Saipem has seen a sharp increase in its order book this year. Some L800bn of the orders came from the North Sea, the company said.

Turnover in the first four months of this year almost doubled to L417bn from L24bn last year.

Baltica returns to black with profits of DKr558m

By Hilary Barnes in Copenhagen

BALTICA Holdings, the insurance and financial services group, lifted first-quarter profits to DKr558m (\$83.2m) against DKr118m in the same period last year. The group made a DKr204m loss in 1990.

The first-quarter result was strongly influenced by movements in the market value of Danish and foreign stocks, including the group's shareholdings in the French financial services group, Suez, and Britain's Hambro's Bank.

The increase in the value of these two investments added DKr551m to the first-quarter

profit figure. The shares in Hambro's Bank were sold in April for DKr561m, which was DKr82m more than the shares were worth at the end of 1990.

In the 1990 accounts the Hambro's shareholding gave an unrealised loss of DKr255m and the shareholding in Suez gave a loss last year of DKr695m.

Before tax and extraordinary items, first-quarter profit was up from DKr164m to DKr203m. Profits from the accident insurance business increased from DKr60m to DKr181m.

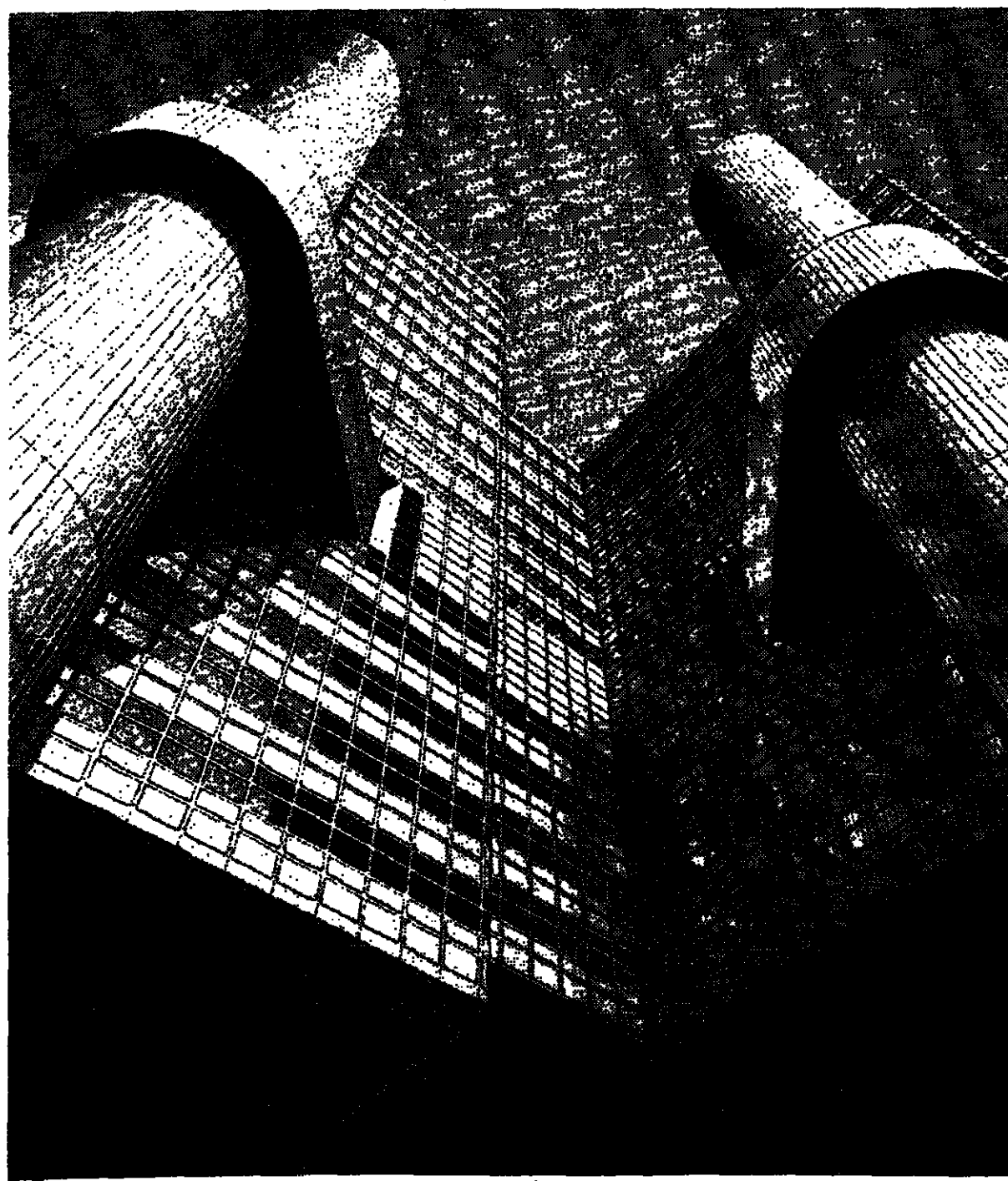
HYPO-BANK

REWARDING RESULTS IN 1990

Bayerische Hypotheken- und Wechsel-Bank moved into the 1990s by turning in another excellent year. Group assets rose 17.2% to nearly DM 175 billion while group operating profits advanced to DM 1.075 billion. Partial operating profits for the parent bank reached DM 893.4 million, surpassing the bank's previous record set in 1985.

These strong results were achieved despite high interest-rate levels, second-half declines in the stock market, and considerable investments for new facilities in the former GDR.

Germany's oldest publicly-quoted bank, HYPO-BANK AG is maintaining its 26% dividend to shareholders. During the year, HYPO-BANK committed substantial resources to establish its office network in eastern Germany where further expansion is planned for 1991. Significant progress was also made in the Group's long-term strategy to broaden its building finance and investment



Highlights of our consolidated Balance Sheet for 1990 in million DM

Total assets	174,550
(Total assets parent company)	124,481
Total loans	135,246
General banking	48,544
Mortgage banking	86,701
Total deposits and long-term liabilities	165,410
General banking	78,651
Mortgage banking	86,759
Shareholders' equity	5,305

management capabilities at home and abroad. For example, Hypo Capital Management - in tandem with Bankhaus Maffei, Foreign & Colonial (London), and Anlage- und Kreditbank (Zurich) - boosted its performance and service potential in 1990.

Based on the results achieved in the early months of 1991 and our optimistic assessment for the months ahead, the outlook for HYPO-BANK and its shareholders is indeed positive for the year as a whole.

For your copy of our 1990 Annual Report, please contact our International Department, Theatinerstrasse 11, D-8000 Munich 2, Germany, Tel.: (89) 92 44-1, Telefax: (89) 92 44-2880, Telex: 286 535, S.W.L.F.T. HYPO DE MM.



Modern Banking
in the finest Royal Tradition

APR 11 1991

INTERNATIONAL COMPANIES AND FINANCE

Shell SA, Rhoex to consider Natal mining venture

By Philip Gawth in Johannesburg

SHELL SA and Rhoex Exploration (Rhoex) have agreed to participate in a feasibility study which could result in a R200m (US\$125m) joint venture to mine and refine mineral sands in northern Natal.

Further feasibility work must be undertaken before the project is given the go-ahead, but technical and economic fundamentals are considered sound and a final decision is expected in 1992. Shell and Rhoex will have a 60 per cent and 40 per cent stake in the company respectively, with Rhoex able to reduce its participation to about 5 per cent if it does not contribute further funds.

The project involves the mining of inland mineral sands under agricultural and plantation land. Mineral sands contain ilmenite, rutile and zircon. They are mainly used in the production of titanium pigment which is used in the paint, paper and plastics industries. The mineral sand reserves held by both parties contain 750 tonnes of ilmenite, 500 tonnes of rutile and 1.1m tonnes of zircon, expected to last for more than 20 years at the planned production rate.

The Shell-Rhoex joint venture aims to produce high-quality synthetic and natural rutile.

Mr Rob Shaw, Rhoex managing director, said the pigment industry was switching to higher grade feedstocks used in the chrome pigment process to minimise waste. He said the titanium feedstock market was relatively stable with pigment producers expanding capacity by 20 per cent in an industry whose annual turnover was R200m.

Rhoex will continue to do the geological work and monitor the project's financial progress while Shell will act as marketing agent.

Occidental sells stake in Chinese coal mine

OCCIDENTAL Petroleum has sold its 25 per cent stake in a coal mine in China to its Chinese partner for an undisclosed price, according to bankers arranging a syndicated loan for the project. Reuters reports from Hong Kong.

Occidental, the US-based oil company, held the stake through Island Creek China Coal (ICCC), a 50-50 joint venture with the state-owned Bank of China Trust and Company. ICCO holds a 50 per cent interest in the An Tai coal mine project in Shanxi, central China.

ICCC notified creditor banks last week that it would repay a \$475m loan by the end of June. ICCO has drawn down about \$300m of the 1986 loan.

Bankers in Hong Kong said China could save huge costs by restructuring the loan - which must in any case be reorganised due to the change of ownership - by earlier repayment.

Occidental said in January it would sell out of some unprofitable businesses. It has been meeting creditor banks, suggesting the Chinese partner take up all the obligation of the loan for ICCO, as Occidental intended selling its stake.

Under the loan terms, Bank of China and Occidental are liable to guarantee the loan repayment if the project fails the completion tests.

After changing hands the project could still enjoy the benefits of being a joint venture in China as ICCO is a Bermuda-registered firm.

Argus rises to R66.3m on strong second half

By Philip Gawth

A STRONG second-half performance allowed the Argus group, South Africa's largest entertainment and information company, to overcome difficult trading conditions and report increased earnings in the year to end-March.

Turnover rose by 14.4 per cent to R1.85m (\$842.8m) and trading income was 22.9 per cent higher at R167.8m. Attributable income rose 17.2 per cent to R66.5m, having been only 8.5 per cent higher at the halfway stage.

The group's newspaper interests, including a 100 per cent stake in Argus newspapers and a 37.7 per cent stake in Financie Media (FIM), the other leading English language newspaper group in the country, contributed 49 per cent of earnings. Both groups suffered from lower advertising volumes, the better performance coming from Argus newspapers.

Good showings also came from GTP Holdings, a printing and community newspaper company in which Argus has a significant stake, and entertainment and retail investments, mainly CNA Gallo and interests in the M-Net cable television station.

The group is forecasting increased earnings on the assumption that the recession has bottomed out.

Earnings per share rose 15.9 per cent to 160 cents and the overall dividend was 14 per cent higher at 50 cents per share.

Komatsu to invest in dump truck concern

KOMATSU, a leading Japanese maker of construction equipment, said yesterday it would begin capital participation in a dump-truck concern to be established in Norway, under an agreement with state-owned Olvin of Norway, AP-DJ reports from Tokyo.

Komatsu will provide Nkr10m (\$1.7m), or one third of capitalisation cost, for the articulated dump truck manufacturer, to be called Moxxy Truck.

Komatsu will lend technical support in developing the new truckmaker and will also provide quality control, Komatsu said.

The Japanese company will globally market dump trucks under Komatsu's brand name that are made by Moxxy trucks on the original-equipment-manufacturer (OEM) basis, Komatsu said.

Moxxy Trucks is likely to be established late this month or early next month after receiving permission from the Norwegian government, a spokesman at Komatsu said.

The new company will be based in Elnesvagen, Norway, and employ about 160 people.

Articulation in dump trucks allows the cab of the vehicle to swivel against the chassis, in contrast with the more common rigid-body dump trucks.

Olvin is a company under control of Norway's ministry of trade and industry, and makes and sells casting sand for iron-making.

UIC proposal for rights issue rejected

UNITED Industrial Corporation (UIC), Singapore's diversified holding company, faces an uphill task to reduce a large debt and mounting interest costs after the local stock exchange rejected a proposed rights issue, according to analysts, Reuters reports.

The Stock Exchange of Singapore turned down UIC's proposed one-for-four rights issue without giving any reason.

The company said it had planned to use the issue proceeds to reduce its debt of S\$1.48m (US\$870m), arising from its partial takeover of Singapore Land last year. It owns 72.6 per cent of Singland.

Japanese bank to operate in Shanghai

CHINA has granted Industrial Bank of Japan and Sanwa Bank licences to set up branches in Shanghai, the China News Service said, Reuters reports.

CNS said there were 10 foreign and overseas Chinese banks with full branches, including Hongkong and Shanghai Banking Corp, Standard Chartered, Bank of East Asia and Overseas Chinese Banking Corp.

South Africa's industrial flagship changes course

Barlow Rand, South Africa's largest industrial group, is shifting its focus away from mining and processed minerals, the main source of profits in recent years. Analysts, while welcoming the move, are saying it is not before time.

The shift has been prompted by the fact that the course of the country's industrial flagship was being largely determined by movements in world commodity markets.

Middelburg Steel and Alloys (MS&A), a wholly-owned subsidiary and the world's second largest ferrochrome producer, was subject to persistent market volatility. This situation was aggravated by Rand Mines, the group's mining arm, running up large debts and attracting large amounts of criticism for its managerial style.

Two recent announcements show Barlows has taken matters in hand: Rand Mines is close to concluding a deal to sell its troubled platinum activities to Impala Platinum, and Barlows has announced it will reduce its stake in MS&A.

The restructuring will smooth the earnings cycle of the group, which has been too highly geared to the performance of MS&A and change the composition of group earnings. Mining and mineral benefits contributed only 22 per cent of group profits in the six months to end-March, down from 45 per cent in the 1989 financial year. Mr Warren Clewlow, executive chairman, agrees this will be the pattern of the future.

Since taking control of Rand Mines in 1971, Barlows' involvement with mining has been inauspicious, given that 20 years ago it took over a mining house considered to have a

good mineral rights portfolio, and is now presiding over its dismemberment.

Group industrial interests have performed much better than those on the mining side. Some attribute this to the traditional domination of accountants at Barlows, saying the group failed to take the long view. Others accuse Barlows of neglecting Rand Mines.

Mr John Whillier, mining analyst at brokers Irish Menell Rosenberg, says Rand Mines failed ultimately because it miscalculated the amount of metal it could extract from its ERPM and Barbrook mines on the gold reef house.

Barlow Rand is moving away from mining and processed minerals, the main source of its profits in recent years, writes Philip Gawth.

side and the Barmine platinum operation.

Mr Clewlow says of the MS&A initiative: "It doesn't make sense to have a stake which has such an impact on our results. You can't have swings such that the tail is wagging the dog."

In the 1989 financial year MS&A made R216m (\$77.1m) profit, or 21.6 per cent of the Barlows total. This was down to R52m, or 6.1 per cent, last year, with losses upward of R30m on the cards this year.

Barlows' lowering of its stake in MS&A will be in two stages. First, the free distribution to Barlows shareholders of about 20 per cent of the issued shares, enough to give the share reasonable marketability. There will then be a further disposal in the market in the following two to three years. Mr Clewlow says the aim is to get down to

a "meaningful stake", with Barlows maintaining management control.

The chosen solution at Rand Mines, whose performance Mr Clewlow describes as "pedestrian at best", is to transform it from a mining house into a coal house.

The process is already far advanced. Rand Mines has dramatically lessened its exposure to gold, by divesting from the gold mines it manages, and the deal with Impala will leave it with minor platinum holdings.

The disposal of the Vansand vanadium operation is under way, which leaves only coal - the source of nearly 75 per cent of Rand Mines profits in the March interim results.

Non-core assets will be disposed of in order to lessen debts - the Impala deal will require Rand Mines to absorb R200m of Barmine debt. It will also be selling, in a staggered fashion, its listed investment portfolio of about R100m.

While the MS&A proposal is uncontroversial, the jury is still out on the Impala deal. Only when the terms are known will it be possible to see the price Barlows is having to pay for this restructuring.

In the long term, though, a reduced exposure to commodities is likely to benefit Barlows. Excluding MS&A, Barlows interim earnings would have risen by 2 per cent, a creditable performance against the background of an economy that has shown negative growth for six successive quarters.

While the group does not emerge unblemished from the current restructuring, it has taken steps which should allow it to sail a more certain and prosperous course.

EVA to increase passenger services

EVA Airways, Taiwan's second largest international airline, will begin passenger services to Bangkok and Seoul on July 1. Mr Frank Hsu, company president, said yesterday, Reuters reports from Taipei.

"We are a newcomer to the aviation business, but we plan

to become a major player in the Asian aviation industry," Mr Hsu said at Taipei's international airport, where he took delivery of EVA's first aircraft, a Boeing 767. EVA is a subsidiary of Evergreen Marine Corp (Taiwan) which runs a container shipping line.

EVA is due to begin flights to Jakarta, Singapore and Kuala Lumpur later in July and flights to Vienna and Sydney are due to begin in September.

State-controlled China Airlines is currently Taiwan's only international airline.

U.S. \$150,000,000



Bank of Ireland

(Established in Ireland by Charter in 1783, and having limited liability)

Undated Floating Rate Primary Capital Notes

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from June 11, 1991 to September 11, 1991 the Notes will carry an Interest Rate of 5.4375% per annum. The interest payable on the relevant interest payment date, September 11, 1991 will be U.S. \$164.51 per U.S. \$10,000 principal amount.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

June 11, 1991



EUROPEAN INVESTMENT LOCATIONS

The FT proposes to publish this survey on

July 4th 1991.

The FT is read by 54% of Chief Executives of the largest 2000 companies in Europe and 22% of senior European businessmen involved in decision making about Business Premises/Industrial sites. If you want to reach this important audience, call Hugh Westwood on 0552 454969 or fax 0552 423516

Data sources: Chief Executives in Europe 1990 & EBRIS 1990

FT SURVEYS

The Hongkong and Shanghai Banking Corporation

(Incorporated in Hong Kong with limited liability)

U.S. \$400,000,000 PRIMARY CAPITAL UNDATED FLOATING RATE NOTES (SECOND SERIES)



Notice is hereby given that the Rate of Interest has been fixed at 6.375% and that the interest payable on the relevant Interest Payment Date September 11, 1991 in respect of \$5,000,000 nominal of the Notes will be \$31.46 and in respect of \$100,000 nominal of the Notes will be \$1,225.17.

June 11, 1991, London
By: Citibank, N.A. (CIB) Dept. Agent Bank



DOMUS MORTGAGE FINANCE NO 1 plc \$100,000,000 Mortgage Backed Floating Rate Notes due 2014

In accordance with the conditions of the Notes, notice is hereby given that for the three month period 6 June 1991 to 6 September 1991 the Notes will carry a rate of interest 11.725 per cent per annum with a coupon amount of \$2365.34

CHEMICAL BANK
As Agent Bank

PAN-HOLDING

SOCIETE ANONYME
LUXEMBOURG

The Annual General Meeting of Shareholders, which took place on May 30, 1991, approved the accounts for the year 1990.

The Unconsolidated Profit and Loss Account shows a Net Profit of USD 34,945,913. After the transfer to the Contingency Reserve of the net realised gain on sales of investments and on exchange of USD 28,408,625, there remains a net investment income of USD 5,538,288.

The Shareholder's Annual General Meeting decided the distribution of the shares outstanding on June 28, 1991 after the close of the markets, of a dividend of USD 8.50 for the year 1990, which is the same as for the previous year, and of an exceptional dividend of USD 1.50 in respect of the 60th anniversary of the Company. The global dividend of USD10.00, which is free of withholding tax in Luxembourg, will be payable as from July 1, 1991 onwards.

The Chairman indicated that the cash reserves represented nearly 20% of assets at year end as compared to 5% at the end of 1989. The Gulf crisis which overhung on economies and markets around the world during the second half of the year justified this caution. On January 17, a large part of those cash reserves was reinvested and, by the end of May, they represented only approximately 11% of the assets.

The investments in North America were decreased during the year (23.5% of assets); as in the Pacific Basin zone (12% of assets), while Europe (43.5% of assets) remained overweighted, some more emphasis being put on Germany.

The unconsolidated net asset value per share of PAN-HOLDING as of December 31, 1990 was USD 491.08 for each of the 615,000 shares of USD 100 par value forming the capital. This value is to be compared with USD 548.49 as of December 31, 1989, which represents a decrease of 10.5% for the year 1990. Taking into account the dividend paid, the decrease is 8.9%.

The Chairman announced with deep regret to the Board the death, on May 10, 1991 of Sir Ronald L. PRAIN, O.B.E., a director since 1981. He was a man of an exceptional human quality, became a Member of the Board of Directors on April 10, 1961 and since always gave to the Board expert advice and shared with the Company his great experience and broad proficiency, especially in the mining sector.

The Chairman expressed his welcome to the Board to Mr. Garnett L. KEITH, Vice-Chairman of the Prudential Insurance Company of America.

The Extraordinary General Meeting validly held on the same date approved unanimously the whole of the resolutions involved in the agenda.

It was decided among others:

- to cancel 65,000 PAN-HOLDING S.A. shares held by the Company in its treasury, reducing the capital by USD 6,500,000, in order to bring it from USD 11,500,000 to USD 55,000,000;

- to raise the par value of each of the 550,000 remaining shares by USD 100, in order to bring it from USD 100 to USD 200, thus increasing the capital by USD 55,000,000 in order to bring it from USD 55,000,000 to USD 110,000,000.

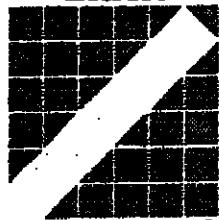
The practical steps to be taken in order to effect these amendments to all the shareholders of PAN-HOLDING S.A. will be published shortly in the press.

As of May 31, 1991, after cancellation of 65,000 shares, the unconsolidated net asset value amounted to USD 533.48 per share, showing an increase of 8.6% when compared to the unconsolidated net asset value calculated on 615,000 shares as of December 31, 1990.

As of May 31, 1991, the consolidated net asset value was USD 546.42 against USD 511.13 as of December 31, 1990.

Watch this.

Goldman Sachs Commodity Index



The Goldman Sachs Commodity Index (GSCI) is the new benchmark that has significant advantages over other commodity indices.

For three key reasons.

One, it's the first commodity index to weight its components according to their physical production worldwide.

Which makes it a more reliable measure of the impact of commodity performance on the global economy.

Two, it's the first index to include only commodities with active futures markets.

Which gives it a liquidity unavailable in any other commodity index.

Three, it's the first index that's comparable to the standard stock and bond indices.

Because it reflects the total return - both price movement and yield - from commodities.

By all means, watch the GSCI daily on Reuters page GSCI.

Goldman Sachs

All marks indicated by SM, TM or both are service marks or trademarks of Goldman, Sachs & Co. issued by Goldman, Sachs & Co. and approved by Goldman Sachs International Limited, a member of The Securities and Futures Authority.

All of these securities having been sold, this announcement appears as a matter of record only.

June, 1991

10,964,348 Shares

the
VONS
Companies, Inc.

Common Stock

2,000,000 Shares

The above shares were offered outside the United States and Canada by the undersigned.

Donaldson, Lufkin & Jenrette
Securities Corporation

Merrill Lynch International Limited

Salomon Brothers International Limited

Cazenove & Co. Daiwa Europe Limited Hoare Govett Corporate Finance Limited
Paribas Capital Markets Group Swiss Bank Corporation S.G. Warburg Securities

8,964,348 Shares

The above shares were offered in the United States and Canada by the undersigned.

Donaldson, Lufkin & Jenrette
Securities Corporation

Merrill Lynch & Co.

Salomon Brothers Inc

Bear, Stearns & Co. Inc. The First Boston Corporation Alex. Brown & Sons
Dillon, Read & Co. Inc. A. G. Edwards & Sons, Inc. Goldman, Sachs & Co.
Hambrecht & Quist Kidder, Peabody & Co. Lazard Frères & Co. Lehman Brothers
Montgomery Securities J.P. Morgan Securities Inc. Morgan Stanley & Co.
PaineWebber Incorporated Prudential Securities Incorporated
Robertson, Stephens & Company Smith Barney, Harris Upham & Co.
Wertheim Schroder & Co. Dean Witter Reynolds Inc.
Advest, Inc. Arnhold and S. Bleichroeder, Inc. William Blair & Company
The Chicago Corporation Crowell, Weedon & Co. Dain Bosworth
Gruntal & Co., Incorporated Interstate/Johnson Lane Kemper Securities Group, Inc.
Ladenburg, Thalmann & Co. Inc. C.J. Lawrence Inc. Legg Mason Wood Walker
McDonald & Company Morgan Keegan & Company, Inc. Neuberger & Berman
Piper, Jaffray & Hopwood Ragen MacKenzie Raymond James & Associates, Inc.
Stephens Inc. Wheat First Butcher & Singer
Black & Company, Inc. Brean Murray, Foster Securities Inc. Dominick & Dominick
Jefferies & Company, Inc. Parker/Hunter Pennsylvania Merchant Group Ltd
Seidler Amdec Securities Inc. Sutro & Co. Incorporated
Van Kasper & Company Wedbush Morgan Securities

INTERNATIONAL COMPANIES AND FINANCE

Unisys to sell Timeplex subsidiary for \$207m cash

By Louise Kehoe in San Francisco and William Dunforce in Geneva

UNISYS, the debt-ridden US computer company, is selling its Timeplex subsidiary for \$207m as part of a plan to raise cash by selling assets.

Timeplex is being bought by a joint venture led by Ascom Holding, a Swiss telecommunications and automation company, together with its partner Mercedes Information Technologies of South Africa.

The Unisys offshoot, which recorded 1990 sales of around \$250m, manufactures local area networking systems for voice, data and video transmission. Its main customers are large industrial and service companies, primarily in the US and Europe.

The transaction, announced yesterday, is subject to regulatory approvals and is expected to be completed by the end of August.

Unisys acquired Timeplex three years ago for stock valued at \$300m. The company said, however, that since the book value of the stock had

declined it would not record a loss on the sale of Timeplex and may record a small profit.

Unisys is carrying debt of \$3.9bn, and has stated that it intended to pay down the debt by \$600m this year.

Already this year the company has raised \$170m, primarily from property sales. In addition, last week Unisys Finance Corporation sold \$131m of lease receivable-backed certificates.

"The Timeplex sale, which enhances our efforts to achieve our \$600m debt-reduction target, is an important milestone in that it is the first large business segment that has been sold since the programme began. Aggressive efforts to sell other selected businesses for an acceptable price continue," said Mr James Uhrh, Unisys chairman and chief executive.

The Timeplex agreement and additional real estate agreements signed in the second quarter will bring the total of cash raised to more than \$500m, the company said.

With a shareholding of 51 per cent Ascom will carry management responsibility for Timeplex. The Berne-based group said the purchase would allow it to consolidate its international market position in telecommunications networks.

Mercedes Information Technology is an unlisted company in the Saniam group which owns 67 per cent of Datakor. Datakor took over the South African operations of Unisys in 1988. It is the country's second largest computer group with turnover of R498.5m (\$176.8m) in the year to March 1991.

Separately, Unisys dismissed as "speculation" reports that the company had agreed to pay about \$190m to settle a longstanding Pentagon fraud case involving alleged bribery and influence-peddling to obtain military contracts.

Unisys said it was continuing to negotiate with the US Justice Department. "We hope that we can come to an agreement," a spokesman said.

Revco files bankruptcy plan with US courts

By Nikki Tait in New York

REVCO, the US drug store chain which in 1988 became the first billion dollar-plus leveraged buy-out to fail, yesterday announced it had filed reorganisation plans with the US bankruptcy courts.

If the plan - which covers Revco and its parent company, Anac - is supported by creditors and approved by the court, much of the litigation surrounding the 1988 leveraged buy-out would cease.

However, the cause of action, by Anac against Salomon Brothers, the US investment bank - which centres on the question of whether the leveraged buy-out was a "fraudulent conveyance" leaving Revco with insufficient capital to conduct its business - is preserved under the plan.

The trade creditors' committee, meanwhile, would have the rights to any funds recovered as a result of legal action, successfully brought against three of the company's former managers.

A joint plan of reorganisation for Revco was drawn up by the company's creditors last autumn, but that scheme was considered "not feasible" given the worsening business conditions.

Revco said it had used its revised business plan for putting together the latest reorganisation scheme. It claimed its aim had always been to achieve a consensus but acknowledged this scheme had been filed by the company alone, and was being reviewed by creditors.

Under the plan, general unsecured creditors would be offered stock in the reorganised company, plus the litigation rights against the three former Revco managers. All allowed bank claims would be exchanged for new secured notes.

Revco operates around 1,100 drug stores in about 10 eastern US states.

In addition to the "fraudulent conveyance" issue, the leveraged buy-out of Revco and its subsequent bankruptcy have been noteworthy for the sizeable fees that a variety of advisers have gained from the company.

Brazil to back plan for funding Embraer

By Victoria Griffith in São Paulo

EMBRAER, Brazil's state-owned aircraft manufacturer, will receive help from the government to salvage its battered finances, according to Mr Jose Souza Santos, the group's finance director.

"The new economics team has informed us that we will obtain sufficient funds to put Embraer's house in order," he said. Embraer's debt holdings exceed \$600m.

Traders said the Bank of Brazil was putting out feelers for participation in a government-sponsored re-lending plan for the purchase of deposit facility agreements (DFA) from Embraer's creditors.

"The idea is to prove that we have the ability to pay," said Mr Souza. "Only after we sort out the situation with creditors can we confidently request equity participation."

Mr Cunha has promised to have Embraer ready for privatisation within the next 18 months.

re-lending programme, with a five-year grace period and 12 years of payment at 10 per cent over London interbank offered rate," Mr Souza said.

It was likely that other banks, as well as the Bank of Brazil, would be asked to participate, and the re-lending programme would bear the guarantee of the federal treasury.

Mr Joan Cunha, Embraer's chairman, is going to Europe next week to discuss the group's finances with foreign creditors. Mr Cunha said he will announce Embraer's new funding options in Paris.

Last month the group reported a first-quarter loss of C\$5.3m (US\$4.6m), or 2 cents a share, its first quarterly loss since 1986.

Mr William Stinson, chairman, told the annual meeting, also in May, that Canadian Pacific would report a profit for all 1991, but it would be well below the 1990 total of C\$355m because of the long North American recession.

CanPac cuts dividend to 16 cents

CANADIAN Pacific, the Canadian conglomerate, has reduced its quarterly dividend to 16 Canadian cents from 23 cents, writes our financial staff.

The company said that the reduction was a prudent given the impact of the current recession on earnings and the likelihood that the economy will only recover at a slow and gradual pace.

The new dividend is payable July 25. Last month the group reported a first-quarter loss of C\$5.3m (US\$4.6m), or 2 cents a share, its first quarterly loss since 1986.

Mr William Stinson, chairman, told the annual meeting, also in May, that Canadian Pacific would report a profit for all 1991, but it would be well below the 1990 total of C\$355m because of the long North American recession.

The PHARMACEUTICAL INDUSTRY

The FT proposes to publish this survey on

23 July 1991.

It will be seen by approximately one million readers in 160 countries world wide. If you want to reach this important audience, call Bill Castle on 071 873 3780 or fax 071 873 3062

FT SURVEYS

REVIEW OF INTERNATIONAL MARKETING OF RED MEATS

The Organisation: The Australian Meat and Live-stock Research and Development Corporation is an Australian statutory authority funded by the meat and livestock industry and the Federal government. The Corporation is the major research and development body for the industry.

The Requirement: To provide essential background to formulation of research under its Five-Year Plan (1991/92 to 1995/96), the Corporation will undertake a Review of International Marketing of Red Meats during a four-month period commencing around July 1991. Major aims of the review will be to describe and analyse the present status of marketing of red meats within Australia and major export markets, and develop recommendations for subsequent work under the Five-Year Plan.

Scope of Operation: The Review will be undertaken in cooperation with, and reporting to, the Corporation's Market Program Coordinator. Results from prior studies will be available to assist.

Experience and Skills: Interested individuals or organisations should have extensive international and Australian experience in the application of advanced marketing techniques to the sale of perishable foodstuffs, preferably meats. A first class international standing in marketing and a record of success in the area are requirements.

On-going Participation: The successful Contractor may be invited to become involved in the full Market Program under the Corporation's Five Year Plan following completion of the Review.

Application: All applications will be considered in strict confidence. Interested parties should contact: John Webster on telephone No. (612) 261 1988 or facsimile No. (612) 261 2248 to receive the full job description. Applications, which close on 24 June 1991, should be addressed to:

The Business Manager
The Australian Meat and Live-stock Research and Development Corporation
PO Box 4488, Sydney South, NSW 2000, Australia.

U.S. \$275,000,000

U.S. \$200,000,000 has been issued as the Initial Tranche
The Bank of New York Company, Inc.
Floating Rate Subordinated Capital Notes due 1997

Notice is hereby given that the Rate of Interest has been fixed at 6.25% p.a. and that the interest payable on the relevant Interest Payment Date, September 11, 1991 against Coupon No. 23 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$159.72.
June 11, 1991 London
By: Citibank, N.A. (CSI Dept.), Reference Agents **CITIBANK**

Interim Report January 1 - April 30, 1991

SCA IN BRIEF

SEK M	1991	1990
Net sales	11,527	8,659
Earnings after financial items	1,106	967
of which structural measures	365	32
Net earnings after taxes	891	614
Earnings per share, SEK	4.88	3.39

STATEMENTS OF EARNINGS (unaudited)

SEK M	1991	1990
Net sales	11,527	8,659
Gross trading profit	1,824	1,412
Depreciation	-690	-439
Share of earnings at associated companies	132	79
Operating profit	1,266	1,052
Structural measures	365	32
Operating profit after structural measures	1,631	1,084
Net financial items	-625	-127
Earnings after net financial items	1,106	967
Minority interests in earnings	-35	-40
Income taxes	-180	-303
After-tax earnings from ordinary operations	891	614
Extraordinary items (after taxes)	-	117
Net earnings for the period	891	731

FOUR-MONTH DATA - BUSINESS GROUPS

SEK M	Sales 1991	1990	Operating profit 1991	1990
Hygiene (Mölnlycke)	3,616	3,688	235	220
Packaging	3,319	1,936	220	179
Graphic Paper	2,128	2,104	140	188
Forest and Timber	1,296	1,444	159	172
Energy	498	425	251	204
Other	1,847	267	327	63
Goodwill depreciation	-1,177	-1,205	-	-
Intra-Group deliveries	-	-	-	-
	11,527	8,659	1,266	1,052

A complete report can be ordered by calling SCA Corporate Communications, telephone nos +46 60-19 31 78, +46 8-665 09 09 or writing to the address below.



SVENSKA CELLULOSA AKTIEBOLAGET SCA
S-651 88 SUNDSVALL, SWEDEN

The SCA Group operates through five business groups, three of which are geared toward international expansion: Hygiene, Packaging and Graphic Paper. Two thirds of the Group's sales come from consumer-oriented and commercial products. SCA's vast forest and power resources are managed and developed in the Forest and Timber and the Energy business groups.



\$400,000,000

Allied-Lyons North America Corp.

\$300,000,000 Guaranteed Senior Notes Due 2001
\$100,000,000 Guaranteed Senior Notes Due 2006

Guaranteed as to Payment of Principal and Interest by

Allied-Lyons PLC

Direct Placement of the above Notes has been arranged by the undersigned.

The First Boston Corporation J.P. Morgan Securities Inc.

June 11, 1991

July 1991

INTERNATIONAL CAPITAL MARKETS

Spanish bank deal expands its capital base by 8%

By Stephen Fidler, Euromarkets Correspondent

SPAIN'S Banco de Santander will expand its capital base by 8 per cent through an issue yesterday of convertible bonds into the international market.

The 1990b issue, syndicated through an unusually large group of 31 banks including lead manager Swiss Bank Corporation, was well received, with members of the management group reporting little difficulty in selling allocations.

The bonds were seen as presenting a significant advantage to investors over ordinary shares, into which the bonds are mandatorily convertible. The bond coupon at 9 per cent compared favourably with the current dividend yield of about 4 per cent, while the bonds were also convertible into shares at a discount of about 5 per cent to Friday's closing share price.

The mandatory conversion is a feature - they must be converted between January 1992 and maturity in June 1994 - which allows the bank to count the bonds as upper tier capital. The new shares will become core tier 1 capital.

Only two such mandatory convertibles have previously been launched by banks into the international market, both for Spanish banks. The previous two - for Banco Central and Banco de España - were convertible into existing Treasury shares and denominated in Ecu. At Ecu50m and Ecu50m

INTERNATIONAL BONDS

respectively, these issues were significantly smaller than the Santander deal.

The Santander issue is the first such mandatory convertible to be launched internationally in the Spanish currency, and the bonds are convertible into new shares rather than existing Treasury stock.

Although the bonds were well received, there were questions raised about the liquidity of the shares into which the bonds would be converted. Reflecting usual Spanish practice, the shares upon conversion carry a pro rata dividend, rather than a full dividend. This means that it will be some time before the new shares become fully fungible with the existing shares.

Some questioned whether this would lead to a temporary lack of liquidity of the new shares, and whether this risk was fully understood by international investors. Proponents of the issue said it was unlikely that investors would convert the bonds until maturity, given the attractive pricing. It was also possible that the bonds would prove more liquid than Banco Santander shares.

The success of the issue from

Santander's point of view will depend on the extent that the new bonds are held by new investors. However, there was some evidence yesterday of switching by existing shareholders into the new bonds. If it became widespread, this would have a negative impact on the share price.

More Spanish banks are likely to follow this issue given its initial popularity - it was bid at its par issue price late yesterday. However, even with the deductibility for tax purposes of the coupon, the issue was seen as an expensive way of raising capital, given the conversion discount.

This might be viewed by shareholders of banks in other countries as a transfer of value from existing shareholders to new bondholders, which would limit the applicability of this capital-raising concept to banks. "I can't see British bank shareholders standing for this for one minute," said one syndicate manager.

Elsewhere, the fixed-interest Eurobond market was nervous. There was one US dollar denominated issue, a three-year deal for Toyota Motor Credit Corporation, which reopened an issue launched in April, expanding it by \$125m to \$325m. In Switzerland, the European Coal and Steel Community brought a \$500m five-year bond through Banque Paribas (Swiss).

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount \$	Coupon %	Price	Maturity	Fee	Bank
TOYOTA MOTOR CREDIT CORP	125	7 1/4	100.8275	1994	1 1/2	1.275 CSFB
PESETAS						
Banco de Santander SA (off)	400m	9	100	1994	2 1/2	1/2 SBC
SWISS FRANCES						
Euro Coal & Steel Comm. (off)	75	6 1/2	101 1/2	1996	1 1/2	1/2 Banque Paribas (Swiss)
YEN						
Compagnie Bancaire (off)	0.5bn	7 1/4	101 1/2	1994	1 1/2	1/2 Mitsubishi FinInt.

4 1/2% convertible, 5 1/2% convertible, 6 1/2% convertible, 7 1/2% convertible, 8 1/2% convertible, 9 1/2% convertible, 10 1/2% convertible, 11 1/2% convertible, 12 1/2% convertible, 13 1/2% convertible, 14 1/2% convertible, 15 1/2% convertible, 16 1/2% convertible, 17 1/2% convertible, 18 1/2% convertible, 19 1/2% convertible, 20 1/2% convertible, 21 1/2% convertible, 22 1/2% convertible, 23 1/2% convertible, 24 1/2% convertible, 25 1/2% convertible, 26 1/2% convertible, 27 1/2% convertible, 28 1/2% convertible, 29 1/2% convertible, 30 1/2% convertible, 31 1/2% convertible, 32 1/2% convertible, 33 1/2% convertible, 34 1/2% convertible, 35 1/2% convertible, 36 1/2% convertible, 37 1/2% convertible, 38 1/2% convertible, 39 1/2% convertible, 40 1/2% convertible, 41 1/2% convertible, 42 1/2% convertible, 43 1/2% convertible, 44 1/2% convertible, 45 1/2% convertible, 46 1/2% convertible, 47 1/2% convertible, 48 1/2% convertible, 49 1/2% convertible, 50 1/2% convertible, 51 1/2% convertible, 52 1/2% convertible, 53 1/2% convertible, 54 1/2% convertible, 55 1/2% convertible, 56 1/2% convertible, 57 1/2% convertible, 58 1/2% convertible, 59 1/2% convertible, 60 1/2% convertible, 61 1/2% convertible, 62 1/2% convertible, 63 1/2% convertible, 64 1/2% convertible, 65 1/2% convertible, 66 1/2% convertible, 67 1/2% convertible, 68 1/2% convertible, 69 1/2% convertible, 70 1/2% convertible, 71 1/2% convertible, 72 1/2% convertible, 73 1/2% convertible, 74 1/2% convertible, 75 1/2% convertible, 76 1/2% convertible, 77 1/2% convertible, 78 1/2% convertible, 79 1/2% convertible, 80 1/2% convertible, 81 1/2% convertible, 82 1/2% convertible, 83 1/2% convertible, 84 1/2% convertible, 85 1/2% convertible, 86 1/2% convertible, 87 1/2% convertible, 88 1/2% convertible, 89 1/2% convertible, 90 1/2% convertible, 91 1/2% convertible, 92 1/2% convertible, 93 1/2% convertible, 94 1/2% convertible, 95 1/2% convertible, 96 1/2% convertible, 97 1/2% convertible, 98 1/2% convertible, 99 1/2% convertible, 100 1/2% convertible, 101 1/2% convertible, 102 1/2% convertible, 103 1/2% convertible, 104 1/2% convertible, 105 1/2% convertible, 106 1/2% convertible, 107 1/2% convertible, 108 1/2% convertible, 109 1/2% convertible, 110 1/2% convertible, 111 1/2% convertible, 112 1/2% convertible, 113 1/2% convertible, 114 1/2% convertible, 115 1/2% convertible, 116 1/2% convertible, 117 1/2% convertible, 118 1/2% convertible, 119 1/2% convertible, 120 1/2% convertible, 121 1/2% convertible, 122 1/2% convertible, 123 1/2% convertible, 124 1/2% convertible, 125 1/2% convertible, 126 1/2% convertible, 127 1/2% convertible, 128 1/2% convertible, 129 1/2% convertible, 130 1/2% convertible, 131 1/2% convertible, 132 1/2% convertible, 133 1/2% convertible, 134 1/2% convertible, 135 1/2% convertible, 136 1/2% convertible, 137 1/2% convertible, 138 1/2% convertible, 139 1/2% convertible, 140 1/2% convertible, 141 1/2% convertible, 142 1/2% convertible, 143 1/2% convertible, 144 1/2% convertible, 145 1/2% convertible, 146 1/2% convertible, 147 1/2% convertible, 148 1/2% convertible, 149 1/2% convertible, 150 1/2% convertible, 151 1/2% convertible, 152 1/2% convertible, 153 1/2% convertible, 154 1/2% convertible, 155 1/2% convertible, 156 1/2% convertible, 157 1/2% convertible, 158 1/2% convertible, 159 1/2% convertible, 160 1/2% convertible, 161 1/2% convertible, 162 1/2% convertible, 163 1/2% convertible, 164 1/2% convertible, 165 1/2% convertible, 166 1/2% convertible, 167 1/2% convertible, 168 1/2% convertible, 169 1/2% convertible, 170 1/2% convertible, 171 1/2% convertible, 172 1/2% convertible, 173 1/2% convertible, 174 1/2% convertible, 175 1/2% convertible, 176 1/2% convertible, 177 1/2% convertible, 178 1/2% convertible, 179 1/2% convertible, 180 1/2% convertible, 181 1/2% convertible, 182 1/2% convertible, 183 1/2% convertible, 184 1/2% convertible, 185 1/2% convertible, 186 1/2% convertible, 187 1/2% convertible, 188 1/2% convertible, 189 1/2% convertible, 190 1/2% convertible, 191 1/2% convertible, 192 1/2% convertible, 193 1/2% convertible, 194 1/2% convertible, 195 1/2% convertible, 196 1/2% convertible, 197 1/2% convertible, 198 1/2% convertible, 199 1/2% convertible, 200 1/2% convertible, 201 1/2% convertible, 202 1/2% convertible, 203 1/2% convertible, 204 1/2% convertible, 205 1/2% convertible, 206 1/2% convertible, 207 1/2% convertible, 208 1/2% convertible, 209 1/2% convertible, 210 1/2% convertible, 211 1/2% convertible, 212 1/2% convertible, 213 1/2% convertible, 214 1/2% convertible, 215 1/2% convertible, 216 1/2% convertible, 217 1/2% convertible, 218 1/2% convertible, 219 1/2% convertible, 220 1/2% convertible, 221 1/2% convertible, 222 1/2% convertible, 223 1/2% convertible, 224 1/2% convertible, 225 1/2% convertible, 226 1/2% convertible, 227 1/2% convertible, 228 1/2% convertible, 229 1/2% convertible, 230 1/2% convertible, 231 1/2% convertible, 232 1/2% convertible, 233 1/2% convertible, 234 1/2% convertible, 235 1/2% convertible, 236 1/2% convertible, 237 1/2% convertible, 238 1/2% convertible, 239 1/2% convertible, 240 1/2% convertible, 241 1/2% convertible, 242 1/2% convertible, 243 1/2% convertible, 244 1/2% convertible, 245 1/2% convertible, 246 1/2% convertible, 247 1/2% convertible, 248 1/2% convertible, 249 1/2% convertible, 250 1/2% convertible, 251 1/2% convertible, 252 1/2% convertible, 253 1/2% convertible, 254 1/2% convertible, 255 1/2% convertible, 256 1/2% convertible, 257 1/2% convertible, 258 1/2% convertible, 259 1/2% convertible, 260 1/2% convertible, 261 1/2% convertible, 262 1/2% convertible, 263 1/2% convertible, 264 1/2% convertible, 265 1/2% convertible, 266 1/2% convertible, 267 1/2% convertible, 268 1/2% convertible, 269 1/2% convertible, 270 1/2% convertible, 271 1/2% convertible, 272 1/2% convertible, 273 1/2% convertible, 274 1/2% convertible, 275 1/2% convertible, 276 1/2% convertible, 277 1/2% convertible, 278 1/2% convertible, 279 1/2% convertible, 280 1/2% convertible, 281 1/2% convertible, 282 1/2% convertible, 283 1/2% convertible, 284 1/2% convertible, 285 1/2% convertible, 286 1/2% convertible, 287 1/2% convertible, 288 1/2% convertible, 289 1/2% convertible, 290 1/2% convertible, 291 1/2% convertible, 292 1/2% convertible, 293 1/2% convertible, 294 1/2% convertible, 295 1/2% convertible, 296 1/2% convertible, 297 1/2% convertible, 298 1/2% convertible, 299 1/2% convertible, 300 1/2% convertible, 301 1/2% convertible, 302 1/2% convertible, 303 1/2% convertible, 304 1/2% convertible, 305 1/2% convertible, 306 1/2% convertible, 307 1/2% convertible, 308 1/2% convertible, 309 1/2% convertible, 310 1/2% convertible, 311 1/2% convertible, 312 1/2% convertible, 313 1/2% convertible, 314 1/2% convertible, 315 1/2% convertible, 316 1/2% convertible, 317 1/2% convertible, 318 1/2% convertible, 319 1/2% convertible, 320 1/2% convertible, 321 1/2% convertible, 322 1/2% convertible, 323 1/2% convertible, 324 1/2% convertible, 325 1/2% convertible, 326 1/2% convertible, 327 1/2% convertible, 328 1/2% convertible, 329 1/2% convertible, 330 1/2% convertible, 331 1/2% convertible, 332 1/2% convertible, 333 1/2% convertible, 334 1/2% convertible, 335 1/2% convertible, 336 1/2% convertible, 337 1/2% convertible, 338 1/2% convertible, 339 1/2% convertible, 340 1/2% convertible, 341 1/2% convertible, 342 1/2% convertible, 343 1/2% convertible, 344 1/2% convertible, 345 1/2% convertible, 346 1/2% convertible, 347 1/2% convertible, 348 1/2% convertible, 349 1/2% convertible, 350 1/2% convertible, 351 1/2% convertible, 352 1/2% convertible, 353 1/2% convertible, 354 1/2% convertible, 355 1/2% convertible, 356 1/2% convertible, 357 1/2% convertible, 358 1/2% convertible, 359 1/2% convertible, 360 1/2% convertible, 361 1/2% convertible, 362 1/2% convertible, 363 1/2% convertible, 364 1/2% convertible, 365 1/2% convertible, 366 1/2% convertible, 367 1/2% convertible, 368 1/2% convertible, 369 1/2% convertible, 370 1/2% convertible, 371 1/2% convertible, 372 1/2% convertible, 373 1/2% convertible, 374 1/2% convertible, 375 1/2% convertible, 376 1/2% convertible, 377 1/2% convertible, 378 1/2% convertible, 379 1/2% convertible, 380 1/2% convertible, 381 1/2% convertible, 382 1/2% convertible, 383 1/2% convertible, 384 1/2% convertible, 385 1/2% convertible, 386 1/2% convertible, 387 1/2% convertible, 388 1/2% convertible, 389 1/2% convertible, 390 1/2% convertible, 391 1/2% convertible, 392 1/2% convertible, 393 1/2% convertible, 394 1/2% convertible, 395 1/2% convertible, 396 1/2% convertible, 397 1/2% convertible, 398 1/2% convertible, 399 1/2% convertible, 400 1/2% convertible, 401 1/2% convertible, 402 1/2% convertible, 403 1/2% convertible, 404 1/2% convertible, 405 1/2% convertible, 406 1/2% convertible, 407 1/2% convertible, 408 1/2% convertible, 409 1/2% convertible, 410 1/2% convertible, 411 1/2% convertible, 412 1/2% convertible, 413 1/2% convertible, 414 1/2% convertible, 415 1/2% convertible, 416 1/2% convertible, 417 1/2% convertible, 418 1/2% convertible, 419 1/2% convertible, 420 1/2% convertible, 421 1/2% convertible, 422 1/2% convertible, 423 1/2% convertible, 424 1/2% convertible, 425 1/2% convertible, 426 1/2% convertible, 427 1/2% convertible, 428 1/2% convertible, 429 1/2% convertible, 430 1/2% convertible, 431 1/2% convertible, 432 1/2% convertible, 433 1/2% convertible, 434 1/2% convertible, 435 1/2% convertible, 436 1/2% convertible, 437 1/2% convertible, 438 1/2% convertible, 439 1/2% convertible, 440 1/2% convertible, 441 1/2% convertible, 442 1/2% convertible, 443 1/2% convertible, 444 1/2% convertible, 445 1/2% convertible, 446 1/2% convertible, 447 1/2% convertible, 448 1/2% convertible, 449 1/2% convertible, 450 1/2% convertible, 451 1/2% convertible, 452 1/2% convertible, 453 1/2% convertible, 454 1/2% convertible, 455 1/2% convertible, 456 1/2% convertible, 457 1/2% convertible, 458 1/2% convertible, 459 1/2% convertible, 460 1/2% convertible, 461 1/2% convertible, 462 1/2% convertible, 463 1/2% convertible, 464 1/2% convertible, 465 1/2% convertible, 466 1/2% convertible, 467 1/2% convertible, 468 1/2% convertible, 469 1/2% convertible, 470 1/2% convertible, 471 1/2% convertible, 472 1/2% convertible, 473 1/2% convertible, 474 1/2% convertible, 475 1/2% convertible, 476 1/2% convertible, 477 1/2% convertible, 478 1/2% convertible, 479 1/2% convertible, 480 1/2% convertible, 481 1/2% convertible, 482 1/2% convertible, 483 1/2% convertible, 484 1/2% convertible, 485 1/2% convertible, 486 1/2% convertible, 487 1/2% convertible, 488 1/2% convertible, 489 1/2% convertible, 490 1/2% convertible, 491 1/2% convertible, 492 1/2% convertible, 493 1/2% convertible, 494 1/2% convertible, 495 1/2% convertible, 496 1/2% convertible, 497 1/2% convertible, 498 1/2% convertible, 499 1/2% convertible, 500 1/2% convertible, 501 1/2% convertible, 502 1/2% convertible, 503 1/2% convertible, 504 1/2% convertible, 505 1/2% convertible, 506 1/2% convertible, 507 1/2% convertible, 508 1/2% convertible, 509 1/2% convertible, 510 1/2% convertible, 511 1/2% convertible, 512 1/2% convertible, 513 1/2% convertible, 514 1/2% convertible, 515 1/2% convertible, 516 1/2% convertible, 517 1/2% convertible, 518 1/2% convertible, 519 1/2% convertible, 520 1/2% convertible, 521 1/2% convertible, 522 1/2% convertible, 523 1/2% convertible, 524 1/2% convertible, 525 1/2% convertible, 526 1/2% convertible, 527 1/2% convertible, 528 1/2% convertible, 529 1/2% convertible, 530 1/2% convertible, 531 1/2% convertible, 532 1/2% convertible, 533 1/2% convertible, 534 1/2% convertible, 535 1/2% convertible, 536 1/2% convertible, 537 1/2% convertible, 538 1/2% convertible, 539 1/2% convertible, 540 1/2% convertible, 541 1/2% convertible, 542 1/2% convertible, 543 1/2% convertible, 544 1/2% convertible, 545 1/2% convertible, 546 1/2% convertible, 547 1/2% convertible, 548 1/2% convertible, 549 1/2% convertible, 550 1/2% convertible, 551 1/2% convertible, 552 1/2% convertible, 553 1/2% convertible, 554 1/2% convertible, 555 1/2% convertible, 556 1/2% convertible, 557 1/2% convertible, 558 1/2% convertible, 559 1/2% convertible, 560 1/2% convertible, 561 1/2% convertible, 562 1/2% convertible, 563 1/2% convertible, 564 1/2% convertible, 565 1/2% convertible, 566 1/2% convertible, 567 1/2% convertible, 568 1/2% convertible, 569 1/2% convertible, 570 1/2% convertible, 571 1/2% convertible, 572 1/2% convertible, 573 1/2% convertible, 574 1/2% convertible, 575 1/2% convertible, 576 1/2% convertible, 577 1/2% convertible, 578 1/2% convertible, 579 1/2% convertible, 580 1/2% convertible, 581 1/2% convertible, 582 1/2% convertible, 583 1/2% convertible, 584 1/2% convertible, 585 1/2% convertible, 586 1/2% convertible, 587 1/2% convertible, 588 1/2% convertible, 589 1/2% convertible, 590 1/2% convertible, 591 1/2% convertible, 592 1/2% convertible, 593 1/2% convertible, 594 1/2% convertible, 595 1/2% convertible, 596 1/2% convertible, 597 1/2% convertible, 598 1/2% convertible, 599 1/2% convertible, 600 1/2% convertible, 601 1/2% convertible, 602 1/2% convertible, 603 1/2% convertible, 604 1/2% convertible, 605 1/2% convertible, 606 1/2% convertible, 607 1/2% convertible, 608 1/2% convertible, 609 1/2% convertible, 610 1/2% convertible, 611 1/2% convertible, 612 1/2% convertible, 613 1/2% convertible, 614 1/2% convertible, 615 1/2% convertible, 616 1/2% convertible, 617 1/2% convertible, 618 1/2% convertible, 619 1/2% convertible, 620 1/2% convertible, 621 1/2% convertible, 622 1/2% convertible, 623 1/2% convertible, 624 1/2% convertible, 625 1/2% convertible, 626 1/2% convertible, 627 1/2% convertible, 628 1/2% convertible, 629 1/2% convertible, 630 1/2% convertible, 631 1/2% convertible, 632 1/2% convertible, 633 1/2% convertible, 634 1/2% convertible, 635 1/2% convertible, 636 1/2% convertible, 637 1/2% convertible, 638 1/2% convertible, 639 1/2% convertible, 640 1/2% convertible, 641 1/2% convertible, 642 1/2% convertible, 643 1/2% convertible, 644 1/2% convertible, 645 1/2% convertible, 646 1/2% convertible, 647 1/2% convertible, 648 1/2% convertible, 649 1/2% convertible, 650 1/2% convertible, 651 1/2% convertible, 652 1/2% convertible, 653 1/2% convertible, 654 1/2% convertible, 655 1/2% convertible, 656 1/2% convertible, 657 1/2% convertible, 658 1/2% convertible, 659 1/2% convertible, 660 1/2% convertible, 661 1/2% convertible, 662 1/2% convertible, 663 1/2% convertible, 664 1/2% convertible, 665 1/2% convertible, 666 1/2% convertible, 667 1/2% convertible, 668 1/2% convertible, 669 1/2% convertible, 670 1/2% convertible, 671 1/2% convertible, 672 1/2% convertible, 673 1/2% convertible, 674 1/2% convertible, 675 1/2% convertible, 676 1/2% convertible, 677 1/2% convertible, 678 1/2% convertible, 679 1/2% convertible, 680 1/2% convertible, 681 1/2% convertible, 682 1/2% convertible, 683 1/2% convertible, 684 1/2% convertible, 685 1/2% convertible, 686 1/2% convertible, 687 1/2% convertible, 688 1/2% convertible, 689 1/2% convertible, 690 1/2% convertible, 691 1/2% convertible, 692 1/2% convertible, 693 1/2% convertible, 694 1/2% convertible, 695 1/2% convertible, 696 1/2% convertible, 697 1/2% convertible, 698 1/2% convertible, 699 1/2% convertible, 700 1/2% convertible, 701 1/2% convertible, 702 1/2% convertible, 703 1/2% convertible, 704 1/2% convertible, 705 1/2% convertible, 706 1/2% convertible, 707 1/2% convertible, 708 1/2% convertible, 709 1/2% convertible, 710 1/2% convertible, 711 1/2% convertible, 712 1/2% convertible, 713 1/2% convertible, 714 1/2% convertible, 715 1/2% convertible, 716 1/2% convertible, 717 1/2% convertible, 718 1/2% convertible, 719 1/2% convertible, 720 1/2% convertible, 721 1/2% convertible, 722 1/2% convertible, 723 1/2% convertible, 724 1/2% convertible, 725 1/2% convertible, 726 1/2% convertible, 727 1/2% convertible, 728 1/2% convertible, 729 1/2% convertible, 730 1/2% convertible, 731 1/2% convertible, 732 1/2% convertible, 733 1/2% convertible, 734 1/2% convertible, 735 1/2% convertible, 736 1/2% convertible, 737 1/2% convertible, 738 1/2% convertible, 739 1/2% convertible, 740 1/2% convertible, 741 1/2% convertible, 742 1/2% convertible, 743 1/2% convertible, 744 1/2% convertible, 745 1/2% convertible, 746 1/2% convertible, 747 1/2% convertible, 748 1/2% convertible, 749 1/2% convertible, 750 1/2% convertible, 751 1/2% convertible, 752 1/2% convertible, 753 1/2% convertible, 754 1/2% convertible, 755 1/2% convertible, 756 1/2% convertible, 757 1/2% convertible, 758 1/2% convertible, 759 1/2% convertible, 760 1/2% convertible, 761 1/2% convertible, 762 1/2% convertible, 763 1/2% convertible, 764 1/2% convertible, 765 1/2% convertible, 766 1/2% convertible, 767 1/2% convertible, 768 1/2% convertible, 769 1/2% convertible, 770 1/2% convertible, 771 1/2% convertible, 772 1/2% convertible, 773 1/2% convertible, 774 1/2% convertible, 775 1/2% convertible, 776 1/2% convertible, 777 1/2% convertible, 778 1/2% convertible, 779 1/2% convertible, 780 1/2% convertible, 781 1/2% convertible, 782 1/2% convertible, 783 1/2% convertible, 784 1/2% convertible, 785 1/2% convertible, 786 1/2% convertible, 787 1/2% convertible, 788 1/2% convertible, 789 1/2% convertible, 790 1/2% convertible, 791 1/2% convertible, 792 1/2% convertible, 793 1/2% convertible, 794 1/2% convertible, 795 1/2% convertible, 796 1/2% convertible, 797 1/2% convertible, 798 1/2% convertible, 799 1/2% convertible, 800 1/2% convertible, 801 1/2% convertible, 802 1/2% convertible, 803 1/2% convertible, 804 1/2% convertible, 805 1/2% convertible, 806 1/2% convertible, 807 1/2% convertible, 808 1/2% convertible, 809 1/2% convertible, 810 1/2% convertible, 811 1/2% convertible, 812 1/2% convertible, 813 1/2% convertible, 814 1/2% convertible, 815 1/2% convertible, 816 1/2% convertible, 817 1/2% convertible, 818 1/2% convertible, 819 1/2% convertible, 820 1/2% convertible, 821 1/2% convertible, 822 1/2% convertible, 823 1/2% convertible, 824 1/2% convertible, 825 1/2% convertible, 826 1/2% convertible, 827 1/2% convertible, 828 1/2% convertible, 829 1/2% convertible, 830 1/2% convertible, 831 1/2% convertible, 832 1/2% convertible, 833 1/2% convertible, 834 1/2% convertible, 835 1/2% convertible, 836 1/2% convertible, 837 1/2% convertible, 838 1/2% convertible, 839 1/2% convertible, 840 1/2% convertible, 841 1/2% convertible, 842 1/2% convertible, 843 1/2% convertible, 844 1/2% convertible, 845 1/2% convertible, 846 1/2% convertible, 847 1/2% convertible, 848 1/2% convertible, 849 1/2% convertible, 850 1/2% convertible, 851 1/2% convertible, 852 1/2% convertible, 853 1/2% convertible, 854 1/2% convertible, 855 1/2% convertible, 856 1/2% convertible, 857 1/2% convertible, 858 1/2% convertible, 859 1/2% convertible, 860 1/2% convertible, 861 1/2% convertible, 862 1/2% convertible, 863 1/2% convertible, 864 1/2% convertible, 865 1/2% convertible, 866 1/2% convertible, 867 1/2% convertible, 868 1/2% convertible, 869 1/2% convertible, 870 1/2% convertible, 871 1/2% convertible, 872 1/2% convertible, 873 1/2% convertible, 874 1/2% convertible, 875 1/2% convertible, 876 1/2% convertible, 877 1/2% convertible, 878 1/2% convertible, 879 1/2% convertible, 880 1/2% convertible, 881 1/2% convertible, 882 1/2% convertible, 883 1/2% convertible, 884 1/2% convertible, 885 1/2% convertible, 886 1/2% convertible, 887 1/2% convertible, 888 1/2% convertible, 889 1/2% convertible, 890 1/2% convertible, 891 1/2% convertible, 892 1/2% convertible, 893 1/2% convertible, 894 1/2% convertible, 895 1/2% convertible, 896 1/2% convertible, 897 1/2% convertible, 898 1/2% convertible, 899 1/2% convertible, 900 1/2% convertible, 901 1/2% convertible, 902 1/2% convertible, 903 1/2% convertible, 904 1/2% convertible, 905 1/2% convertible, 906 1/2% convertible, 907 1/2% convertible, 908 1/2% convertible, 909 1/2% convertible, 910 1/2% convertible, 911 1/2% convertible, 912 1/2% convertible, 913 1/2% convertible, 914 1/2% convertible, 915 1/2% convertible, 916 1/2% convertible, 917 1/2% convertible, 918 1/2% convertible, 919 1/2% convertible, 920 1/2% convertible, 921 1/2% convertible, 922 1/2% convertible, 923 1/2% convertible, 924 1/2% convertible, 925 1/2% convertible, 926 1/2% convertible, 927 1/2% convertible, 928 1/2% convertible, 929 1/2% convertible, 930 1/2% convertible, 931 1/2% convertible, 932 1/2% convertible, 933 1/2% convertible, 934 1/2% convertible, 935 1/2% convertible, 936 1/2% convertible, 937 1/2% convertible, 938 1/2% convertible, 939 1/2% convertible, 940 1/2% convertible, 941 1/2% convertible, 942 1/2% convertible, 943 1/2% convertible, 944 1/2% convertible, 945 1/2% convertible, 946 1/2% convertible, 947 1/2% convertible, 948 1/2% convertible, 949 1/2% convertible, 950 1/2% convertible, 951 1/2% convertible, 952 1/2% convertible, 953 1/2% convertible, 954 1/2% convertible, 955 1/2% convertible, 956 1/2% convertible, 957 1/2% convertible, 958 1/2% convertible, 959 1/2% convertible, 960 1/2% convertible, 961 1/2% convertible, 962 1/2% convertible, 963 1/2% convertible, 964 1/2% convertible, 965 1/2% convertible, 966 1/2% convertible, 967 1/2% convertible, 968 1/2% convertible, 969 1/2% convertible, 970 1/2% convertible, 971 1/2% convertible, 972 1/2% convertible, 973 1/2% convertible, 974 1/2% convertible, 975 1/2% convertible, 976 1/2% convertible, 977 1/2% convertible, 978 1/2% convertible, 979 1/2% convertible, 980 1/2% convertible, 981 1/2% convertible, 982 1/2% convertible, 983 1/2% convertible, 984 1/2%

UK COMPANY NEWS

Hanson writes to MPs to correct 'inaccurate' bias

By Ralph Atkins

HANSON, the UK conglomerate, has written to Tory MPs who have criticised the possibility of it taking over Imperial Chemical Industries, warning that their comments about Hanson may have been "based on inaccurate information".

The letters sent by Mr Michael Shea, Hanson's head of public affairs, carefully avoid any mention of ICI but almost certainly mark an attempt to stem the pressure building up against Hanson among Tory MPs at Westminster.

Last night, Hanson insisted that the letters were part of its continuing strategy, pre-dating its stake in ICI, of keeping interested parties informed about the group. They enclose a list of "key points" about Hanson's growth, employment and research record as well as a copy of the annual accounts.

But one who received a letter, Mr Douglas French, Tory MP for Gloucester, said: "I cannot recollect ever in the past having received a personal letter from them [Hanson] and I cannot ever recollect ever having been asked anything other than outline information about their activities."

Another Conservative recipient said: "They are obviously waiting to pounce on anybody who says anything inaccurate."

Even without a declared bid, the campaign to prevent Hanson taking over ICI has gained

momentum at the Commons. Mr Frank Cook, Labour MP for Stockton North, has invited about 90 MPs of all parties with an interest in ICI to a special meeting on Thursday.

He believes the meeting will demonstrate the strength of support the campaign has on both sides at Westminster and give a clear signal that MPs are prepared to take action. MPs with ICI plants or employees in their constituencies or who have worked for ICI have been invited to the meeting, Mr Cook said.

Hanson is believed to have sent letters to up to a dozen mostly Conservative MPs, noting that they have made public statements about the company which might be based on inaccurate information. It refused to say who had received the letters.

Mr Nicholas Winterton, the Tory MP for Macclesfield who is on record as saying, "Hanson can do absolutely nothing which ICI cannot do better for itself", yesterday replied to his letter from Hanson. He said: "I do assure you my recent comments have been made following careful research and not as you suggest, following the receipt of inaccurate information."

Mr Shea said: "If we find Hanson is being interpreted rightly or wrongly, we always try to help people understand it."

profits rose to £560,000 (£428,000). Earnings per share were 3.6p (3.3p) and the proposed annual dividend 0.75p (0.625p).

Mr Jack Grant, chairman, said the satisfactory results could be attributed to the integration of Stahlberger, the butchery wholesaler business, and VM Thomas, the shoulder pads supplier; improvements in the group's internal controls; and modernisation of manufacturing facilities.

Dividend halved at Rowe Evans Invs

Weak prices for palm oil and rubber pushed profits at plantation owner Rowe Evans Investments down from £2.35m to £89,000 pre-tax for the year ended December 31 1990.

Turnover was down at £3.49m (£3.63m) and earnings came out at 2.78p (5.23p) per share.

As a result of the reduced earnings and need to conserve cash for development, the board is recommending a halved dividend of 1p for the year.

Faupeil Trading 9% ahead at £1.12m

Faupeil Trading Group, the USM-quoted textile importer, achieved a 9 per cent increase in pre-tax profits for the year ended March 31, up from £1.02m to £1.12m. Turnover increased by 15 per cent to £21.3m.

Earnings per share rose from 8.5p to 9.4p and the board is recommending a maintained final dividend of 3.05p for an unchanged total of 4.9p. Mr Michael Molloy, chairman, said the group had avoided the worst effects of the recession because of its broad customer base and independence from the high fashion sector of the industry.

Slough Estates rights acceptances

Slough Estates, the UK's largest property company, has received acceptances in respect of 67.61 per cent of the convertible preference shares offered in its £138m rights issue in April.

M and S chairman's pay falls by £34,500

By Clay Harris

LORD RAYNER's salary fell by nearly £34,500 to £585,000 in his final year as chairman of Marks and Spencer, according to the retailer's annual report which is due to be published today.

The decline reflected the company's failure in the year to March 31 to meet the financial targets necessary to qualify executive directors for performance-related bonuses. After exceptional provisions for redundancies, pre-tax profits increased by only 2 per cent to £615.5m.

In 1989-90, 15 directors shared £700,000 in bonuses, of which Lord Rayner's pro rata share was more than £120,000. As a result, despite the fall in his total salary, it appears that his basic pay rose by £90,000 or more last year.

The company's next three highest paid directors also saw their total remuneration fall last year. They include Mr Rick Greenbury, who has since succeeded Lord Rayner.

Marks and Spencer declined to specify the size of bonuses received by Lord Rayner or other individual directors last year or the basis on which performance targets are set.

Improvement made despite £30m surge in provisions for bad debts Nationwide Anglia advances to £284.7m

By David Barchard

NATIONWIDE ANGLIA, the second largest UK building society, made pre-tax profits of £284.7m in the year ended April 4 1991, a rise of 31.8 per cent from £223.8m last time. The advance was made in spite of bad debt provisions totalling £94.8m (£84.7m).

Building society analysts hailed the results as a significant improvement by Nationwide Anglia after several lacklustre years. "It looks as if the tide has finally turned for Nationwide Anglia," one analyst said.

Mr Tim Melville-Ross, chief executive, described the group's 1990 performance as a good showing in a difficult year.

Group assets grew by 16.8 per cent to £51.1bn from £26.6bn. Net mortgage advances rose by 50.7 per cent to £3.5bn from £2.3bn in 1989, after a drive to increase market share.

Mortgage accounts more than 12 months in arrears rose from 0.15 per cent to 0.5 per cent of the society's total book, forcing it to make provisions of £42.3m (£22.2m) on residential lending. The number of homes repossessed rose from 1,640 in 1989 to 4,253 last year.

The other main business of the society, retail savings, did well with receipts up by 75.5 per cent from £1.3bn to £2.3bn.



Daniel Hodson, deputy chief executive and finance director (left), and Tim Melville-Ross, Nationwide Anglia's chief executive

However, some of the society's subsidiaries fared less well. Nationwide Estate Agents, owned jointly with Guardian Royal Exchange, lost £21m (£22.8m loss), though it introduced £301m of new mortgage business to the society and cut its costs to below the 1989 level.

Losses at Nationwide Housing Trust, the group's housing development arm, climbed from £2.1m in 1989 to £5.5m in 1990. It is to be wound down over the next two years.

There were provisions of

£46.6m (£29.4m) on commercial lending and £5.9m on bad debts on consumer lending, including overdrafts on Flexaccount. In 1989 consumer debt provisions were £13.1m.

The group's operating interest margin was 2.35 per cent, only slightly below the 1989 level of 2.4 per cent. The cost/income ratio dropped for the third successive year, falling from 61 to 56.5 per cent.

During the year Nationwide Anglia raised £1.8bn of net wholesale funding in the money markets in the US,

Europe, and Japan. About 20 per cent of its mortgage lending was financed from wholesale sources.

Mr Tim Melville-Ross said that Nationwide Anglia was still interested in boosting its capital by issuing permanent interest-bearing shares, a recently-introduced form of tradable long-term borrowing very similar to equity capital, but would not do so unless it got the right price.

The society is to seek authority at its next agm in August to drop "Anglia" from its name.

Further Italian expansion at Minet

By Haig Simonian in Milan

MINET HOLDINGS, the UK insurance broking group headed by Mr Ray Pettitt, is expanding its activities in Italy with the creation of a new partnership in Milan.

The new ventures, which will involve 14 professionals, follows Minet's first initiative in Italy in 1989. Its Florence operation, which has subsequently expanded to include a branch at Arezzo, now employs 35 professionals.

Mr Pettitt said that the new Milan unit, Minet Italia & Partners, will allow the group to be more competitive in the market for industrial risks in northern Italy. The new office will also try to develop business in professional indemnity insurance, notably in the accounting business.

Mr Pettitt said Minet would like to grow further in Italy, with a Rome operation the next target. Its Florence office, which specialises in fine art and jewellery risks, had shown the potential in the Italian market, he said.

Minet's Italian brokers tend to be established independent brokers, who are attracted by the company's image and experience.

NEWS DIGEST

Grand Central recovers

GRAND CENTRAL Investment Holdings, the food group with interests in Asia Pacific, recovered from an £83,000 loss in 1989 and reported profits before tax of £1.34m in the year to end December.

The turnaround was achieved on sales up from £36.4m to £40.3m, and after tax of £457,000 (£31,000) and minorities of £120,000 (£33,000) attributable profits were left at £758,000 (£197,000).

Earnings per share came out at 2.03p (0.5p losses) and the directors are recommending an increased final dividend of 0.7p (0.65p) for a 1.1p (1p) total.

Elga rises 22% as chairman predicted

Elga Group, the water purification and laboratory equipment company, has progressed as predicted by Mr Peter Ryan, the chairman, a year ago.

Profits in the year to March 31 advanced 22 per cent to £1.8m (£1.48m) pre-tax, while turnover rose 27 per cent to £16.46m (£12.92m). Interest took more at £109,000 (£51,000). After tax of £405,000 (£287,000), earnings worked through at 8.18p (6.89p) and the final dividend is lifted to a proposed 1.5p (1.3p) to make 2.5p (2p) for the year.

During the period, the company acquired Flowgen Instruments and Chromacol for £200,000 and £2m respectively. Mr Ryan said these acquisitions had broadened Elga's trading base as well as maintaining its involvement with advanced technologies.

AJ Worthington up 11% to £515,000

AJ Worthington (Holdings), the textile manufacturer and importer, has lifted pre-tax profits 11 per cent from £465,000 to £515,000 in the year to March 31 despite a swing in interest from a £25,000 credit to a £88,000 charge.

Turnover grew 24 per cent to £7.21m (£5.82m) and operating

Some people call it 'downsizing'. Others prefer 'restructuring' or 'getting back to the core business'.

Whatever the jargon, the exercise will probably involve the same thing: disposing, in one way or another, of parts of your business.

But whether or not it is a hard choice in principle, it is often a daunting task in practice for any public company.

How do you get the best price? Should you consider an auction with a broad range of prospective trade buyers, or go for an individual approach? Should you

market will perceive it - is immensely valuable when you are so close to the business.

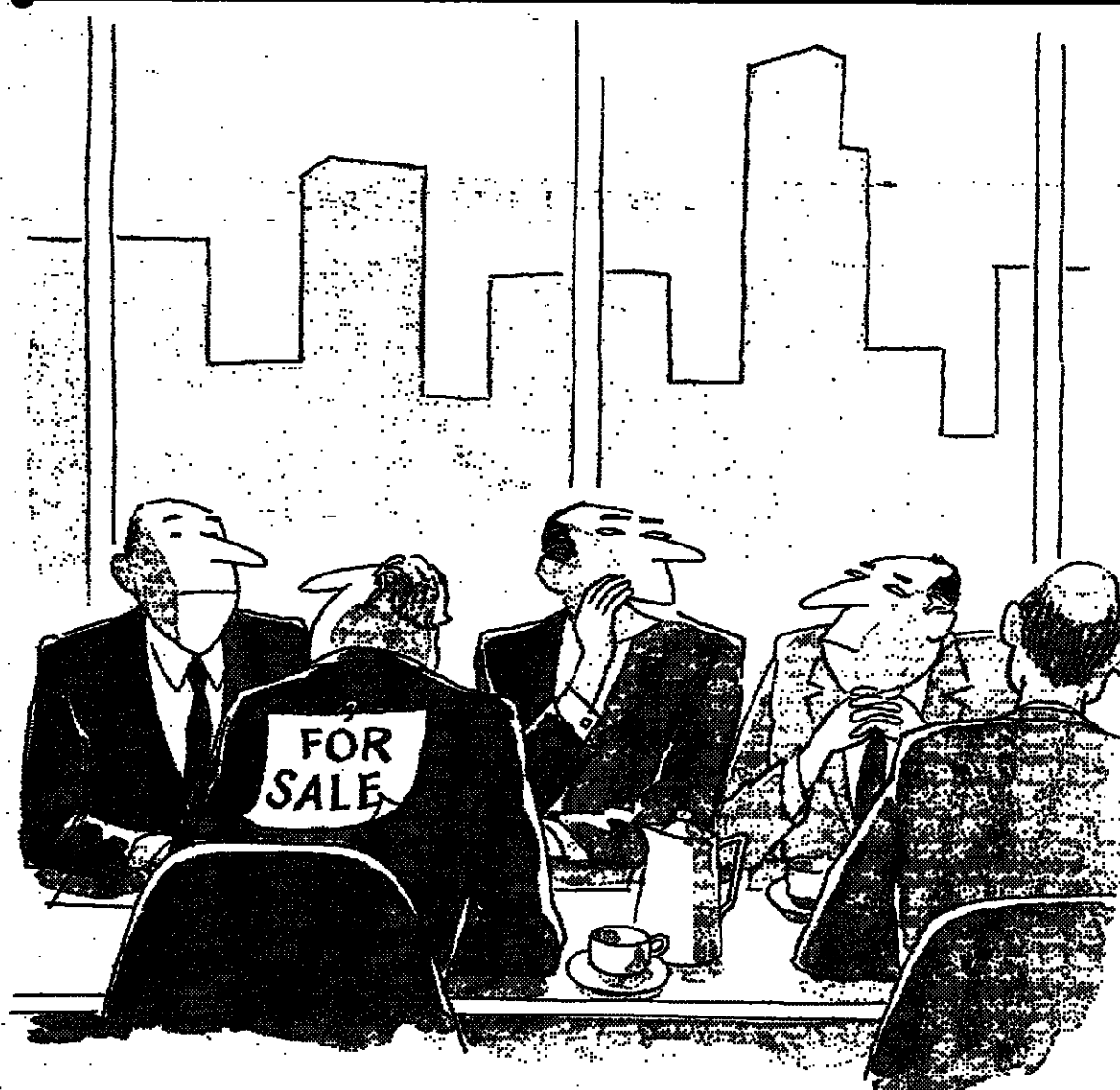
The process is made easier by having advisers with the experience and the contacts necessary to make any option viable. When it comes to trade sales, you need someone who has the international reach to find the right buyer at the right price. When it comes to advising on a management buy-out, you need a recognised market leader. Both of which Charterhouse can deliver.

First, we can handle the largest of disposal programmes. Take our work for Berisford International, whom we advised on disposals in excess of £1.25 billion in eight separate transactions. Or consider our record over the last twelve months, in which we have handled disposals for companies ranging in size from £5 million to £880 million in the UK, continental Europe and the United States.

Second, if you're thinking of giving the business's management a chance, you may find it useful to know that in the first four months of 1991, we've been involved in MBOs worth £122 million - close to half the value of all UK buy-outs in the first quarter of this year.

Third, but by no means least, when it comes to handling a disposal, it helps if you can maintain a positive climate throughout what may often be difficult negotiations. Charterhouse can support you by putting someone on your side of the table who has the measure of the people on the other side.

If you would like to know more about our approach, call Catherine Sweet on 071-248 4000.



"Isn't it about time someone told Clifton about the plans for his division?"

There's usually more than one reason to do so. It may be the best way of funding expansion elsewhere. It may equally be a necessary response to the recession. Or it may be a strategic decision that needs to be taken regardless of the market climate.

invite the current management to consider a buy-out?

Considering your options will involve hard thinking and clear thought - which is where Charterhouse can help. An objective opinion about the action - and how the



Charterhouse Bank Limited, 1 Paternoster Row, St Paul's, London EC4M 7DH. Charterhouse Bank Limited is a Member of The Securities and Futures Authority.
Charterhouse Development Capital Limited, 7 Ludgate Broadway, London EC4V 6DX.
Charterhouse Development Capital Limited is a Member of IMRO. Charterhouse Bank Limited and Charterhouse Development Capital Limited are Royal Bank of Scotland Companies.

Canapao Depositary Receipts

PIONEER ELECTRONIC CORPORATION

The undersigned, being the Agent of Caribbean Depositary Company N.V., announces that Pioneer Electronic Corporation has declared a dividend of Yen 10 per share for the financial year 1990, which will be payable as from June 18th 1991 at the office of Pierson, Meldring & Pierson N.V.

This distribution, which has been converted into U.S. dollars pursuant to section 4 of the Deposit Agreement will be available to holders of CDR's against surrender of coupon 34 less 20% Japanese withholding tax, to the effect that per-CDR's evidencing

5-Depositary Shares \$ 3.10 (3.29)
10-Depositary Shares \$ 6.20 (6.58) and
100-Depositary Shares \$ 62. (65.80) is paid.

The amounts stated between brackets represent the dividend less 15% Japanese tax. These dividends will be paid until July 1st 1991 but only on condition that the coupons to be surrendered will be accompanied by an "Affidavit" (obtainable with the undersigned), evidencing that the beneficial holders of the CDR's are residents of a country which has concluded a Tax Treaty with Japan.

In the Netherlands dividends will be paid to residents in Netherlands currency at the daily rate of exchange unless otherwise instructed.

Amsterdam, June 10th 1991

N.V. Nederlandse Administratie en Trustkantoor

UK COMPANY NEWS

Southend raises Frogmore bid and includes cash

By Vanessa Houlder, Property Correspondent

SOUTHERN Property Holdings has raised its bid for its fellow property company Frogmore Estates to £139m and included cash and convertible shares in the offer.

Mr Malcolm Dagul, chairman of Southend, said that the improved offer, which is final unless another bidder emerges, would give Frogmore shareholders a much higher return on a significant proportion of their holding in the merged group.

Frogmore's shareholders will own about 54 per cent of the merged group on a diluted basis and will get a 88 per cent rise in income under the new offer.

"Frogmore shareholders need to decide now whether to stay with the lacklustre performance of their existing directors, or create one of the UK's

largest property investment companies with committed and proven successful management," he said.

Frogmore rejected the new offer, saying that it continued to undervalue Frogmore significantly. It said that it represented an increase of only 3 per cent over the original offer, which was worth £136m, based on Southend's share price of 109 1/4p when it was first announced.

Frogmore's pro forma net asset value of 459p per share was 31 per cent above Southend's offer, it said. It described the cash element in the offer as minimal and said it underlined the severe financial constraints on its business. The company said that investors in Southend's previous issue of convertible preference shares incurred substantial losses. Mr Dennis

Cope, chairman of Frogmore, said that it continued to be seriously concerned about the value of Southend's assets.

The new offer values each Frogmore share at 348p, based on Southend's share price of 88p, down 2p on the day. Frogmore's shares rose 4p to 318p.

Southend has replaced its 3-for-1 all share offer with one that will swap 9.17 new shares, 23.57 new convertible preference shares and 200p cash for every 10 Frogmore shares.

James Capel and Paribas, Southend's advisers, have estimated that the new convertible preference shares would be valued at 105p per share.

Southend owns 10.2 per cent of Frogmore's capital, after winning acceptances equivalent to 0.22 per cent of its capital at the first closing date.

See Lex

Lex Service electronics arm sold for \$150m

By Andrew Bolger

SHARES in Lex Service, the UK's largest vehicle distributor, jumped 8p to 189p after it announced the sale of its electronics component distribution operations in the US and Canada in a deal worth \$150m (£86.7m).

Lex's North American electronics operations are to be merged with Arrow Electronics, the second largest electronic component distributor in the US. Lex will receive \$106m in cash and approximately 6.6m Arrow shares, currently worth 99 each.

Lex also said it was offering for sale its European electronics businesses, which have a net asset value of about £20m. It would use the proceeds from these sales to reduce group borrowings, which stood at £104m at the end of 1990.

Sir Trevor Chinn, chairman of Lex, said: "Lex will be developing as a broad-based automotive distribution and service group, where we have proven expertise gained over many years. Despite the severity of the downturn in the UK car market, we have faith in the long-term growth prospects of this industry in the UK once the recession is over."

Mr Stephen Kaufmann, president and chief executive of Arrow, said: "In addition to markedly increasing our size, the consolidation of Arrow and Lex's North American electronics operations is expected to accomplish three important objectives."

"The substantial economies of scale that we foresee following the integration of these businesses should result in the lowest cost structure of any broadline distributor in our industry. Our customers will benefit from an enriched product package and expansion of our value-added services. We believe that our earnings potential will be significantly enhanced."

Assuming Lex receives 6.6m new shares in Arrow, it will own a third of the US group's common stock and will be entitled to three representatives on the Arrow board, in addition to the existing eight members.

The businesses being sold to Arrow are: Lex Electronics (formerly Schweber Electronics), based in Westbury, New York; Almac, based in the Pacific northwest; and Lex Electronics in Canada. These companies had sales of \$600m last year and made profits before interest and tax of \$15m.

Arrow, which is based in Melville, New York, last year had sales of \$971m and its profit after interest and tax was \$10.1m.

Lex has asked S.G. Warburg to sell its European electronic component distribution businesses, which operate in the UK, France and Germany. Last year their combined sales were \$119m.

Anglo Utd £25m rights for Coalite loan

By Andrew Bolger

ANGLO UNITED, the fuel distribution group, surprised the market with a £25m rights issue to pay off the outstanding part of the bridging loan it took out to finance its £478m takeover of the much larger Coalite group in 1989.

Mr David McKinnin, chairman, said whilst the sale of several relatively small peripheral businesses would further reduce group indebtedness, the interest saving might not be enough to cover the foregone profit, as these businesses had been trading above expectations.

The underwritten issue of £25m new shares at 31p is on a one-for-three basis. Anglo United's shares closed 1 1/2p lower at 30 1/2p.

Since the takeover, Anglo United has sold five Coalite business and various share stakes for a total of £218m, and has reduced its net borrowings from £452m to £219m as of May 31.

It is committed to no further major repayments after £13.4m at the end of the current financial year and £15.6m in the following two years.

Meanwhile, Anglo United said substantial improvements were made to the operations of its core businesses, which reported results for the year to March 31.

Turnover increased by 27 per cent to \$877m. However, the advance in pre-tax profits to £15.7m (£15.32m) was eroded by interest charges of \$42.93m, higher than expected because of delays in disposals.

Earnings per share fell from 6.2p to 5.3p, but the board recommended a final dividend of 1.4p making a total of 1.5p.

Trading profits from the combined smokeless fuels and chemicals operations increased by 17 per cent to £17.4m. Solid and liquid fuel distribution saw trading profits increase almost threefold to £25.1m (£8.6m).

There were extraordinary losses of £15.2m, mainly due to losses on the sale of Anglo United's 20.62 per cent stake in NSM, the mining and materials group.

As one of the last of the great leveraged takeovers of the eighties, Anglo United could scarcely have foreseen the bleak economic climate into which it was heading.

Fortunately the group is more sensitive to temperature than recession, and last year's chilly winter contributed to a solid performance by the core fuel businesses.

The existing management cannot have relished this highly dilutive rights issue, but their reluctance to be squeezed at price makes their postponement of further disposals seem reasonable.

The shareholders' money will see them over the hump on repayments, but it was a close-run thing, with interest cover last year down to under 1.4 times and a measure of luck in the high prices they achieved for early disposals.

Forecast pre-tax profits of £25m and earnings of 5.7p put them on a prospective multiple of 6.4 - a 50 per cent discount to the market. That seems very reasonable, now that management can afford to wait for better prices on disposals and seek better terms for their existing debt.

Unigate slides 28% to £75.5m

By Nigel Clark

THE EFFECT of the recession on its non-food businesses left Unigate with pre-tax profits of £75.5m in the year to the end of March, a fall of 28 per cent on the comparable £105.5m. In addition poultry and cheese suffered from difficult conditions.

Wincanton, Giltspur and other activities showed a fall in operating profits from £38.3m to £7.5m. However, the company said that there had been encouraging performance in a number of areas including Unigate Dairies, St Ivel Chilled Products, Mallon Bacon and Wincanton Distribution.

Unigate intends to focus on

food and related distribution, and will be disposing of both its JP Wood chicken and Wincanton car contract hire businesses. Within the extraordinary figure of £95m (£10.4m) there is a provision of £76m against the disposals and a further £13m charge against closures and sales already carried out.

Directors believed that the strength of the businesses and the planned changes would lead to improved profits in the present year. The proposed final dividend is unchanged at 9.6p for a maintained total of 15.3p.

Gearing at the end of the year was 14 per cent.

The shares closed 12p higher at 226p.

Group turnover was £238m (£24.9bn). The pre-tax figure included a higher contribution of £11.1m (£7.6m) from associated companies mainly resulting from a good performance from Nutricia, in which Unigate increased its investment to 30 per cent.

Directors said that its Nutricia investment was worth £32m more than its value as shown in the balance sheet.

Earnings per share came out at 22.3p (31.5p). After the extraordinary charge there was a loss for the year of £79m, compared with a profit of £28.5m.

Bellamy company sold to P-E

By Richard Gourlay

MR DAVID Bellamy, the botanist and conservationist who made his name in the world's forests and woodlands, yesterday showed he is equally adept at handling the City jungle.

The eccentric TV personality - who once said that "bacteria are a man's best friend" - is to merge his environmental consultancy, David Bellamy Associates, with P-E International, the publicly quoted management and computer consultancy.

Mr Bellamy and his partner Mr Brendan Quayle are to sell their 95% stake in the private company for an initial £200,000. This will be followed by a further £1.3m depending on performance. The acquisition of DBA will give P-E the services of one of the most active conservation personalities.

Mr Bellamy broke with many in the environmental movement by suggesting in the early 1980s "that if the environmental movement is to be really successful the conserva-



David Bellamy (left) and Brendan Quayle: joining forces with bigger business

tionists of today must become the developers of tomorrow".

David Bellamy Associates' clients include the Prudential, the Overseas Development Institute, ICI, Teeside Urban Development Corp and Mr

Peter de Savary.

It recorded profits of £87,000 on sales of £461,000 in the year to June 1990, while P-E had turnover of £93m and pre-tax profits of £4.2m. See Observer, Page 18

Fall in advertising forces Emap down 19%

By Raymond Snoddy

EMAP, the publishing and exhibitions group, yesterday announced its first fall in profits for 10 years as both its business magazines and regional newspapers were hit hard by the recession's impact on advertising.

Pre-tax profit for the year to March 31 fell 19 per cent to £30.79m (£38.03m) on turnover up at £269.29m (£264.95m).

Indeed Mr Graham Ross Russell, chairman, warned: "So far this year trading results are, as expected, reflecting continued severe pressure on the economy, and revenue for the first half year will be below the previous year."

In the first three months of this year Emap's newspaper revenues fell by between 13 and 14 per cent and business magazines were down 30 per cent compared with the same quarter last year. Situations were not advertising, one of the most important sectors for local papers, was still falling.

"I think the outlook is pretty flat, which is no surprise to anybody, except perhaps the government," said Mr Robin Miller, chief executive, yesterday.

The company is not expecting any upturn until spring 1991.

Mr Eric de Belaigne, publishing analyst at stockbroker Panmure Gordon, said the results were "a little disappointing. He had forecast profits of £34m."



Graham Ross Russell (left), chairman, and Robin Miller, chief executive: Emap was cash positive at year-end

"They are bound to have some pretty bad figures for the first half, but the balance sheet is strong with £2.5m in cash," added Mr de Belaigne. He is now looking for £34m pre-tax for 1991.

Emap's consumer magazines division beat the downward trend and his operational profit to £17.7m (£15.2m) and

the exhibitions business rose to £6.5m (£5.9m). Business magazines declined to £1.4m (£5.3m) and newspapers/printing to £2.1m (£12.8m).

However Emap, which is moving into commercial radio and is a member of the consortium bidding for the East Angles commercial radio licence, believes it is the leader

in 80 per cent of its markets and this has allowed it to increase market share despite the difficult trading conditions.

Yesterday Mr Ross Russell emphasised that Emap had sacrificed some short-term profitability to invest for the future - in the period £17m was spent on acquisitions and £8m on development activities, such as magazine launches and relaunches.

Profits were adversely affected by a loss of £30,000 (profit £1.44m) from investments and associated companies and also by a provision payable more than doubled to £1.17m (£499,000). Earnings were down at 14.3p (18.1p) but the total dividend for the year is being increased to 8.5p (8.5p) with the payment of a proposed final of 5p.

Every company doing badly in recession claims to be well placed and strong enough to take advantage of recovery when it comes. With Emap there is a better than average chance of it being true. More than £25m in costs have been taken out of the business and 500 jobs have gone out of a total of 4,400. Two central Emap policies - launching its own titles and aiming for market leadership - appear to be paying off. On forecast pre-tax profits of £34m for this year the p/e will be 14.

SD-Scicon forecasts buoyant profits

By Alan Cane

AN UNEXPECTEDLY buoyant profits forecast for the first half of the year, "Cray" attack on Cray Electronics' financial credibility are the principal elements in SD-Scicon's defence document, published yesterday.

SD-Scicon, a computing services company, added that Cray's hostile offer which values the company at about £12m, was ridiculously low.

The document argues that

SD-Scicon's French subsidiary alone could be sold for approximately that amount. "Cray would therefore be acquiring the profitable US and UK operations with a turnover of over £160m for less than nothing."

The all-share offer from Cray, a comparatively small high technology group, values each SD-Scicon share at 41.8p. Yesterday the shares closed at 49p, having been up to 49p.

Mr John Jackson, SD-Scicon's recently appointed non-executive chairman, predicts that pre-tax profits for the first six months of the year will be not less than £4.5m, substantially above analysts' expectations. This followed losses last year of £20m after making substantial provisions against overruns on some 15 fixed price projects.

Profits in the first four months of the year were

£2.04m on a turnover of \$86m. Mr Jackson said the profits were "clean as a whistle" and did not include any element of unused provisions, nor would fresh provisions be necessary.

The document attacks Cray's financial stability, pointing out that it has net bank borrowings of more than £23m, representing a "dangerously high balance sheet gearing ratio of 121 per cent and far too thin interest cover".

Keeping market share leaves Vibroplant 56% down

By Jane Fuller

WEAK DEMAND for construction equipment in the UK and US, plus a near doubling of interest costs, reduced Vibroplant's pre-tax profit by 56 per cent.

Taxable profit at the Harrogate-based plant hire group fell from £14.1m to £5.19m in the year to March 31. This was in spite of an 11 per cent increase in turnover to £77.93m (£70.25m), as the full-year effect of acquisitions in the UK and the US fed through.

Mr Jeremy Pilkington, chairman and chief executive, said market share had been maintained at the expense of prices. However, by the end of 1990, "we decided this had gone far enough and we reversed our discounting policy." Last year, prices averaged 5 per cent

less than 1989-90.

Trading profit was only 9 per cent down at £26.31m (£32.2m).

Mr Neil Partridge, finance director, said interest costs of £4.96m (£2.81m) reflected gearing that had often been more than 90 per cent. The year-end net debt of £46m (£38m).

Capital spending, including acquisitions, was reduced from nearly £43m to £26m and was expected to be less than £10m this year.

More than 40 per cent of turnover and almost a third of pre-tax profit derived from the US, where there was an adverse currency effect. Acquisitions, notably Indy Lift, added \$600,000 (£325,000) to pre-tax profit. At the trad-

ing level, US profit was up 30 per cent. However, the main UK acquisition, Bath Plant, lost \$500,000 pre-tax. Through reorganisation, it was expected to break even this year.

Earnings per share fell to 9.84p (20.4p). A maintained final dividend of 2.55p makes an unchanged total of 3.6p.

seased only partially by a recovery in housing. Mixed messages have also come through on infrastructure work, with buoyant demand from the utilities but problems with local authority-financed roadworks. Vibroplant should at least offset a further UK decline with lower depreciation and interest costs, and some US growth. Debt reduction has the additional motivation that the family wants to hang on to its stake of a little more than 50 per cent. A preserved pre-tax profit of £6m gives a prospective p/e of about 10.5 on yesterday's close of 9p, half the May 1989 rights issue price. Recovery potential is good, but there are few illusions about it materialising before 1992-93, leaving no rush to buy the shares.

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corresponding dividend, year	Total for last year	Total for this year
Acad S	3.6	Aug 1	3.12	6.4	4.68
Anglo United	1.4	Oct 1	1.2	1.8	1.4
British Land	3.87	Aug 23	5.25	6.75	5.25
Control Techs	2.18	Aug 15	2.15	5.25	5.25
Elge	1.81	July 31	1.2	2.5	2
Emap	5	Aug 2	4.78	8.9	6.5
Faustel Trading S	3.05	Aug 13	3.05	4.9	4.9
Grand Central	0.7	Sept 30	0.65	1.1	1
Rover Europe Int	9.8	Aug 2	2	1	2
Unigate	9.8	July 29	9.5	15.3	15.3
Vibroplant	2.38	Oct 11	2.38	3.6	3.6
Worthington (AJ)	0.75	July 29	0.625	0.75	0.625

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock.

BOARD MEETINGS			
	Date	Time	Place
Anglo United	June 17	10.00	London
British Land	June 18	10.00	London
Control Techs	June 14	10.00	London
Elge	June 12	10.00	London
Emap	June 12	10.00	London
Faustel Trading S	June 12	10.00	London
Grand Central	June 12	10.00	London
Rover Europe Int	June 12	10.00	London
Unigate	June 12	10.00	London
Vibroplant	June 12	10.00	London
Worthington (AJ)	June 12	10.00	London

THE ART OF CONSERVING CAPITAL

Those with substantial wealth will know only too well the problems of protecting and enhancing its value.

BSI-Thornhill are experienced international fund managers with a philosophy of looking worldwide for investments offering consistently superior long-term performance. We specialise in the conservation of the real value of the capital assets of private clients.

In an intensely competitive business we have established a reputation for discretion, efficiency and a high level of personal service.

Based in the City of London we are well-placed to take advantage of the City's pre-eminence as a world financial centre. In addition a valuable global dimension is added through BSI, Switzerland's sixth largest publicly quoted bank, which is widely experienced in asset management for private clients and has offices in New York, Monaco, Hong Kong, Tokyo, Guernsey, Nassau, throughout South America, as well as across Switzerland.

To benefit from the skills of the BSI-Thornhill fund management team, please contact Colin Chisholm in London on 071-251 6767.

BSI-Thornhill

Member of the BSI Banca della Svizzera Italiana Group
Member of IAGRO

BSI-Thornhill Investment Management Ltd, 28 St John's Square, London EC1M 4AE

CONSOLIDATED ANNUAL REPORT

(for the period April 1, 1989 to March 31, 1991)
(in Millions of Yen)

Statement of Income

Net sales	4,695,394
Cost of sales	3,179,509
Income before taxes and minority interest	258,853
Income taxes	140,153
Net income	120,852
Net income per share	35.72 (in Yen)

Balance Sheet

Assets		Liabilities and Shareholders' Equity	
Cash and cash equivalents	647,149	Bank loans and current portion of long-term debt	821,179
Notes and accounts receivable	1,170,376	Notes and accounts payable, trade	831,486
Inventories	1,102,633	Other current liabilities	1,172,205
Other current assets	459,841	Long-term liabilities	1,286,759
Property, plant and equipment	1,117,655	Minority interest	139,988
Other assets	832,716	Shareholders' equity	1,178,753
Total assets	5,530,370	Total liabilities and shareholders' equity	5,530,370

Future Dates

Interim: Control Techs, London Stock	June 17
Interim: Anglo United, Emap, Elge, Faustel Trading, Rover Europe Int, Unigate, Vibroplant	June 18
Interim: Allied Techs	June 19
Interim: Grand Central	June 20
Interim: Rover Europe Int	June 21
Interim: Unigate	June 22
Interim: Vibroplant	June 23
Interim: Worthington (AJ)	June 24

In Touch with Tomorrow

TOSHIBA

UK COMPANY NEWS

Glaxo downplays potential beyond cancer of new drug

By Daniel Green

GLAXO YESTERDAY sought to play down the potential of Zofran, its cancer drug, in other therapeutic areas. The company issued a statement in response to wide publicity given to new data from clinical trials which showed both that the drug could improve the memory in ageing patients and could combat anxiety.

These preliminary clinical results are promising, said Dr Richard Sykes, Glaxo's director of research and development, "but there is still a great deal more clinical work to be done."

If proved to be effective in these new areas, Zofran will make large inroads into markets worth more than \$6bn (£4.6bn) a year at today's prices, according to City analysts. "This would make it one of the world's top five selling drugs," he added.

However, the trials mean that Glaxo will not be able to seek clinical approval for Zofran, also known by its scientific name of ondansetron, until 1993. Anticancer drugs usually take longer with drugs, such as Zofran, which work on the nervous system, than with treatments for more easily isolable ailments, such as anti-biotics. So 1993 has been pencilled in for the drug's launch.

Glaxo argued yesterday against over-optimism about the potential of Zofran, as do industry observers. Their con-

cerns include:

• Further research is still to be done. The drug has yet to enter phase three testing, in which large numbers of patients take part for the first time.

• Trials so far have only been over a short timescale. The elderly would take the drug over several years.

• The sales potential of a side effect of Zofran, a day would cost \$2000 a year. This compares with \$15 a year for today's anti-nausea treatments.

Zofran was approved earlier this year only to help prevent the nausea that arises as a side effect of cancer chemotherapy and radiotherapy.

In the anxiety market, it would compete with Valium in a market now worth \$2.5bn a year and has the advantage of not being addictive.

"Northern has held to its policies when others were impatient - and it has been proved right," says one follower.

Mr Chris Haskins, a frank and cheery Irishman who has chaired Northern since 1986, is unable to talk figures before the results are announced.

But he is sure that the investment of \$300m over the last five years is now starting to pay off. And that spending has been achieved without putting any strain on the group's finances.

Winging back to rosier days after bidding a Bluebird bye-bye
Maggie Urry talks to Chris Haskins of Northern Foods about his group's return from the doldrums

AFTER A decade in the doldrums, Northern Foods annual results today should mark the group's rehabilitation as a growth stock.

The figures - expected to show a rise in pre-tax profits from \$50.5m to \$100m or \$100m - will also finally distance Northern from its old rival Unigate, which yesterday reported a fall in profits from £105.5m to £75.5m and a restructuring of its business.

Northern, which like Unigate has its roots in the dairy business, was seen as a glamour stock in the late 1970s. But an ill-considered move into one of the worst parts of the US food industry - pork products - blighted its history in the first half of the 1980s.

Only since the group returned to concentrating on the core UK food business has it started to recover. And only in the last year or two has that recovery in the business begun to show through to profits.

"Northern has held to its policies when others were impatient - and it has been proved right," says one follower.

Mr Chris Haskins, a frank and cheery Irishman who has chaired Northern since 1986, is unable to talk figures before the results are announced.

But he is sure that the investment of \$300m over the last five years is now starting to pay off. And that spending has been achieved without putting any strain on the group's finances.

Looking back he argues that



Chris Haskins: concentrating on the UK

in the 1970s "we never thought we were as good as the stock market thought we were".

The company was enjoying a bonanza in the liquid milk market - carefully price-controlled by the milk marketing boards set up in the 1930s. At the time the price system was on a "cost plus" basis and inflation was high.

"Embarrassing" amounts of money were coming in from that which "covered up for short-comings elsewhere," says Mr Haskins.

Then, in 1979, came the disastrous \$2m (at the time \$32.3m) purchase of Bluebird - the largest producer of cooked, canned and smoked hams in the US and hence in a highly cyclical, commodity business.

It was followed in 1982 by the acquisition for \$63m of an 80 per cent stake in Keystone Foods, which made hamburgers, chicken products for McDonald's, the fast-food chain.

This was not such a bad deal, as in effect McDonald's guaranteed to buy the products at cost plus 2 or 3 per cent.

But the stock market got the company wrong again in the early 1980s, says Mr Haskins. Aside from Bluebird the business "was never as bad as people thought" he explains.

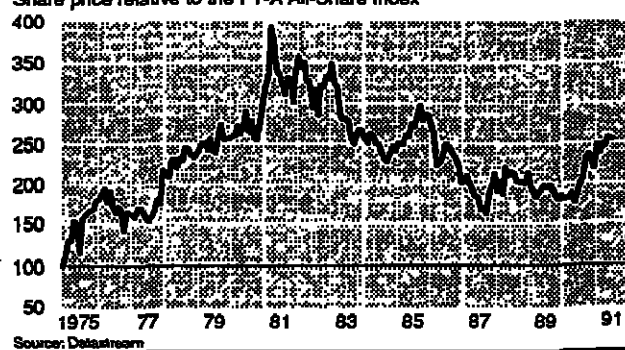
The liquid milk side was slowing down, but the foundations of the future company were being laid, for example through the development of Pork Farms - the UK pork pie maker - acquired in 1978.

Much of the second half of the 1980s were occupied by Northern extracting itself from the US businesses, making a profit on Keystone though not Bluebird, and then attempting to replace the lost earnings.

Northern's turnover shrank from £1.5bn to £1bn. 1988 was hailed by the company as a "year of restructuring".

Northern Foods

Share price relative to the FT-A All-Share Index



Source: Datastream

The withdrawal from the US was completed and the UK activities were divided into four divisions - dairy, convenience foods, meat and grocery. Disarmingly, Mr Haskins dismisses this divisional structure as "not important to the group but helpful externally".

The dairy business is still the largest profit earner, making half the group's profits in 1989-90. Several piecemeal acquisitions over the years, and significant investment, have made the milk business more profitable than it was in the late 1970s, but because of efficiency not through the price-setting mechanism Mr Haskins says.

The forthcoming shake-up of the milk industry - likely to take place over the next few years - will if anything help Northern, as a more efficient operator than many of its rivals.

The meat side too, making 19 per cent of 1989-90 profits, has been developed over the years with, for example, the purchase of Bowyers, the sausage company, in 1985.

Both in meat and on the grocery side, which includes Fox's biscuits, another late 1970s acquisition, a move up-market in products is meeting with success.

The cakes business, for instance, was "horrendous for years" says Mr Haskins, but a move into birthday and special occasion cakes has created a new market.

Northern's greatest success, however, is in the recipe dish business, although this was in 1989-90 the smallest of the four divisions. In 1983, says Mr Haskins, "recipe dishes did not exist". But now, largely through the efforts of Marks and Spencer's, recipe dishes are becoming a large, still expanding market.

Northern has three factories which are now reaching the phase where investment is coming through strongly, and

it has exclusive supply arrangements with M and S. Further investment will increase productivity, keeping prices competitive with products such as frozen foods, he says.

Mr Haskins has no doubts that there is still plenty of growth for Northern in the UK, both from internal investment and small bolt-on acquisitions. "I'm not shy about the prospects for profit growth in the UK."

However, even maintaining a high level of investment, Northern will soon start generating excess cash. The question is where to spend it.

Mr Haskins reckons he can easily spend £70m a year on small acquisitions for the next two or three years. And on a five year view, he thinks "we could satisfy shareholders just by going on doing what we are doing".

Perhaps another big deal looms.

Mr Haskins admits "our record on investment is good, but our record on acquisitions is not perceived as good because of the US experience."

New adventures in the US might frighten shareholders with long memories, while moves into Europe are unlikely while the food retailing infrastructure is so far behind that of the UK.

Many of Northern's products have such short shelf lives that only the highly efficient distribution systems of the big UK supermarket groups can cope. "I would be amazed if less than 90 per cent of the group's profits came from the UK in five years time."

Control Techniques shares jump

By Richard Gourlay

THE SHARES of Control Techniques, jumped 38 per cent yesterday on news that Emerson Electric, the US electronics group, will take up to 25.99 per cent of the Powys-based business and process control products specialist.

Emerson will acquire part of the stake through a tender offer at 20p for 3.8m shares, representing 12.5 per cent of the existing equity.

The balance comes as a result of Control Techniques' purchase of 80 per cent of ICD Drives, a New York subsidiary

of Emerson, satisfied by the issue of 7.5m new shares.

In connection with the acquisition, Control Techniques has entered into an agreement to supply Emerson with standard drives in the US and Europe, which could lead to "substantially increased sales of standard drives from the company's UK plants".

ICD had sales of \$56.2m in the year to the end of September 1990 and pre-tax profits of \$4.7m. It employed 460 people.

Control Techniques' share price closed up 63p at 227p.

Control Techniques also announced pre-tax profits for the six months to the end of March of £1.1m, down from £2.6m in the previous period and earnings per share down to 2.5p from 7.2p.

The company is to maintain its interim dividend of 2.15p.

The economic downturn and the Gulf war resulted in customers destocking and postponing capital expenditure plans, Mr Trevor Wheatley, the chairman, said. During the period four acquisitions were made.

Second half downturn leaves Acal behind

IN SPITE of a 9 per cent increase in sales, pre-tax profits of Acal, the USM-quoted electronics and industrial control distributor, fell marginally from £4.12m to £4.3m in the year to end-March.

Turnover rose from £54.68m to £59.7m and at the operating level profits advanced 7 per cent to £5.06m (£4.73m). The interest payment rose to £89,000 (£86,000).

Mr John Curry, the chairman, said the year had started according to plan with acquisitions made in 1989-90 giving a boost to turnover.

However, the company had been confronted by far more competition across Europe than had been perceived, with the result that turnover in the second half fell from £30.7m to £29m.

Earnings per share for the year increased from 19p to 20.5p and the board recommended an improved final dividend of 3.8p (£12p) making a total for the year of 5.4p (£16.8p).

London Scottish declines 10%

By David Barchard

PROFITS AT London Scottish Bank, the Manchester-based personal loans and consumer finance group, dipped for the first time for more than a decade in the six months to April 30.

London Scottish, which specialises in medium-term lending to council tenants, made pre-tax profits of £1.64m, down almost 10 per cent on last year's £1.81m.

Mr Jack Livingstone, chairman, said that loans granted in the period had gone down for the first time since 1976, while

a deteriorating trend in arrears had forced the company to make bad debt provisions of \$340,000.

Turnover grew by 5.6 per cent to £12.8m (£12.65m). The interest income increased to £9.56m (£9.48m) and collection commissions rose to £2.08m (£1.8m). Insurance income was £1.89m (£1.61m).

Retail sales were steady at \$985,000 (\$981,000). Net advances to borrowers rose by 8.8 per cent, reaching £27.78m, up from £24.67m a year earlier.

Mr Martin West, chief executive, said the results reflected efforts last year to reorganise and streamline the company.

"We are well hedged against interest rate movements, either up or down, and we believe that we have got a very solid base for the second half of the year, whatever happens to the national economy," he said.

Earnings per share were 2.4p (2.5p) basic and 2.3p (2.4p) fully diluted. There was a retained profit of £280,000 (£289,000). The interim dividend was unchanged at 0.875p.

FT LAW REPORTS

Casino must return thief's losses

LUPKIN GORMAN v KARP, NALÉ LTD, House of Lords (Lord Bridge of Harwich, Lord Templeman, Lord Griffiths, Lord Ackner and Lord Goff of Chieveley).

THE EXCHANGE of plastic chips for cash for gambling purposes is not good consideration, and a contract to return stolen chips is null and void. Accordingly, a casino which innocently wins stolen money in the form of chips is unjustly enriched, having given no consideration for it, and must restore the money to the true owners to the extent that it has not changed its position to its detriment by paying out winnings to the thief.

The House of Lords so held in a landmark appeal by Lupkin Gorman, a firm of solicitors, from a Court of Appeal majority decision that they were not entitled to restitution of £150,980 stolen by a partner and lost at gambling to Karpnale Ltd, owner of the Playboy Club, a casino appeal by Karpnale against the Court of Appeal's decision that the solicitors were entitled to £3,735 damages for conversion of a stolen banker's draft was dismissed.

LORD TEMPLEMAN said that Mr Norman Barry Cass was a partner in the solicitors' firm. He stole £222,998 from their bank account.

He lost £154,985 of the stolen money at the gaming tables of the Playboy Club, a licensed casino. The club acted innocently throughout.

The solicitors claimed restitution. The law imposed an obligation on the recipient of stolen money to pay an equivalent sum to the true owners if he had been "unjustly enriched" at their expense.

The solicitors could recover the £154,985 if they showed the club was unjustly enriched at their expense.

If Mr Cass had paid £20,000 for a car, the dealer would not have been enriched. The world have received £20,000 for a car worth £20,000. But an innocent recipient of stolen money would be enriched if he had not given full consideration.

The club claimed it gave consideration for the £154,985 by allowing Mr Cass to gamble and agreeing to pay his winnings.

The solicitors claimed the club acquired the money under void contracts and was in no better position than an innocent donee.

Section 18 of the Gaming Act 1845 provided that "all contracts... shall be null and void".

The club contended that it received the money under a contract which was not a gambling contract, but a contract to return stolen chips.

Mr Cass was a club member. If he contemplated gambling he was bound to advance cash. He could pay the cashier in return for credit vouchers. If he tendered a credit voucher to a cashier he would be issued with plastic chips. He could if he wished pay cash to a croupier in return for chips.

If he acquired chips by winning or from a fellow member, the cashier would cash them for him. If he ordered refreshments he could pay in chips. Within the club the chips were treated as currency.

The club argued that when Mr Cass paid cash to the cashier or the croupier there came into existence a contract which was not a gambling contract. In consideration of the money paid the club agreed to cash chips retained, won or otherwise acquired, and presented for payment.

That was a contract, so it was said, in contemplation of gaming and was a contract by way of gaming. If Mr Cass staked a chip and the croupier accepted the stake and played, a second contract came into existence. There were, according to the club, two separate contracts. By the first Mr Cass exchanged cash for chips, and that was not a gaming contract.

The club could not retain the stolen money save by relying on the gaming contracts. Those gaming contracts were void. The club remained unjustly enriched to the extent of £154,985.

Another way of analysing the situation was that when Mr Cass entered the club it made him a revocable offer to gamble, on terms dictated by the club. Those terms required him to pay his gambling stakes in chips. The revocable offer by the club was accepted by Mr Cass when he staked a chip, and became irrevocable when the croupier accepted the chip as a stake.

There was only one contract and that was a gaming contract.

The club claimed that even if the only consideration given

was a gambling consideration, it altered its position to its detriment because it allowed Mr Cass to gamble and paid his winnings.

That was another way of relying on a void gaming contract to justify retention of the solicitors' money. The club had not suffered any detriment. If it paid the solicitors £154,985 it would be in exactly the same position as if Mr Cass had not gambled away their money. It would have been in a better position if he had been gambling away his own money, but that did not entitle it to retain the solicitors' money by which it remained unjustly enriched.

Money stolen from the solicitors was retained by the club and ought to be repaid. The solicitors would recover part of their stolen money and the club would only lose the winnings it was not entitled to make.

The appeal was allowed.

Included in the £154,985 was £2,735 representing a banker's draft made out to the solicitors and endorsed by Mr Cass to the club for chips, which he then gambled and lost. The Court of Appeal held the club had not become holder of the draft in due course and gave judgment for the solicitors. The club cross-appealed.

The draft represented money derived from the solicitors which had unjustly enriched the club. There was no difference between the cash and the draft. The cross appeal was dismissed.

LORD GOFF said that in common sense terms those who gambled at the club were not gambling for money. They were gambling for chips. The handing over of cash and receipt of chips was simply a gratuitous deposit of money. The club could not say it had given valuable consideration for the money.

Mr Lightman for the club asserted that recovery should be denied because of the change of position of the club, which had acted in good faith throughout.

Whether change of position should be recognised as a defence to claims in restitution had been much debated in the books. The consensus was that such a defence should be recognised in English law.

There had however been no general recognition of a defence of change of position as such in the authorities. It had been usual to approach the problem as one of estoppel.

The time for recognition was

long overdue.

In recognising it as a defence to actions for restitution, nothing should be said at the present stage to inhibit its development as a case by case.

The defence was not open to one who had changed his position in bad faith.

It was available to a person whose position had so changed that it would be inequitable to require him to make restitution of money received from a full. The mere fact that he had spent the money, did not of itself render it inequitable that he should be called on to repay.

Applying the principle to the present case, it was the totality of facts which yielded the occasional winning bet; and the occasional winning bet was therefore, in practical terms, the result of the club changing its position by incurring the risk of loss. So it would be inequitable to require the club to repay in full without bringing into account winnings paid by it to the gambler.

The solicitors' appeal was allowed in respect of the £150,980.

With regard to the banker's draft, the effect of its having been made payable to the solicitors and not to a third party (see *Morris (1961) AC 1*) was that the solicitors had an immediate right to possession. On that basis, from the moment the draft was delivered to Mr Cass by the bank, they had vested in them sufficient title to enable them to bring an action for damages for conversion of the draft against Mr Cass, or in due course, against the club. The club did not become holder in due course. The cross appeal must fail.

THEIR LORDSHIPS agreed that the appeal was allowed for the reasons given in both judgments. They agreed that the cross-appeal should be dismissed for the reasons given by Lord Goff, Lord Bridge and Lord Ackner agreed with Lord Goff that English law should recognise change of position in good faith as a defence to a claim for restitution.

For the solicitors: Dermot O'Brien QC and Thomas Putnam (Reginald Porter & Chamberlain).

For the club: Gavin Lightman QC and Alan Boyle QC (Clifford Chance).

Rachel Davies
Barrister

BUSINESSES FOR SALE

An opportunity to acquire the Business and Assets of:

ICork Gully

(In Receivership)

S.S.P. manufacture electricals and are based in Batley, W. Yorks. The principal features are:

- Freehold property that extends to 1.4 acres
- The premises benefit from good motorway access
- Business established since 1976
- Complete in-house manufacturing facility including fabrication, machining, assembly, testing & painting
- Established reputation in the manufacture of standard & specialised electricals to suit customer requirements
- Separate spare parts & servicing function
- Possessed the first pneumatic tyre electrical sizer

All enquiries to: D J Waterhouse, Joint Administrative Receiver, Cork Gully, 5 Albion Place, Leeds LS1 6JP Tel: 0532 457332 Fax: 0532 434567

Cork Gully is authorised in the name of Coopers & Lybrand
Debtors by the Institute of Chartered Accountants in England and Wales to carry on Investment Business

John F Powell and Ian N Carruthers
LPA Receivers Offer for Sale

Barbican House Cafe
A Fine Dining Restaurant

Freehold property on a 2 acre site at Tern Hill, Market Drayton, Shropshire is offered for sale.

- Located on A41 Trunk Road
- 8 Bedroom Motel
- Licensed Restaurant Seating 50 People
- Cafe Seating 54 People
- Petrol Sales Forecourt and Kiosk Containing General Convenience Store
- Adjoining 4 Bedroom House

Interested parties requiring further information should contact: John Powell or Mike Horrocks of Cork Gully, 43 Temple Row, Birmingham B2 5JT Tel: 021-236-8866 Fax: 021-220-4040

Cork Gully is authorised in the name of Coopers & Lybrand
Debtors by the Institute of Chartered Accountants in England and Wales to carry on Investment Business

THE BUSINESS
SECTION ALSO
APPEARS ON PAGES
12, 13, 14 & 29 TODAYUNITED STATES
FINANCE & INVESTMENT

The FT proposes to publish an important survey of the United States economy, markets, and investment outlook on

June 26 1991

If you are promoting your company's presence and services in the United States to the international business community, you will want to advertise in this feature. 50% of International Financial Managers and 54% of Chief Executives in Europe's largest companies read the FT.

For advertising information, please call

Mary Ellen Houck
Financial Times (New York)
Tel: 212 752 4500
Fax: 212 319 0704
or
Anna Fairfax
Financial Times (London)
Tel: 071 873 4167
Fax: 071 873 3078

Data source: International Finance Managers in Europe 1989
Chief Executives in Europe 1990.

FT SURVEYS

BELGIUM

The FT proposes to publish this survey on

25 June 1991.

54% of Chief Executives in Europe's largest companies read the FT. If you want to reach this important audience along with decision-makers worldwide call

Meyrick Simmonds
Tel (02) 513 2816
or fax (02) 511 0472
or write to him at:
Rue Ducale 39, Hertogstraat, B-1000
Brussels, Belgium.

Data Source: Chief Executives in Europe 1990

FT SURVEYS

IG INDEX

TELEPHONE: 071-828 7233

AFBD MEMBER	
FTSE 100	WALL STREET
June 25/11/25/21 +11	June 27/1/29/3 -4
Sept 25/5/25/6 +11	Sept 29/3/30/5 -4

5pm Prices. Change from previous 5pm close
HOW WELL DID YOU JUDGE THE MARKET?

New York market leads further gold price rise

Fighting in the dark against mystery pig disease

The cause has been identified but a preventative vaccine could take years to develop

The only good news about blue ear is that it poses no danger to humans. As the European Commission in Brussels announced on April 31 in spite of the thousands of cases across Europe and the US in which farmers and their workers have been in intimate contact with infected pigs every day there has not been a single human health problem. Blue ear, Lelystad disease or whatever they eventually call it is specific to pigs.

	Previous	High/Low	
17	58.77	58.90	57.10
36	55.92	60.00	54.30
55	57.50	57.75	56.05

LONDON SHARE SERVICE

AMERICANS

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
100	100	100	Alcoa Inc.	100	100	100	100	Alcoa Inc.	100
101	101	101	Amgen Inc.	101	101	101	101	Amgen Inc.	101
102	102	102	Amgen Inc.	102	102	102	102	Amgen Inc.	102
103	103	103	Amgen Inc.	103	103	103	103	Amgen Inc.	103
104	104	104	Amgen Inc.	104	104	104	104	Amgen Inc.	104
105	105	105	Amgen Inc.	105	105	105	105	Amgen Inc.	105
106	106	106	Amgen Inc.	106	106	106	106	Amgen Inc.	106
107	107	107	Amgen Inc.	107	107	107	107	Amgen Inc.	107
108	108	108	Amgen Inc.	108	108	108	108	Amgen Inc.	108
109	109	109	Amgen Inc.	109	109	109	109	Amgen Inc.	109
110	110	110	Amgen Inc.	110	110	110	110	Amgen Inc.	110

CANADIANS

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
100	100	100	Alcan Inc.	100	100	100	100	Alcan Inc.	100
101	101	101	Alcan Inc.	101	101	101	101	Alcan Inc.	101
102	102	102	Alcan Inc.	102	102	102	102	Alcan Inc.	102
103	103	103	Alcan Inc.	103	103	103	103	Alcan Inc.	103
104	104	104	Alcan Inc.	104	104	104	104	Alcan Inc.	104
105	105	105	Alcan Inc.	105	105	105	105	Alcan Inc.	105
106	106	106	Alcan Inc.	106	106	106	106	Alcan Inc.	106
107	107	107	Alcan Inc.	107	107	107	107	Alcan Inc.	107
108	108	108	Alcan Inc.	108	108	108	108	Alcan Inc.	108
109	109	109	Alcan Inc.	109	109	109	109	Alcan Inc.	109
110	110	110	Alcan Inc.	110	110	110	110	Alcan Inc.	110

BANKS, HP & LEASING

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
100	100	100	Bank of America	100	100	100	100	Bank of America	100
101	101	101	Bank of America	101	101	101	101	Bank of America	101
102	102	102	Bank of America	102	102	102	102	Bank of America	102
103	103	103	Bank of America	103	103	103	103	Bank of America	103
104	104	104	Bank of America	104	104	104	104	Bank of America	104
105	105	105	Bank of America	105	105	105	105	Bank of America	105
106	106	106	Bank of America	106	106	106	106	Bank of America	106
107	107	107	Bank of America	107	107	107	107	Bank of America	107
108	108	108	Bank of America	108	108	108	108	Bank of America	108
109	109	109	Bank of America	109	109	109	109	Bank of America	109
110	110	110	Bank of America	110	110	110	110	Bank of America	110

BEERS, WINES & SPIRITS

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
100	100	100	Beck's Beer	100	100	100	100	Beck's Beer	100
101	101	101	Beck's Beer	101	101	101	101	Beck's Beer	101
102	102	102	Beck's Beer	102	102	102	102	Beck's Beer	102
103	103	103	Beck's Beer	103	103	103	103	Beck's Beer	103
104	104	104	Beck's Beer	104	104	104	104	Beck's Beer	104
105	105	105	Beck's Beer	105	105	105	105	Beck's Beer	105
106	106	106	Beck's Beer	106	106	106	106	Beck's Beer	106
107	107	107	Beck's Beer	107	107	107	107	Beck's Beer	107
108	108	108	Beck's Beer	108	108	108	108	Beck's Beer	108
109	109	109	Beck's Beer	109	109	109	109	Beck's Beer	109
110	110	110	Beck's Beer	110	110	110	110	Beck's Beer	110

BUILDING, TIMBER, ROADS

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
100	100	100	Bechtel Corp.	100	100	100	100	Bechtel Corp.	100
101	101	101	Bechtel Corp.	101	101	101	101	Bechtel Corp.	101
102	102	102	Bechtel Corp.	102	102	102	102	Bechtel Corp.	102
103	103	103	Bechtel Corp.	103	103	103	103	Bechtel Corp.	103
104	104	104	Bechtel Corp.	104	104	104	104	Bechtel Corp.	104
105	105	105	Bechtel Corp.	105	105	105	105	Bechtel Corp.	105
106	106	106	Bechtel Corp.	106	106	106	106	Bechtel Corp.	106
107	107	107	Bechtel Corp.	107	107	107	107	Bechtel Corp.	107
108	108	108	Bechtel Corp.	108	108	108	108	Bechtel Corp.	108
109	109	109	Bechtel Corp.	109	109	109	109	Bechtel Corp.	109
110	110	110	Bechtel Corp.	110	110	110	110	Bechtel Corp.	110

BUILDING, TIMBER, ROADS - Contd

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
100	100	100	Bechtel Corp.	100	100	100	100	Bechtel Corp.	100
101	101	101	Bechtel Corp.	101	101	101	101	Bechtel Corp.	101
102	102	102	Bechtel Corp.	102	102	102	102	Bechtel Corp.	102
103	103	103	Bechtel Corp.	103	103	103	103	Bechtel Corp.	103
104	104	104	Bechtel Corp.	104	104	104	104	Bechtel Corp.	104
105	105	105	Bechtel Corp.	105	105	105	105	Bechtel Corp.	105
106	106	106	Bechtel Corp.	106	106	106	106	Bechtel Corp.	106
107	107	107	Bechtel Corp.	107	107	107	107	Bechtel Corp.	107
108	108	108	Bechtel Corp.	108	108	108	108	Bechtel Corp.	108
109	109	109	Bechtel Corp.	109	109	109	109	Bechtel Corp.	109
110	110	110	Bechtel Corp.	110	110	110	110	Bechtel Corp.	110

CHEMICALS, PLASTICS

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
100	100	100	Chemical Bank	100	100	100	100	Chemical Bank	100
101	101	101	Chemical Bank	101	101	101	101	Chemical Bank	101
102	102	102	Chemical Bank	102	102	102	102	Chemical Bank	102
103	103	103	Chemical Bank	103	103	103	103	Chemical Bank	103
104	104	104	Chemical Bank	104	104	104	104	Chemical Bank	104
105	105	105	Chemical Bank	105	105	105	105	Chemical Bank	105
106	106	106	Chemical Bank	106	106	106	106	Chemical Bank	106
107	107	107	Chemical Bank	107	107	107	107	Chemical Bank	107
108	108	108	Chemical Bank	108	108	108	108	Chemical Bank	108
109	109	109	Chemical Bank	109	109	109	109	Chemical Bank	109
110	110	110	Chemical Bank	110	110	110	110	Chemical Bank	110

DRAPERY AND STORES

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
100	100	100	Debenhams	100	100	100	100	Debenhams	100
101	101	101	Debenhams	101	101	101	101	Debenhams	101
102	102	102	Debenhams	102	102	102	102	Debenhams	102
103	103	103	Debenhams	103	103	103	103	Debenhams	103
104	104	104	Debenhams	104	104	104	104	Debenhams	104
105	105	105	Debenhams	105	105	105	105	Debenhams	105
106	106	106	Debenhams	106	106	106	106	Debenhams	106
107	107	107	Debenhams	107	107	107	107	Debenhams	107
108	108	108	Debenhams	108	108	108	108	Debenhams	108
109	109	109	Debenhams	109	109	109	109	Debenhams	109
110	110	110	Debenhams	110	110	110	110	Debenhams	110

BUILDING, TIMBER, ROADS

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
100	100	100	Bechtel Corp.	100	100	100	100	Bechtel Corp.	100
101	101	101	Bechtel Corp.	101	101	101	101	Bechtel Corp.	101
102	102	102	Bechtel Corp.	102	102	102	102	Bechtel Corp.	102
103	103	103	Bechtel Corp.	103	103	103	103	Bechtel Corp.	103
104	104	104	Bechtel Corp.	104	104	104	104	Bechtel Corp.	104
105	105	105	Bechtel Corp.	105	105	105	105	Bechtel Corp.	105
106	106	106	Bechtel Corp.	106	106	106	106	Bechtel Corp.	106
107	107	107	Bechtel Corp.	107	107	107	107	Bechtel Corp.	107
108	108	108	Bechtel Corp.	108	108	108	108	Bechtel Corp.	108
109	109	109	Bechtel Corp.	109	109	109	109	Bechtel Corp.	109
110	110	110	Bechtel Corp.	110	110	110	110	Bechtel Corp.	110

DRAPERY AND STORES - Contd

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
100	100	100	Debenhams	100	100	100	100	Debenhams	100
101	101	101	Debenhams	101	101	101	101	Debenhams	101
102	102	102	Debenhams	102	102	102	102	Debenhams	102
103	103	103	Debenhams	103	103	103	103	Debenhams	103
104	104	104	Debenhams	104	104	104	104	Debenhams	104
105	105	105	Debenhams	105	105	105	105	Debenhams	105
106	106	106	Debenhams	106	106	106	106	Debenhams	106
107	107	107	Debenhams	107	107	107	107	Debenhams	107
108	108	108	Debenhams	108	108	108	108	Debenhams	108
109	109	109	Debenhams	109	109	109	109	Debenhams	109
110	110	110	Debenhams	110	110	110	110	Debenhams	110

ELECTRICALS

1991	Low	High	Stock	Price	1990	Low	High	Stock	Price
100	100	100	Electra	100	100	100	100	Electra	100
101	101	101	Electra	101	101	101	101	Electra	101
102	102	102	Electra	102	102	102	102	Electra	102
103	103	103	Electra	103	103	103	103	Electra	103
104	104	104	Electra	104	104	104	104	Electra	104
105	105	105	Electra	105	105	105	105	Electra	105
106	106	106	Electra	106	106	106	106	Electra	106
107	107	107	Electra	107	107	107	107	Electra	107
108	108	108	Electra	108	108	108	108	Electra	108
109	109	109	Electra	109	109	109	109	Electra	109
110	110	110	Electra	110	110	110	110	Electra	110

ELECTRICITY

1991	
------	--

● Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 071-925-2128

This service is available to companies whose shares are regularly traded in the United Kingdom for a fee of £1,250 a year for each security shown, subject to the Editor's discretion.

[illegible]

FT. MANAGED FUNDS SERVICE

● Current Unit Trust prices are available on FT Cityline. Calls charged at 45p per minute peak and 34p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.

[illegible]

کتابخانه اعلیٰ

● Current Unit Trust prices are available on FT Cityline. Calls charged at 45p per minute peak and 34p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128

[illegible]

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Intervention halts dollar

CONCERTED intervention by central banks brought the US dollar's recent upsurge to a halt yesterday.

The immediate cause of the dollar's advance was the larger-than-expected rise in May employment, reported on Friday. For the first time in just under a year, non-farm payroll employment rose, prompting hopes that the economic downturn may be at an end.

Supported by encouraging noises on the economy and on interest rates, the currency markets are now anticipating an increase in dollar asset purchases by international fund managers.

However, any hopes that Friday's rally would continue was quenched early on yesterday as the Bank of Japan sold around \$200m for yen. This was followed when European markets opened with selling by at least eight central banks.

One unusual feature of the intervention was that the central banks were not exclusively selling dollars for Deutsche marks. "This shows the intervention was more concerned with dollar strength than D-Mark weakness," said Mr David Cocker of Chemical Bank.

But the central banks did not succeed in driving the dollar much below Friday's close.

£ IN NEW YORK

	Jan 10	Jan 11	Jan 12
Spot	1.670-1.680	1.675-1.685	1.675-1.685
1 month	0.75-0.76	0.75-0.76	0.75-0.76
3 months	0.75-0.76	0.75-0.76	0.75-0.76
6 months	0.75-0.76	0.75-0.76	0.75-0.76

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

	Jan 10	Jan 11	Jan 12
100 = 1945-46	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

CURRENCY MOVEMENTS

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

CURRENCY RATES

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

OTHER CURRENCIES

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

MONEY MARKETS

Rate hopes grow

LONDON MONEY market rates eased yesterday as hopes began to grow that interest rates may soon be cut by a further 1/4 percentage point to 11 per cent.

The greatest optimism over lower rates was in the futures market, where the gilt and short sterling contracts posted modest gains. In the money markets, there was a slight easing in rates, but dealers remained cautious.

UK debt futures took support from the latest Confederation of British Industry survey.

UK clearing bank base lending rate

11.5 per cent

from May 24, 1991

noting that pay settlements in manufacturing industry were showing their biggest decline for more than a decade.

The slower rise in wage settlements encouraged some City economists to believe that there now is a greater chance of interest rates being cut later this week. The government has stressed that further reductions in rates are dependent upon an easing in inflationary pressures.

May's inflation figures will be published on Friday and the annual retail price index is expected to decline to 5.9 per cent from 6.4 per cent. This could be the opportunity for an

ing levels. Many currency analysts say the next key level against the D-Mark is DM1.7840, last touched six weeks ago.

With buyers willing to step in if the dollar slips back, the US currency appears to be well supported before another important set of economic statistics. May US producer prices released on Thursday will give an indication on whether inflationary pressures have been contained, while on Friday industrial production and capacity utilisation figures for May will be studied for further confirmation of economic recovery.

The dollar closed yesterday at DM1.7700 from DM1.7715, at \$F1.5120 from \$F1.5180; at \$F1.9225 from \$F1.9275. The dollar's index rose to 67.7, up 0.3.

Speculation about a reduction in US interest rates and the decline in Tokyo share prices weakened the yen. Economists believe a cut in Japanese rates is possible later this month as the monetary authorities respond to slower economic conditions. The dollar closed higher at ¥141.90 against ¥140.20.

Talk that the Bundesbank may raise interest rates at its policy-setting council meeting on Thursday bolstered the D-Mark, particularly against the yen. However, with rates across Europe still falling and the German economy showing signs of slowing, economists believe an early rise in German rates is unlikely.

Sterling was slightly lower as speculation grew about a cut in interest rates later this week. Sterling closed lower at \$1.6700 from \$1.6715; at DM2.9550 from DM2.9600; at FF110.0075 from FF110.0250; but rose to ¥238.35 from ¥234.50. Sterling's index closed 0.1 lower at 98.8.

EMS EUROPEAN CURRENCY UNIT RATES

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

DOLLAR SPOT - FORWARD AGAINST THE POUND

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

EURO CURRENCY INTEREST RATES

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

POUND - DOLLAR

Yes per 1,000; French Fr. per 10; Lira per 1,000; Belgian Fr. per 100.

FT LONDON INTERBANK FIXING

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

MONEY RATES

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

LONDON MONEY RATES

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

NEW YORK

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

LONDON INTERBANK FIXING

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

MONEY RATES

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

LONDON INTERBANK FIXING

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

MONEY RATES

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

LONDON INTERBANK FIXING

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

MONEY RATES

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

LONDON INTERBANK FIXING

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

MONEY RATES

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

LONDON INTERBANK FIXING

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

FINANCIAL FUTURES AND OPTIONS

LIFE LONG FUTURES OPTIONS

CONCERTED intervention by central banks brought the US dollar's recent upsurge to a halt yesterday.

The immediate cause of the dollar's advance was the larger-than-expected rise in May employment, reported on Friday. For the first time in just under a year, non-farm payroll employment rose, prompting hopes that the economic downturn may be at an end.

Supported by encouraging noises on the economy and on interest rates, the currency markets are now anticipating an increase in dollar asset purchases by international fund managers.

However, any hopes that Friday's rally would continue was quenched early on yesterday as the Bank of Japan sold around \$200m for yen. This was followed when European markets opened with selling by at least eight central banks.

One unusual feature of the intervention was that the central banks were not exclusively selling dollars for Deutsche marks. "This shows the intervention was more concerned with dollar strength than D-Mark weakness," said Mr David Cocker of Chemical Bank.

But the central banks did not succeed in driving the dollar much below Friday's close.

£ IN NEW YORK

	Jan 10	Jan 11	Jan 12
Spot	1.670-1.680	1.675-1.685	1.675-1.685
1 month	0.75-0.76	0.75-0.76	0.75-0.76
3 months	0.75-0.76	0.75-0.76	0.75-0.76
6 months	0.75-0.76	0.75-0.76	0.75-0.76

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

	Jan 10	Jan 11	Jan 12
100 = 1945-46	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

CURRENCY MOVEMENTS

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

CURRENCY RATES

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

OTHER CURRENCIES

	Jan 10	Jan 11	Jan 12
US Dollar	100.0	100.0	100.0
1 month	100.0	100.0	100.0
3 months	100.0	100.0	100.0
6 months	100.0	100.0	100.0

Forward premiums and discounts apply to the US dollar.

MONEY MARKETS

Rate hopes grow

LONDON MONEY market rates eased yesterday as hopes began to grow that interest rates may soon be cut by a further 1/4 percentage point to 11 per cent.

The greatest optimism over lower rates was in the futures market, where the gilt and short sterling contracts posted modest gains. In the money markets, there was a slight easing in rates, but dealers remained cautious.

UK debt futures took support from the latest Confederation of British Industry survey.

UK clearing bank base lending rate

11.5 per cent

from May 24, 1991

noting that pay settlements in manufacturing industry were showing their biggest decline for more than a decade.

The slower rise in wage settlements encouraged some City economists to believe that there now is a greater chance of interest rates being cut later this week. The government has stressed that further reductions in rates are dependent upon an easing in inflationary pressures.

May's inflation figures will be published on Friday and the annual retail price index is expected to decline to 5.9 per cent from 6.4 per cent. This could be the opportunity for an

ing levels. Many currency analysts say the next key level against the D-Mark is DM1.7840, last touched six weeks ago.

With buyers willing to step in if the dollar slips back, the US currency appears to be well supported before another important set of economic statistics. May US producer prices released on Thursday will give an indication on whether inflationary pressures have been contained, while on Friday industrial production and capacity utilisation figures for May will be studied for further confirmation of economic recovery.

The dollar closed yesterday at DM1.7700 from DM1.7715, at \$F1.5120 from \$F1.5180; at \$F1.9225 from \$F1.9275. The dollar's index rose to 67.7, up 0.3.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Stock	Price	Volume	Stock	Price	Volume
AA	1.00	100	AA	1.00	100
AB	1.00	100	AB	1.00	100
AC	1.00	100	AC	1.00	100
AD	1.00	100	AD	1.00	100
AE	1.00	100	AE	1.00	100
AF	1.00	100	AF	1.00	100
AG	1.00	100	AG	1.00	100
AH	1.00	100	AH	1.00	100
AI	1.00	100	AI	1.00	100
AJ	1.00	100	AJ	1.00	100
AK	1.00	100	AK	1.00	100
AL	1.00	100	AL	1.00	100
AM	1.00	100	AM	1.00	100
AN	1.00	100	AN	1.00	100
AO	1.00	100	AO	1.00	100
AP	1.00	100	AP	1.00	100
AQ	1.00	100	AQ	1.00	100
AR	1.00	100	AR	1.00	100
AS	1.00	100	AS	1.00	100
AT	1.00	100	AT	1.00	100
AV	1.00	100	AV	1.00	100
AW	1.00	100	AW	1.00	100
AX	1.00	100	AX	1.00	100
AY	1.00	100	AY	1.00	100
AZ	1.00	100	AZ	1.00	100
BA	1.00	100	BA	1.00	100
BB	1.00	100	BB	1.00	100
BC	1.00	100	BC	1.00	100
BD	1.00	100	BD	1.00	100
BE	1.00	100	BE	1.00	100
BF	1.00	100	BF	1.00	100
BG	1.00	100	BG	1.00	100
BH	1.00	100	BH	1.00	100
BI	1.00	100	BI	1.00	100
BJ	1.00	100	BJ	1.00	100
BK	1.00	100	BK	1.00	100
BL	1.00	100	BL	1.00	100
BM	1.00	100	BM	1.00	100
BN	1.00	100	BN	1.00	100
BO	1.00	100	BO	1.00	100
BP	1.00	100	BP	1.00	100
BQ	1.00	100	BQ	1.00	100
BR	1.00	100	BR	1.00	100
BS	1.00	100	BS	1.00	100
BT	1.00	100	BT	1.00	100
BV	1.00	100	BV	1.00	100
BW	1.00	100	BW	1.00	100
BX	1.00	100	BX	1.00	100
BY	1.00	100	BY	1.00	100
BZ	1.00	100	BZ	1.00	100
CA	1.00	100	CA	1.00	100
CB	1.00	100	CB	1.00	100
CC	1.00	100	CC	1.00	100
CD	1.00	100	CD	1.00	100
CE	1.00	100	CE	1.00	100
CF	1.00	100	CF	1.00	100
CG	1.00	100	CG	1.00	100
CH	1.00	100	CH	1.00	100
CI	1.00	100	CI	1.00	100
CJ	1.00	100	CJ	1.00	100
CK	1.00	100	CK	1.00	100
CL	1.00	100	CL	1.00	100
CM	1.00	100	CM	1.00	100
CN	1.00	100	CN	1.00	100
CO	1.00	100	CO	1.00	100
CP	1.00	100	CP	1.00	100
CQ	1.00	100	CQ	1.00	100
CR	1.00	100	CR	1.00	100
CS	1.00	100	CS	1.00	100
CT	1.00	100	CT	1.00	100
CU	1.00	100	CU	1.00	100
CV	1.00	100	CV	1.00	100
CW	1.00	100	CW	1.00	100
CX	1.00	100	CX	1.00	100
CY	1.00	100	CY	1.00	100
CZ	1.00	100	CZ	1.00	100
DA	1.00	100	DA	1.00	100
DB	1.00	100	DB	1.00	100
DC	1.00	100	DC	1.00	100
DD	1.00	100	DD	1.00	100
DE	1.00	100	DE	1.00	100
DF	1.00	100	DF	1.00	100
DG	1.00	100	DG	1.00	100
DH	1.00	100	DH	1.00	100
DI	1.00	100	DI	1.00	100
DJ	1.00	100	DJ	1.00	100
DK	1.00	100	DK	1.00	100
DL	1.00	100	DL	1.00	100
DM	1.00	100	DM	1.00	100
DN	1.00	100	DN	1.00	100
DO	1.00	100	DO	1.00	100
DP	1.00	100	DP	1.00	100
DQ	1.00	100	DQ	1.00	100
DR	1.00	100	DR	1.00	100
DS	1.00	100	DS	1.00	100
DT	1.00	100	DT	1.00	100
DV	1.00	100	DV	1.00	100
DW	1.00	100	DW	1.00	100
DX	1.00	100	DX	1.00	100
DY	1.00	100	DY	1.00	100
DZ	1.00	100	DZ	1.00	100
EA	1.00	100	EA	1.00	100
EB	1.00	100	EB	1.00	100
EC	1.00	100	EC	1.00	100
ED	1.00	100	ED	1.00	100
EE	1.00	100	EE	1.00	100
EF	1.00	100	EF	1.00	100
EG	1.00	100	EG	1.00	100
EH	1.00	100	EH	1.00	100
EI	1.00	100	EI	1.00	100
EJ	1.00	100	EJ	1.00	100
EK	1.00	100	EK	1.00	100
EL	1.00	100	EL	1.00	100
EM	1.00	100	EM	1.00	100
EN	1.00	100	EN	1.00	100
EO	1.00	100	EO	1.00	100
EP	1.00	100	EP	1.00	100
EQ	1.00	100	EQ	1.00	100
ER	1.00	100	ER	1.00	100
ES	1.00	100	ES	1.00	100
ET	1.00	100	ET	1.00	100
EV	1.00	100	EV	1.00	100
EW	1.00	100	EW	1.00	100
EX	1.00	100	EX	1.00	100
EY	1.00	100	EY	1.00	100
EZ	1.00	100	EZ	1.00	100
FA	1.00	100	FA	1.00	100
FB	1.00	100	FB	1.00	100
FC	1.00	100	FC	1.00	100
FD	1.00	100	FD	1.00	100
FE	1.00	100	FE	1.00	100
FF	1.00	100	FF	1.00	100
FG	1.00	100	FG	1.00	100
FH	1.00	100	FH	1.00	100
FI	1.00	100	FI	1.00	100
FJ	1.00	100	FJ	1.00	100
FK	1.00	100	FK	1.00	100
FL	1.00	100	FL	1.00	100
FM	1.00	100	FM	1.00	100
FN	1.00	100	FN	1.00	100
FO	1.00	100	FO	1.00	100
FP	1.00	100	FP	1.00	100
FQ	1.00	100	FQ	1.00	100
FR	1.00	100	FR	1.00	100
FS	1.00	100	FS	1.00	100
FT	1.00	100	FT	1.00	100
FV	1.00	100	FV	1.00	100
FW	1.00	100	FW	1.00	100
FX	1.00	100	FX	1.00	100
FY	1.00	100	FY	1.00	100
FZ	1.00	100	FZ	1.00	100
GA	1.00	100	GA	1.00	100
GB	1.00	100	GB	1.00	100
GC	1.00	100	GC	1.00	100
GD	1.00	100	GD	1.00	100
GE	1.00	100	GE	1.00	100
GF	1.00	100	GF	1.00	100
GG	1.00	100	GG	1.00	100
GH	1.00	100	GH	1.00	100
GI	1.00	100	GI	1.00	100
GJ	1.00	100	GJ	1.00	100
GK	1.00	100	GK	1.00	100
GL	1.00	100	GL	1.00	100
GM	1.00	100	GM	1.00	100
GN	1.00	100	GN	1.00	100
GO	1.00	100	GO	1.00	100
GP	1.00	100	GP	1.00	100
GQ	1.00	100	GQ	1.00	100
GR	1.00	100	GR	1.00	100
GS	1.00	100	GS	1.00	100
GT	1.00	100	GT	1.00	100
GV	1.00	100	GV	1.00	100
GW	1.00	100	GW	1.00	100
GX	1.00	100	GX	1.00	100
GY	1.00	100	GY	1.00	100
GZ	1.00	100	GZ	1.00	100
HA	1.00	100	HA	1.00	100
HB	1.00	100	HB	1.00	100
HC	1.00	100	HC	1.00	100
HD	1.00	100	HD	1.00	100
HE	1.00	100	HE	1.00	100
HF	1.00	100	HF	1.00	100
HG	1.00	100	HG	1.00	100
HH	1.00	100	HH	1.00	100
HI	1.00	100	HI	1.00	100
HJ	1.00	100	HJ	1.00	100
HK	1.00	100	HK	1.00	100
HL	1.00	100	HL	1.00	100
HM	1.00	100	HM	1.00	100
HN	1.00	100	HN	1.00	100
HO	1.00	100	HO	1.00	100
HP	1.00	100	HP	1.00	100
HQ	1.00	100	HQ	1.00	100
HR	1.00	100	HR	1.00	100
HS	1.00	100	HS	1.00	100
HT	1.00	100	HT	1.00	100
HV	1.00	100	HV	1.00	100
HW	1.00	100	HW	1.00	100
HX	1.00	100	HX	1.00	100
HY	1.00	100	HY	1.00	100
HZ	1.00	100	HZ	1.00	100
IA	1.00	100	IA	1.00	100
IB	1.00	100	IB	1.00	100
IC	1.00	100	IC	1.00	100
ID	1.00	100	ID	1.00	100
IE	1.00	100	IE	1.00	100
IF	1.00	100	IF	1.00	100
IG	1.00	100	IG	1.00	100
IH	1.00	100	IH	1.00	100
II	1.00	100	II	1.00	100
IJ	1.00	100	IJ	1.00	100
IK	1.00	100	IK	1.00	100
IL	1.00	100	IL	1.00	100
IM	1.00	100	IM	1.00	100
IN	1.00	100	IN	1.00	100
IO	1.00	100	IO	1.00	100
IP	1.00	100	IP	1.00	100
IQ	1.00	100	IQ	1.00	100
IR	1.00	100	IR	1.00	100
IS	1.00	100	IS	1.00	100
IT	1.00	100	IT	1.00	100
IV	1.00	100	IV	1.00	100
IW	1.00	100	IW	1.00	100
IX	1.00	100	IX	1.00	100
IY	1.00	100	IY	1.00	100
IZ	1.00	100	IZ	1.00	100
JA	1.00	100	JA	1.00	100
JB	1.00	100	JB	1.00	100
JC	1.00	100	JC	1.00	100
JD	1.00	100	JD	1.00	100
JE	1.00	100	JE	1.00	100
JF	1.00	100	JF	1.00	100
JG	1.00	100	JG	1.00	100
JH	1.00	100	JH	1.00	100
JI	1.00	100	JI	1.00	100
JJ	1.00	100	JJ	1.00	100
JK	1.00	100	JK	1.00	100
JL	1.00	100	JL	1.00	100
JM	1.00	100	JM	1.00	100
JN	1.00	100	JN	1.00	100
JO	1.00	100	JO	1.00	100
JP	1.00	100	JP	1.00	100
JQ	1.00	100	JQ	1.00	100
JR	1.00	100	JR	1.00	100
JS	1.00	100	JS	1.00	100
JT	1.00	100	JT	1.00	100
JV	1.00	100	JV	1.00	10

Continued on next page

کتابخانه ملی افغانستان

NASDAQ NATIONAL MARKET

3:15 pm prices June 10

[illegible]

3:00 am prices June 10

[illegible]

FT SURVEYS

Peter Shield:
071 873 3284

AMERICA

Volume sinks as Gulf parade seizes attention

Wall Street

SHARE PRICES lifted in a narrow range yesterday morning in an unusually quiet session, as a large number of market participants took time off from trading to watch the huge ticker tape parade for Gulf war heroes which passed by Wall Street around midday, writes Patrick Harverson in New York.

At 1.30 pm the Dow Jones Industrial Average was 2.91 higher at 2,978.50. The more broadly based Standard & Poor's 500 was slightly weaker, down 0.59 at 378.84 at 1 pm, while the Nasdaq composite fell 1.96 to 496.58. Turnover on the New York Stock Exchange was exceptionally light, reaching 76m shares by 1 pm. Declines outnumbered rises by 900 to 548.

Among individual stocks Unisys slipped 1/4 to \$4 on the news that the computer company is expected to pay \$100m to settle a Pentagon fraud case. It was also revealed that Unisys plans to sell its Timeplex unit for \$207m.

The news that General Motors' European division had reported a rise in the car-maker's share of the European market to 12.1 per cent in the first four months of 1991, against 11.1 per cent in 1990, gave the stock an early boost. But the shares dropped back with the market, and by early afternoon were trading down 1/4 at \$44 3/4.

Other carmakers were also weaker at mid-session, with Chrysler down 1/4 at \$13 3/4 and Ford 3/4 lower at \$24 1/4. All three stocks had been bought actively in recent weeks on the hopes that earnings would recover quickly as the economy moved out of recession.

Procter & Gamble rose 1/4 to \$63 on the news that Mr B J. J. Hinz, the company's vice president, is resigning and that a reorganisation of its domestic business will be undertaken as a result.

Occidental climbed 1/4 to \$22 on reports that China is willing to buy out the oil company's stake in the \$750m oil and gas coal mine.

First Interstate slipped 1/4 to 37 1/4 in active trading after the banking group told investors last week that a slowdown in earnings and scrutiny by bank examiners would lead to a review of dividend policy.

Live Entertainment, the music distributor, jumped 1 1/4 to \$11 1/4 on the news that it is willing to negotiate some form of business link with Carolco Pictures, up 3/4 at \$7 1/4.

IBM rose 3/4 to \$102 1/4 on turnover of 1/4m shares on reports that the company is in talks with Apple Computer about establishing a technology alliance. Apple shares were up 3/4 at \$46 1/4 in active trading on the over-the-counter market.

Elsewhere on the secondary market Xoma slumped 5/4 to \$22 1/4 on volume of 2m shares as the market anticipated what might be an unfavourable review of its Xomazine CD5 Plus drug from the Food and Drug Administration panel. In the retail sector Rose's Stores advanced 3/4 to \$3 1/4 after the company said it had reached an agreement with lenders for an \$82m working capital facility. A profits warning from Citicorp Insurance prompted a 3/4 drop in the share price to \$8 1/4. The insurer said that its second-quarter results were likely to be below market expectations.

Canada

THERE WAS a slight fall in Toronto share prices by mid-day in moderate trading, as many investors took profits after last week's sharp gains. The gold sector showed strength, after bullion futures jumped.

The composite index lost 10.6 to 3,571.6. Declines led advances 90 to 84 on volume of 14.9m shares. Among gold shares, Placer Dome rose 3/4 to \$35 1/4, American Barrick firmed 3/4 to \$35 1/4, Hemlo Gold added 3/4 to \$30 1/4, and Canadian Pacific edged 3/4 to \$29 1/4. The company said that it would cut its quarterly dividend to 16 cents a share from 20 cents.

EUROPE

Volvo takes the limelight as Continent consolidates

THE CONTINENT started the week on an easier note as markets consolidated recent gains. No official prices were set in Milan, owing to a one-day strike by stockbrokers protesting at planned reforms. Lisbon was shut for a holiday, writes Our Markets Staff.

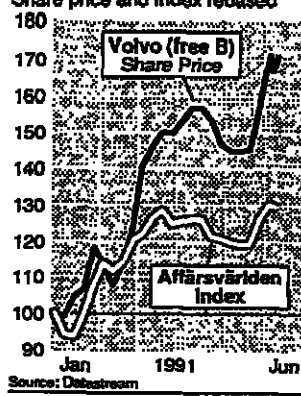
STOCKHOLM moved lower, with the exception of Volvo, which saw its free B shares rise SKr9 to SKr355, near its year's high. The car company is due to present its new 900 models today.

Analysts said the share, which has been recommended by several brokers in the last month, had been sought by international investors seeking recovery plays. The Affarsvärlden General Index fell 3.4 to 1,128.1 in turnover of SKr303m, down from SKr450m.

The market was weaker in line with other bourses. But analysts said that it had been underpinned by the prospect of an early inflow of cash, after the Swiss-based Tetra Pak said that it now had \$6.4 per cent of the shares - with 97.7 per cent of the votes - in Alfa-Laval, the dairy equipment manufacturer. Last month the European Commission lifted its suspension of Tetra Pak's shareholding in Alfa-Laval.

Free B shares in Perstorp fell

Share price and index rebound



Source: Datastream

SKr10 to SKr230 in limited trading after the chemicals and surface materials group reported a 39 per cent decline in pre-tax profits for the eight months to the end of April.

FRANKFURT lost impetus, volume falling from DM6.5bn to DM5.4bn. Sentiment was weakened by a unified German trade gap of DM1.4bn in April, the first deficit since August 1981, after a March surplus of DM2.8bn.

There was an argument later that the April trade gap reflects the strength in German demand and weakens elsewhere in Europe. Equities staged an intraday recovery

FT-SE Eurotrack 100 - Jun 10

Hourly changes						
Open	10 am	11 am	Noon	1 pm	2 pm	3 pm
1151.19	1152.00	1152.26	1152.87	1153.34	1153.44	1154.24
Day's High 1155.75 Day's Low 1150.86						
June 7	June 8	June 9	June 10	June 11	June 12	June 13
1156.51	1160.15	1165.54	1165.53	1162.11		

Source: Reuters 1000 (20/700)

and the DAX index closed only 4.72 lower at 1,704.92 after a low of 1,693.22, and a fall of 1.39 to 711.26 in the FAZ at mid-session.

However, the trade figures did not enhance the prospect for interest rates, and the bond market continued to edge lower with the Bundesbank's average bond yield rising from 8.48 to 8.49 per cent. Bank shares, in consequence, were relatively weak, with Bayerische Vereinsbank DM6 lower at DM398.50. According to Mr Christopher Davis, banking analyst at Barclays de Zoete Wedd, the two big Bavarian banks have a lot of mortgage business, and are notably sensitive to interest rates.

Utilities, another interest rate-sensitive sector, were also relatively weak, with a DMB fall to DM65.50 in Yaba. The good news, once again, came from electricals and

steels. Electricals have been relatively weak this year, but yesterday Varta rose DM5 to DM351 and Siemens put on another DM4.40 to DM654.90 in turnover of DM1.18bn, a remarkable 22 per cent of the day's total business.

Steels were led by Thyssen, DM5.50 better at DM240 after favourable reports from UK analysts. Among smaller companies the baby food maker, Altana, was prominent again, rising DM12.50 to DM52 for a two-day gain of DM31.

PARIS was lower after moving within a narrow, eight-point range, as investors continued to rue the absence of an interest rate cut. The CAC 40 index fell 5.26 to 1,846.25 in modest turnover, after Friday's moderate FRF2.04bn.

Suez, the financial holding company, edged up 60 centimes to FF360.40, while UAP, the state-controlled insurer, shed

FFr12 to FF568. Both groups were said to be discussing a reshuffle of their holdings in Victoria, the insurer.

Spain's active streak continued, as it fell FF1.70 or 5.8 per cent on profit-taking to close at FF27.60, with 727,200 shares traded. The trading house had risen 38 per cent between May 28 and last Friday.

Elk Aquitaine was steady at FF373. The company said it planned to issue up to 3m new shares at FF348 each.

MADRID rose in moderate turnover similar to Friday's Pta15.3bn. The general index gained 1.03 to 255.55 as investors anticipated tomorrow's inflation figure for May, which is expected to be flat or rise by up to 0.4 percentage points.

Banco Santander, which announced a Pta40bn convertible bond issue, rose Pta10 to Pta5.50.

In the utility sector, Hidroila and Iberdrola, the merger partners which were requested on Friday, were active, with the former rising Pta3 to Pta58 on 1.5m shares, and the latter recouping Pta3 of Friday's Pta35 loss to close at Pta57 on 688,000 shares.

Construction stocks were firm, with Uria rising Pta75 or 4.1 per cent to Pta1,890. ZURICH eased in light vol-

ume. The Credit Suisse index losing 2.1 to 547.3. Adia, the employment agency company, saw its bearers fall SF20 to SF780 after it forecast lower 1991 profits and a sharply reduced, or even passed, dividend payment for the year.

Ciba-Geigy topped the active list as its registered shares fell SF30 to SF2450, in spite of talk from dealers of buying interest on the firm dollar.

OSLO eased overall, but banking shares rose after the finance ministry said that it would allow tax-free investments of some business profits in the sector.

The all-share index fell 2.77 to 517.16, but the bank index gained 4.58 or 6.2 per cent to 79.57 in moderate turnover of Nkr232m. Den norske Bank rose Nkr7.5 to Nkr43.5.

BRUSSELS closed mixed in quiet trading. The BEL20 index slipped 5.48 to 1,178.83 in modest turnover of FRF98m.

Growing fears of higher interest rates sent Electrabel, the electricity utility, down FRF25 to FRF4,500 in the most active trading of the day.

AMSTERDAM closed slightly higher, thanks to a stronger dollar, after drifting through a dull session. The CBS Tendency index finished 0.2 up at 94.9.

ASIA PACIFIC

Nikkei falls 1.7% as yen eases and interest rates rise

Tokyo

A SHARP fall in the yen, firm short-term interest rates, fears of arbitrage-related selling and rumours of a large speculative group's bankruptcy shaved 1.7 per cent off the Nikkei average yesterday, writes Emilio Terazono in Tokyo.

The Nikkei ended 436.73 down at the day's low of 24,598.38, falling through a psychological support line of 24,800, the 200-day moving average. The index opened at the day's high of 25,030.08.

Volume fell to 300m shares from 350m. Losses overweighed gains by 386 to 113, with 155 issues unchanged. The Topix index of all first-section stocks fell 13.67 to 3,253.24 but, in London trading, the JSE/Nikkei 50 index rose 0.47 to close at 1407.07.

The yen closed Y178 weaker against the dollar at Y141.17, wiping out hopes of monetary easing by the central bank.

The unsecured overnight call rate edged to 6.08 per cent. "There seem to be no positive incentives in the market and volumes are expected to be low for the next three or four days," said Ms Caroline Stone at Barclays de Zoete Wedd.

Mr Dan Kerrigan at County Natwest said that investors were not panicking and some were waiting to buy at lower levels. "The limit on the downside should be about 24,500," he said.

Speculative stocks fell on rumours of a leading speculator's bankruptcy, with debts totalling about ¥700bn. Honshu Paper fell ¥60 to ¥1,070 and Janome Sewing Machine lost ¥25 to ¥785.

Nippon Telegraph and Tele-

phone fell ¥5,000 to the year's low of ¥78,000. Interest rate-sensitive, large-capital issues fell on the diminishing prospects of an interest rate cut.

Friday's suspension, fell 7 cents to ¥51.19 in the day's most active trading of 3.65m shares. The stock exchange has rejected the property company's plans for a rights issue.

NEW ZEALAND firmed in quiet trading, as investors awaited the details, due today, of the Telecom Corp flotation. The Barclays index rose 4.05 to 1,448.90 in thin trading worth NZ\$5.6m, down from NZ\$15.9m.

Carter Holt Harvey, which dropped 23 cents on Friday on news of a rights issue, regained 4 cents to NZ\$1.56.

HONG KONG fell but finished above its day's low. The Hang Seng index lost 15.58 to 3,621.19, in the lightest turnover since late January of

national markets lower. The Straits Times Industrial Index fell 20.55 to 1,539.82 in volume of 31m shares, down from 38m.

UIC, which was requested after Friday's suspension, fell 7 cents to \$51.19 in the day's most active trading of 3.65m shares. The stock exchange has rejected the property company's plans for a rights issue.

NEW ZEALAND firmed in quiet trading, as investors awaited the details, due today, of the Telecom Corp flotation. The Barclays index rose 4.05 to 1,448.90 in thin trading worth NZ\$5.6m, down from NZ\$15.9m.

Carter Holt Harvey, which dropped 23 cents on Friday on news of a rights issue, regained 4 cents to NZ\$1.56.

HONG KONG fell but finished above its day's low. The Hang Seng index lost 15.58 to 3,621.19, in the lightest turnover since late January of

national markets lower. The Straits Times Industrial Index fell 20.55 to 1,539.82 in volume of 31m shares, down from 38m.

UIC, which was requested after Friday's suspension, fell 7 cents to \$51.19 in the day's most active trading of 3.65m shares. The stock exchange has rejected the property company's plans for a rights issue.

NEW ZEALAND firmed in quiet trading, as investors awaited the details, due today, of the Telecom Corp flotation. The Barclays index rose 4.05 to 1,448.90 in thin trading worth NZ\$5.6m, down from NZ\$15.9m.

Carter Holt Harvey, which dropped 23 cents on Friday on news of a rights issue, regained 4 cents to NZ\$1.56.

HONG KONG fell but finished above its day's low. The Hang Seng index lost 15.58 to 3,621.19, in the lightest turnover since late January of

national markets lower. The Straits Times Industrial Index fell 20.55 to 1,539.82 in volume of 31m shares, down from 38m.

UIC, which was requested after Friday's suspension, fell 7 cents to \$51.19 in the day's most active trading of 3.65m shares. The stock exchange has rejected the property company's plans for a rights issue.

NEW ZEALAND firmed in quiet trading, as investors awaited the details, due today, of the Telecom Corp flotation. The Barclays index rose 4.05 to 1,448.90 in thin trading worth NZ\$5.6m, down from NZ\$15.9m.

Carter Holt Harvey, which dropped 23 cents on Friday on news of a rights issue, regained 4 cents to NZ\$1.56.

HONG KONG fell but finished above its day's low. The Hang Seng index lost 15.58 to 3,621.19, in the lightest turnover since late January of

UK counters weaker US and Japan

MARKETS IN PERSPECTIVE

	% change in local currency			% change sterling	% change US \$
	1 Week	4 Weeks	1 Year		
Austria	+1.72	+2.03	-15.82	+19.27	+1.05
Belgium	+0.18	-1.45	-10.06	+15.37	-0.92
Denmark	+1.79	+3.12	-1.43	+20.29	+18.09
Finland	+1.37	+2.68	-13.16	+27.12	+10.54
France	+0.08	-0.37	-11.59	+20.55	+18.07
Germany	+0.41	+0.94	-8.51	+33.99	+18.55
Ireland	+1.74	+4.27	-14.25	+21.51	+19.39
Italy	-0.36	+5.82	-21.93	+17.72	+18.68
Netherlands	-0.42	-0.91	+2.37	+20.85	+18.01
Norway	+0.58	-0.19	-10.90	+15.28	+13.47
Spain	-0.45	+0.28	+2.11	+27.83	+26.67
Sweden	+1.41	+3.94	-8.51	+33.99	+18.55
Switzerland	+0.85	+3.44	-4.96	+23.71	+19.96
UK	+0.32	-1.09	+4.14	+18.69	+18.69
EUROPE	+0.69	+7.96	-3.76	+18.95	+17.70

Australia	-2.45	-5.11	-0.43	+16.40	+30.87
Hong Kong	-1.46	-2.21	+15.91	+23.46	+43.72
Japan	-2.34	-3.19	-20.08	+10.79	+23.65
Malaysia	-1.29	+3.69	+4.02	+15.06	+29.59
New Zealand	-4.23	-8.59	-24.70	+13.03	+28.58
Singapore	+0.65	+2.07	-4.39	+31.61	+48.70
Canada	+0.85	+2.53	-0.13	+8.09	+26.27
USA	-2.55	+1.02	+4.68	+15.32	+33.15
Mexico	+3.57	+11.28	+11.41	+87.35	+112.05
South Africa	+3.34	+7.99	-0.68	+17.25	+38.15
World Index	-1.67	-0.45	-6.43	+14.85	+28.06

* Based on June 7th 1991. Copyright: The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Ltd.

By Antonia Sharpe

A STRAIGHT performance in the UK helped limit the impact of Wall Street and Tokyo on the FT-Actuaries World Index last week. The index fell 1.7 per cent, although excluding the US and Japan, it fell 1.9 and 1.8 per cent respectively. Excluding the UK, it would have lost 1.9 per cent.

A reassessment was on the cards after Wall Street scaled new heights last week, and many European bourses achieved new highs for 1991. "A pause in the global equity market advance can be expected," says Goldman Sachs International. The broker warns that equities worldwide have moved ahead of bonds and that, in the US and Japan, shares are now overvalued against bonds.

However, it says that Europe appears undervalued relative to the US. "The European dividend yield is about 20 per cent above the US dividend yield, which, historically, the yields have been essentially comparable," the broker says.

The near-term outlook for Japan, which fell 2.3 per cent on low volume last week, is uninspiring. "The expiration of the June futures contract will result in the market remaining depressed this week. Investors will be unlikely to buy aggressively until the potential of large index-related selling subsides," says Nomura International.

The week's best performer was Mexico, which rose 3.9 per cent in local currency terms, in heavy volume of about \$150m a day as local investors bought bank shares ahead of the privatisation of state-owned institutions. Foreigners, who are prohibited from buying bank shares, committed new funds to the bourse last week, encouraged by progress on the North American Free Trade Agreement. One analyst warns that there is a false balance between the fresh inflow from abroad and profit-taking by existing foreign investors.

New Zealand saw the week's greatest fall, losing 4.2 per cent on Friday's news of the rights issue from Carter Holt Harvey, a market leader.

Ayala Abbott & Butters Limited

(in Administrative Receivership)

The Joint Administrative Receivers offer for sale as a going concern the business and assets of Ayala Abbott & Butters Limited, an established, prestige interior design and refurbishment contractor specialising in the design, construction and fitting out of luxury leisure and commercial facilities.

Principal features include:

- Domestic and international contracts.
- Highly skilled craftsmen and designers.
- Experienced contract management team.
- Blue-Chip client base.
- Purpose built freehold premises - approximately 20,000 sq ft.
- Turnover 90/91 £10m.
- Production in-house through an associated company.

For further information contact the Joint Administrative Receivers, Martin Page, KPMG Peat Marwick, Holland Court, The Close, Norwich, NR1 4DY. Tel: (0603) 620481 Fax: (0603) 623078.

KPMG Corporate Recovery

CASH RICH TAX LOSS CO FOR SALE

HOMEWORKER OPERATION, 100+ staff can be retained or substituted by your own. Suit Market Research. Direct Marketing fulfillment etc. Very low cost per hour. Ideal for open minds.

Write Box H8761, Financial Times, One Southwark Bridge, LONDON, SE1 9HL

OFFICE EQUIPMENT

LARGE CORPORATION CLOSES SEVERAL PRESTIGIOUS BRANCHES

- 525 Desks, Executive, Clerical and Secretarial
- Three Conference Tables
- Over 1,000 Chairs
- Filing Cabinets/Cupboards etc etc
- Partitions, Solid and Glazed, also
- Free Standing Screens
- Magnificent Bleached Wood and Glass Dining Table with Eight Matching Chairs
- Professional Sunbed

Tel: 081 549 9339

CITY BASED FINANCE HOUSE

specializing in Second Mortgage business requires circa £2.5 million additional funds to capitalize on improving trading background. Control available on suitable terms.

Write Box H8762, Financial Times, One Southwark Bridge, LONDON, SE1 9HL

FOR SALE IRELAND

Long established Coach Business, Full Order Book, 1991 & 1992. Year Round Fleet utilisation. Modern Fleet, High-Line Coaches & Mini-Coaches & Luxury Mini-Buses. 35-vehicle Fleet. Premier Tourist Contracts. Executive Corporate Contracts. Blue Chip Industrial Staff contracts. Premier Airline Contracts. Large Private Hire Client base. Modern Garage. 2-Acre site. All facilities in-house. High-margin. Owner retiring.

Write Box H8766, Financial Times, One Southwark Bridge, LONDON, SE1 9HL

PLASTICS

The Joint Administrative Receivers offer for sale the business and assets of a specialist plastic engineering and injection moulding company, comprising:

- £1.5 million per annum turnover
- Blue chip company customer base
- 15,000 sq ft production facility and office space adjacent to Leeds/Bradford Airport
- Furniture and equipment

For further details contact the Joint Administrative Receivers M J Moore and C J Hughes (acting reference Surname) at Cork Gully, 5 Abbot Place, Leeds LS1 6JP. Telephone 0532 457332, Fax 0532 434567

Cork Gully is a trademark of the name of Cork Gully & Lymington. Details by the Institute of Chartered Accountants in England and Wales in carry on Investment Transactions

Cork Gully

THE BUSINESS SECTION ALSO APPEARS ON PAGES 12, 13, 14 & 27 TODAY

July 1991

FINANCIAL TIMES SURVEY

AEROSPACE

Tuesday June 11 1991

Manufacturers braced for turbulent future; Wider focus on jumbos — Page 2

Television coverage of war puts arms on show in living-rooms — Page 4

SECTION III



For the first time in its highly cyclical history, the industry is having to adjust to a slump in both its

commercial and defence sectors.

Paul Betts looks at prospects after cuts in defence spending and the recession and concludes that the outlook continues to be bleak

On a wing and a prayer

THE superimposition of the Gulf war, economic recession and the decline in government defence spending has left the aerospace industry in a state of shock as it assembles this week for the Paris Air Show, its biggest showcase.

For the first time in its highly cyclical history, the industry has been forced to adjust to a slump in both its commercial and defence sectors. For the first time too, there are no signs that the recovery in the commercial side will be as swift and sharp as after previous downturns. The outlook looks even bleaker for defence companies since the Gulf war has done little to alter the underlying trend of long-term reductions in government defence expenditures.

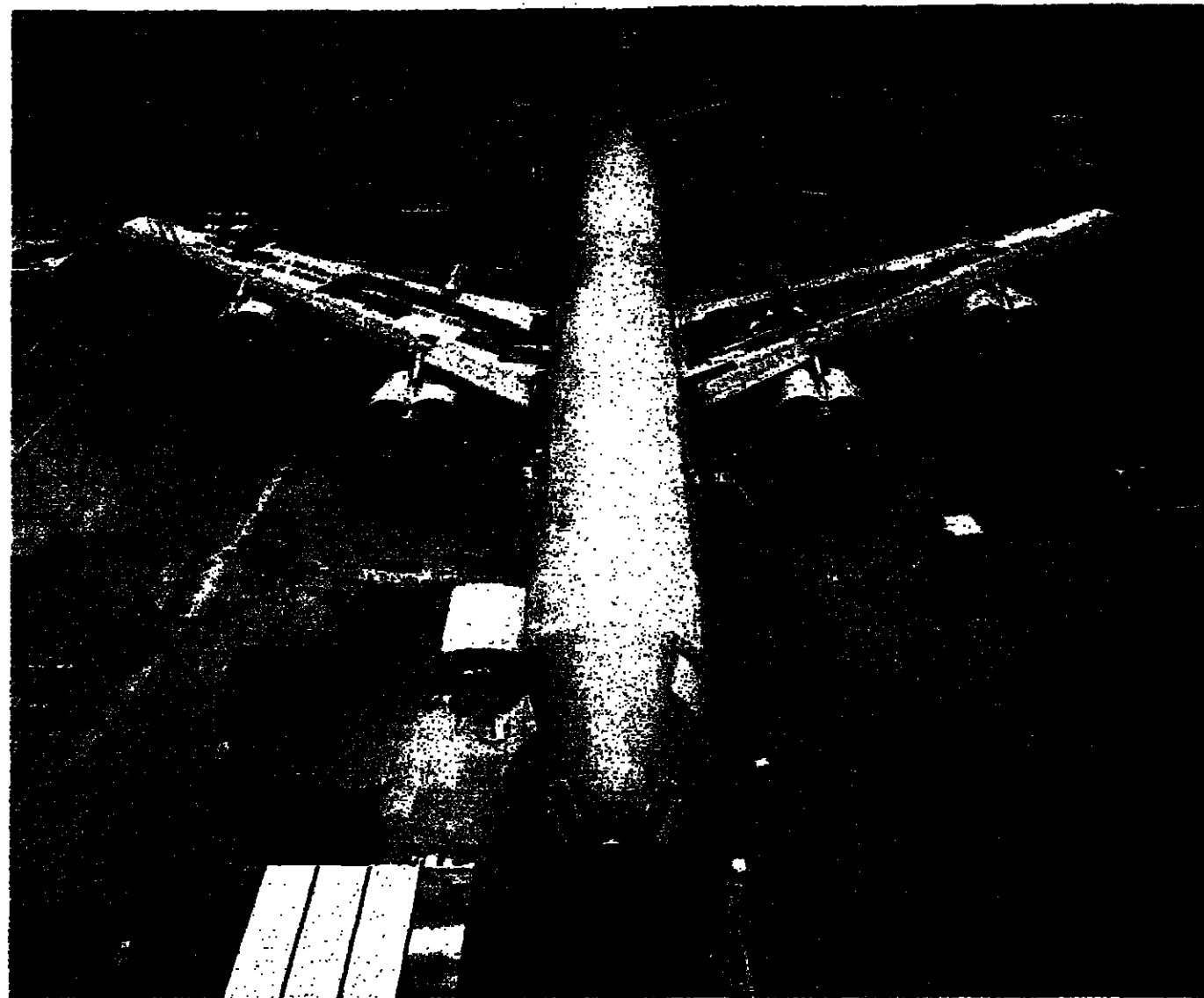
The Gulf war is expected to lead to some changes in defence priorities, but these are unlikely to arrest the overall decline of the defence sector. The emphasis is now likely to be placed on more flexible weapons and greater battlefield mobility. The Gulf war was also a proving ground for smart weapons and stealth technology — one of the successes was the Lockheed F117A stealth aircraft, which is expected to be on display at this

week's show in Paris.

The Gulf war had a devastating effect on the airline industry. Even before hostilities in the Middle East, airlines were already under pressure because of the combination of high fuel prices and the economic downturn in many western markets depressing air travel. But the Gulf war at the beginning of this year triggered, in the words of Mr Bernard Attali, the Air France chairman, "the worst crisis in the airline industry since the Second World War".

Airline profits have been savaged. Even strong carriers such as BA, American Airlines, and Lufthansa, are operating under severe strain. Airlines lost a total of \$2bn in the first quarter of this year when traffic collapsed by around 25 per cent compared with the year before. The post-Gulf war recovery in air travel has been patchy. The industry does not expect any sustained recovery until much later this year or early next year at best.

The financial problems of airlines has accelerated the general trend of consolidation in the industry. Weaker carriers are fighting for survival; some, like Pan American or Continental Airlines in the US,



The new Airbus A340 long-distance airliner, now being assembled at Toulouse, will fly for the first time in October

have been forced to seek protection from creditors by filing under Chapter 11 of the US bankruptcy law; others, like Air Europe and Eastern, have collapsed altogether.

In turn, these problems have fed through to airline suppliers in the aerospace industry, already struggling to adjust to the reductions in government defence spending following the end of the Cold War. Aero-engine manufacturers such as Rolls-Royce, General Electric and Pratt & Whitney have been among the first to be hit. Their revenues from the sale of spare parts to airlines have fallen

sharply as carriers fly less and aircraft are grounded. The airframe manufacturers, despite their bulging backlog of aircraft orders, are also worried. "The longer the malaise occurs, the higher the risk," acknowledges Mr Frank Shrontz, the chairman of Boeing, the world's biggest manufacturer of commercial jets.

But Boeing, like the rest of the industry, remains confident over the long-term growth prospects for the commercial side of the business. "I am cautiously optimistic we will weather this period in relatively good shape. There will

be no boom in the coming few years; but in the next 15 years we are in a robust growth industry," Mr Shrontz says.

In its latest market outlook — regarded by many as the industry's "bible" — Boeing expects 8,550 new commercial aircraft worth \$617bn to be delivered to airlines during the next 15 years. Even though air travel growth could be as low as 1 per cent this year, Boeing is forecasting air travel growth to average 5.5 per cent a year between now and 2005.

On the demand side, airlines will require a total of \$423bn worth of new aircraft to meet

the expected growth in air travel over the next 15 years. On the supply side, another \$200bn worth of new aircraft will also be required by airlines to replace the older jets.

Airbus, Boeing's European commercial aircraft rival, also shares this long-term outlook. Mr Jean Pierson, the Airbus managing director, says he expects some 12,500 aircraft worth \$880bn to be delivered by the world's airlines between now and 2010.

Although there is agreement that commercial aerospace will continue to show long-term growth, the problem facing

manufacturers is where the airlines are going to find money to finance new aircraft commitments. With the banking industry showing little enthusiasm for aircraft financing, the manufacturers are likely to have to help finance new aircraft sales much more. Mr Shrontz of Boeing believes commercial aircraft remain attractive high value assets. But he also acknowledges the market will ultimately determine what role manufacturers will play in future aircraft financing.

The consolidation of the airline industry coupled with the sector's financial problems has heightened the already cut-throat competition in the civil market. In turn, this has brought to a head again the five-year-old dispute between the US and the European Commission over government subsidies for Airbus. The US has complained that Airbus has been unfairly subsidised by European governments. Now that the European consortium has reached maturity and achieved last year its first operating surplus in its 20-year history, the US feels the time has come to end Airbus subsidies. "Enough is enough," says Mr Shrontz.

After the latest round of negotiations between the US and the EC failed to produce a satisfactory compromise, the US decided to file a complaint with the subsidies committee of the General Agreement on Tariffs and Trade (GATT) against the German government's exchange rate support scheme for Daimler-Benz, the German partner in Airbus. Washington is now planning to file a second and much broader complaint in the GATT against direct government subsidies for new Airbus programmes.

Airbus and the EC have rejected the charges and complained that US manufacturers have long benefited from indirect government support. Brussels recently made clear that "no effort will be spared to defend the legitimate interests of the Community in this sector". Mr Pierson has also suggested the latest US onslaught against Airbus coincides with the increasing success of the European consortium to increase its market share.

IN THIS SURVEY

■ Commercial airline industry; Large commercial aircraft..... Page 2



■ Pan Am a symbol of brutal times..... Page 3

■ Aircraft engine market; Regional jet market Page 3

■ David White examines the steep decline in spending on military hardware..... Page 4

■ Faster and far-reaching designs..... Page 5

■ Air traffic control; Space; Business aviation..... Page 6

■ Research and development; Composite and smart materials..... Page 7

■ Europe on course for open skies; UK airline and aerospace industries; Germany..... Page 8

■ In search of a site for Berlin's new airport; US airline and aerospace industries..... Page 10

■ Hong Kong and Australia..... Page 12

■ Japanese aerospace and airline industries; China..... Page 13

■ France, Italy and Spain..... Page 14

■ Sweden, the Netherlands and USSR..... Page 15

Editorial production: Roy Terry

"I Think We Can Build A Better Airplane." Wm. Boeing, 1914



Boeing Clipper, 1919

They went by such grand names as Honolulu Clipper, Yankee Clipper and Dixie Clipper. They crossed the Pacific to Hong Kong and the Atlantic to Europe. They transported presidents and kings, GIs and movie stars. They were majestic flying boats: 50,000 parts adding up to engineering innovation, dependable performance and passenger comfort unheard of in their day.

They've taken the jetliner into the space age. With advanced technology wing designs, improved alloys and sophisticated composite materials. They're the Boeing 767s. And people everywhere have taken delight in their flight. No wonder. Nine of every ten travelers choose either an aisle or window seat. And because the 767 can cross continent and sea in unsurpassed comfort, more of the world is now connected than ever before.

BOEING

The commercial airline industry is going through its worst crisis in 40 years, writes Paul Betts

Leading manufacturers are braced for a turbulent future

THE commercial airline industry is going through its worst crisis in 40 years. But in spite of the severe difficulties of the airline business, the commercial aircraft makers remain confident that longer-term growth will continue to be vigorous in the civil jet market.

"The financial position of airlines remains bleak," conceded Mr Frank Shrontz, the chairman of Boeing, the world's biggest manufacturer of commercial jets. "But we continue to see growth in air travel in the longer term," he added.

In its latest forecast of the civil aircraft market, Boeing expects a total of 8,850 new aircraft worth \$617bn to be delivered to airlines during the next 15 years. This is about 360 fewer aircraft and \$13bn less than the Seattle company was forecasting last year.

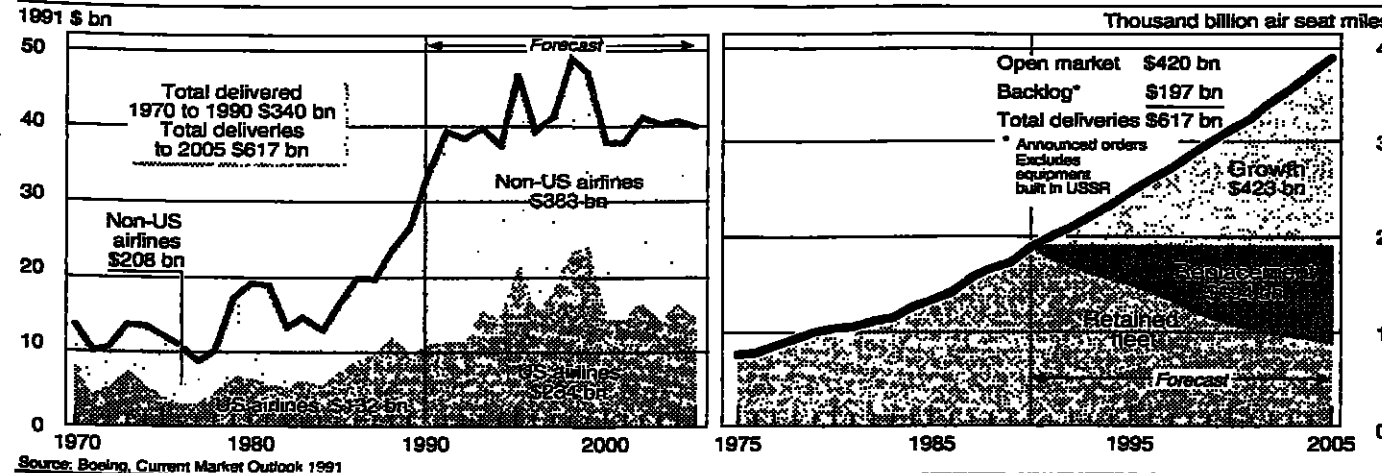
Airbus, Boeing's European rival, also shares Boeing's optimistic view of the industry's longer-term prospects. Mr Jean Pierson, the Airbus managing director, recently said Airbus was sticking to its forecast that air traffic worldwide would

grow by more than 5 per cent a year during the next 20 years. "This means that by 2010 some 12,300 aircraft could have been delivered to the world's airlines. This is worth a staggering \$680bn worth of business of which Airbus firmly intends to capture over a third," he said.

But in the short term, the three leading manufacturers Boeing, Airbus and McDonnell Douglas - have all braced themselves for turbulence in the market. Strapped for cash, many of their airline customers have asked for new jet deliveries to be deferred. Some airlines have dropped some options on new aircraft orders. Others, in dire financial difficulties, risk cancelling firm orders.

As a late cycle business, aerospace has traditionally felt the impact of recession and recovery several months after other sectors. This implies that even if air travel does pick up later this year, the manufacturers are still likely to feel well into next year the repercussions of the Gulf war travel slump compounded by the economic recession in many important western markets.

World commercial aircraft deliveries & capacity requirement



Source: Boeing, Current Market Outlook 1991

In spite of the uncertainties and immediate pressures, Boeing expects air travel growth to average 5.2 per cent a year during the next 15 years. Aircraft worth \$423bn will be required to meet this growth. On the more pessimistic assumption that travel growth could shrink to 4.5 per cent or even 3.5 per cent a year, new aircraft demand could then fall to \$308bn or as low as \$237bn.

But this does not include the large demand for replacement aircraft, which is expected to remain firm whatever the depth of the crisis. Between now and 2005, some 3,300 to 6,500 older aircraft will be retired, according to Boeing. Following the surge of the 1960s in jet deliveries, Boeing expects retirements of old aircraft to average 350 a year between now and 1995.

After that, retirements will be lower averaging 270 jets a year because fewer aircraft were delivered during the recessionary periods of the 1970s.

The manufacturers acknowledge that the rate of new aircraft orders will decline sharply during the next three years from the records of the past few years. Indeed, with air travel growth averaging more than 7 per cent a year during the 1980s, new aircraft orders reached a peak of \$96bn in 1989. The manufacturers won a further \$81bn worth of new jet orders last year.

In volume terms, the past three years saw airlines and aircraft leasing companies ordering more than 1,000 new jets a year. Now, the industry expects orders to tumble to around 200-300 new jets a year between 1993 and 1995. Even without the present recessionary environment, new orders were bound to drop from their peaks of the late 1980s.

However, while new jet orders are expected to fall, the industry sees total deliveries of new aircraft staying relatively stable at around 600-700 jets a year. In its forecast, Boeing expects new aircraft deliveries

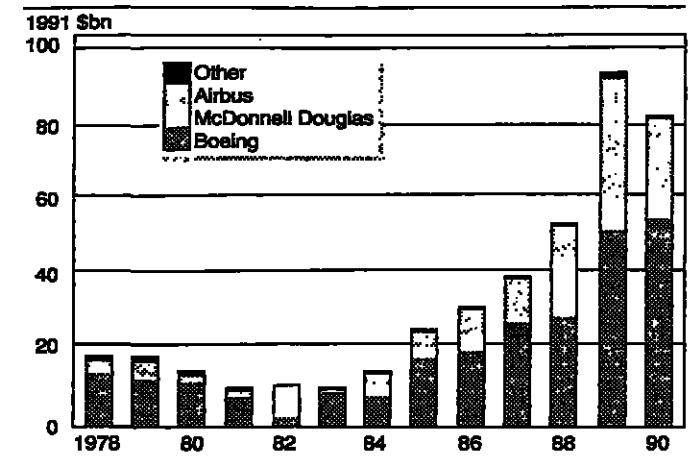
to peak at around 855 jets worth more than \$50bn this year compared with 664 jet deliveries worth about \$40bn last year. Boeing subsequently sees deliveries averaging about 600 aircraft worth \$41bn a year during the next 15 years. Airbus also believes orders will pick up again in 1995, reaching a peak of 800 jets a year at the end of the decade.

In contrast to the optimistic longer-term view of the large aerospace manufacturers, the financial community has turned increasingly bearish in recent months about the industry's prospects. They are concerned that the recovery this time round will not be as sharp as in previous cyclical upturns. Many analysts now argue that there is nothing automatic nor inevitable about a strong recovery in air travel in the short term at least.

With most airlines reporting large financial losses and some of the weakest ones being forced out of business, there is growing concern about the

future financing of new aircraft purchases. The capital sums required are enormous and the availability of credit for aircraft financing has tightened dramatically in the last few months. Banks, which once enthused about lending to the commercial aircraft industry, are now showing growing reluctance to finance big aircraft deals.

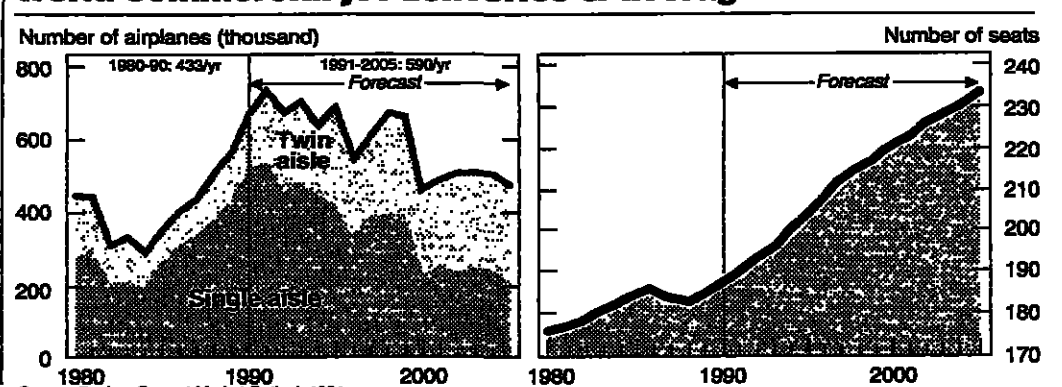
Announced new orders



Mr Shrontz of Boeing agreed that the industry had entered an inevitable period of adjustment. "But the demand for air travel is out there, and I think financing will be available to meet the requirements," he emphasised. The pace of consolidation would accelerate in the airline business, and for Boeing that was not necessarily a bad thing. Indeed, Mr

Shrontz suggested the industry as a whole would be better off with fewer and stronger airlines which could compete efficiently rather than with a host of smaller, weaker players. In any event, what really mattered at the end of the day for Boeing and the rest of the industry "is people travelling and filling aircraft seats", the Boeing chairman remarked.

World commercial jet deliveries & average aircraft size



Source: Boeing, Current Market Outlook 1991

Programmes for large commercial aircraft

A much wider focus for new jumbo-sized jets

AT BOEING'S vast Renton complex outside Seattle there is a new life-size mock-up of the company's latest offering: the 777 wide-bodied twin-engine airliner. Behind the conventional mock-up used to show airline customers the interior of the new aircraft, there is a much more interesting mock-up.

It consists of a mock-up of the interior of not only the 777, but of the Boeing aircraft's main rivals: the Airbus A330/A340 and the McDonnell Douglas MD-11. Potential customers first enter the 777 fuselage then walk into the MD-11 and finally into the A330/A340. As they walk down the mock-up's aisle, they cannot help noticing that the fuselage becomes steadily narrower.

The Boeing mock-up reflects the intense competition between the three leading commercial aircraft manufacturers to woo airlines to select their new wide-bodied jets. All three are betting heavily on this new market which they expect will account for an increasing share of the overall commercial airliner market during the next 10 to 15 years.

Of the three, Boeing, the world's largest manufacturer of commercial jets, entered the race for the wide-bodied market last. The Seattle group only launched its new \$3bn-\$4bn programme to develop the 777 last October after clinching a big launch order from United Airlines followed two months later by another order from All Nippon Airways (ANA). By contrast, McDonnell Douglas is already delivering to its customers its new MD-11 three-engine jet and the new Airbus A340 will make its maiden flight next October with Lufthansa taking delivery of the first aircraft next year.

"If you are later than the others, you have to have something extra to offer," said a Boeing official during a visit of the 777 mock-ups. "I've never been worried about not being first in the market," added Mr Philip Condit, the head of the 777 programme. "It's more important to get the right product. You are talking about a very long product cycle and the first couple of years are not crucial," he explained.

Boeing believes its new aircraft will eventually have a big impact on the market. Mr Frank Shrontz, the company's chairman, conceded that the company was disappointed not to have won more initial orders for the new aircraft. This largely reflected the state of the airline market with carriers reluctant to take on heavy new commitments at this stage. Airlines, he said, were still uncertain about the timing and strength of the post-Gulf war recovery in air travel.

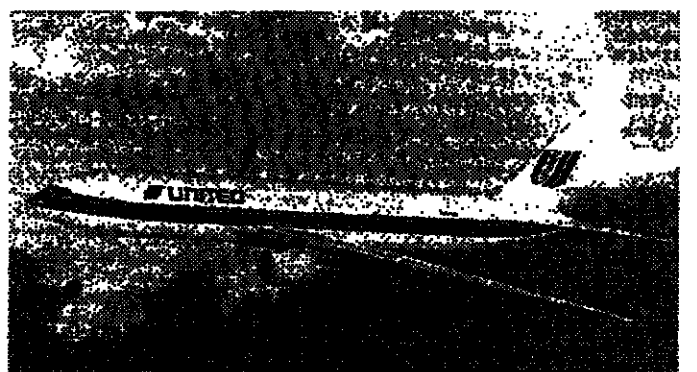
But in the longer term, Boeing and its two rivals expect the market for larger aircraft to predominate. In its latest market outlook, Boeing says 85

per cent of all aircraft seats delivered between 1996 and 2005 will involve airliners with more than 170 seats. In the shorter term, airlines will also be seeking to replace older aircraft like the McDonnell Douglas DC10 or the Lockheed L1011 with new aircraft such as the 777, the A330/A340 and the MD-11.

Apart from the steady growth of long-distance air travel, larger aircraft are also regarded as providing an important solution to the problems of congestion at busy airports. Many leading airports are already full and it will take several years before the neces-

stretch the initial version of the 777 to increase its capacity from between 375-400 passengers to 415-440 passengers.

McDonnell Douglas is actively seeking partners to develop a bigger version of the MD-11 called the MD-12X. For its part, Airbus is soon expected to launch the development of a stretched version of its A330, its new twin-engine wide-bodied jet which is part of the same programme as the A340, its four-engine sister aircraft. The Airbus executive board has already approved this year additional studies on new versions of the A330 and the A340. The developments



Artist's impression of the planned Boeing 777

sary investments are completed to expand airport capacity. Even then, these new investments are widely expected to lag the general growth in air travel demand during the next 10 years. Larger aircraft will thus become an increasingly significant part of airline fleets.

Moreover, the new larger jets being developed are all breaking new ground in technology and aircraft manufacturing. Boeing is now following Airbus in introducing "fly-by-wire" computer controls for the primary and secondary control systems for the 777. Boeing is also offering an option to buy the 777 with folding wing tips by adapting military aircraft technology. The idea is to enable airlines to use the 777 with its longer wing at the same crowded airport gates used by DC-10 and L1011 jets.

All these different aircraft also form part of developing families of airlines which will lead to new larger derivatives of the 777, the A330/A340 and the MD-11. Boeing, for example, is already planning to

include longer-range versions of the two sister aircraft. Mr Jean Pierson, the Airbus chairman, has also indicated that the European consortium is now considering challenging Boeing's well-established dominance of the jumbo jet market by developing an extra large airliner, the so-called A350. "Over the horizon, by the year 2000, with the 700-seater plus aircraft which we are studying presently, we will be taking them (Boeing) head-on in this market segment," Mr Pierson said in a recent lecture.

But Boeing also has plans to build an even larger 747 jumbo to consolidate its position. "We expect a good opportunity to emerge for the development of a bigger 747 for 600-700 passengers," Boeing's Mr Condit said, adding that the Seattle group had already started work on drawings for an even bigger jumbo. At the end of the day these second-generation programmes to build even larger airliners will be dictated by the market place.

Paul Betts

FLYING FIRST CLASS

The aerospace industry is fiercely competitive. And to succeed requires total commitment.

At Hawker Siddeley we call it a commitment to excellence.

Which is why we offer an unrivalled service to the air transportation industry for aero-engine overhaul and repair to the most exacting standards, on virtually a world-wide basis.

It is also why we have multi-million pound contracts with the major aircraft manufacturers for design, components supply and service extending to the end of the decade.

Aerospace is a Hawker Siddeley core business and you can see why we're in a class of our own at the Paris Air Show on Stand K10, Hall 1D.

HAWKER SIDDELEY

HAWKER SIDDELEY GROUP PLC 19 ST JAMES'S SQUARE, LONDON SW1Y 4LJ Telephone: 071-930 6177

BUSINESS JET SALES

...backed up by full support services, including maintenance, hangarage, fueling, passenger handling, crewing, management, insurance and finance.

We'll take care of it all. Contact Neil Harrison

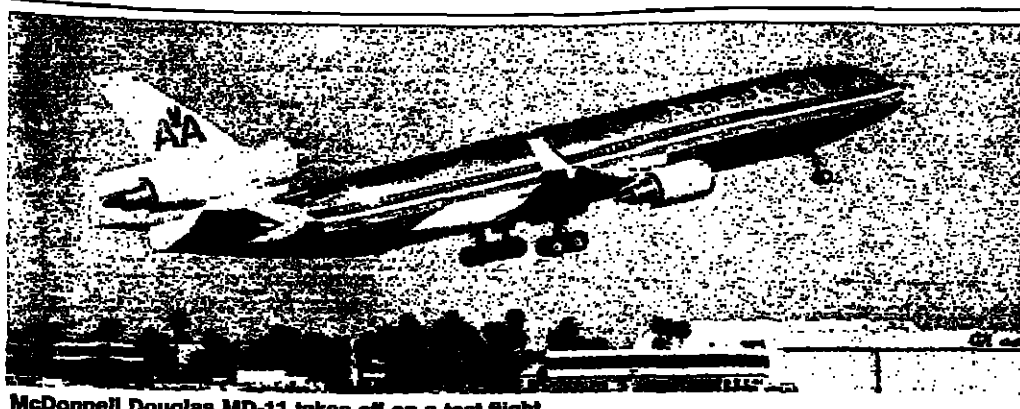
Tel: 0753 680840

Telex: 8562145 FASLAP G

Fax: 0753 680842

Fields

EXECUTIVE JET CENTRE HEATHROW



McDonnell Douglas MD-11 takes off on a test flight

In six months, international airlines have lost about \$4bn, says Paul Betts

Pan Am is symbol of brutal times

STANLEY KUBRICK, the American film director, predicted in his remarkable science fiction film "2001: A Space Odyssey" that Pan Am would be running in 10 years' time a regular space shuttle service.

His prediction is unlikely to be realised. Far from operating such an avant-garde service, Pan Am is fighting for its life and has recently abandoned its lucrative London-Heathrow routes, which it sold this year for \$290m to United Airlines.

Once a proud symbol of success in international aviation, Pan Am has become one of the principal victims of the crisis afflicting the world airline industry. It is among four US carriers which have sought protection from its creditors under Chapter 11 of the US bankruptcy code. More than any other airline, Pan Am has come to symbolise the brutal recession which has hit the industry during the past six months.

The International Air Transport Association (IATA) and its 200 member airlines have described the situation as "the worst crisis in civil aviation since the Second World War". In the past six months, international airlines have lost a total of about \$4bn. Even though there are signs of a pick-up in airline traffic, expectations of a sharp recovery similar to those which followed previous downturns remain slim.

No other industry has been savaged so fast by the com-

bined effects of the Gulf conflict and the economic recession in several leading western markets. During the Gulf war, airlines flew half-empty aircraft around the world. They are not expecting any radical improvement until later this year. Sir Colin Marshall, British Airways' chief executive, recently warned there was not much possibility of returning to pre-Gulf war traffic levels before this autumn.

The industry is now expecting passenger air travel demand to grow by around 1 to 3 per cent at best this year compared with last year. Before the Gulf war, the forecast was for around 7 per cent.

The crisis has prompted sweeping restructures and job losses in the industry. Airlines have been forced to cut capital costs, deferred new aircraft deliveries, reduced flight frequencies and suspended unprofitable routes. To lure passengers back to their aircraft, airlines are now engaged in a fierce fares war. This is likely to put further pressure on already depressed margins.

Airlines have also been clamouring for government support to help them weather the storm. In Europe, carriers have asked the European Commission to intervene by reducing red tape to give airlines greater flexibility to change fares and reduce capacity. They are also anxious to halt any new EC regulations which could further increase their

costs. But although the Commission has responded sympathetically to the industry's plight, it has made clear it will not abandon its airline liberalisation programme designed to inject greater competition in European skies.

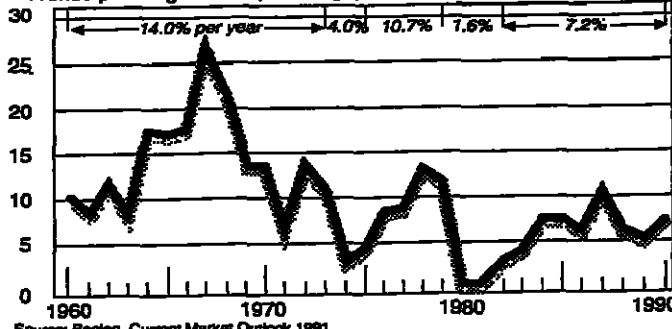
The dire financial state of several carriers in the US has also prompted the American authorities to adopt a more flexible approach to the controversial question of foreign investment in the industry. The US government has now agreed to allow foreigners to hold unlimited debt and up to 49 per cent of the equity of a US carrier, although foreign investors are still restricted to 25 per cent of a US carrier's voting stock.

The crisis is also accelerating the trend toward greater concentration in the industry. In the US, most industry analysts believe only three or possibly four airlines have a guaranteed future. The stronger will become stronger while the weaker will either be absorbed by the stronger carriers or disappear. At the beginning of the crisis, Mr Jean Pierson, the chairman of the Airbus consortium, warned: "Many airlines will go into a state of coma; those already in a coma will be liquidated."

Concentration has also continued in Europe. Air France, for example, has absorbed Air Inter and UTA, two other French carriers, while BA is steel seeking to forge a strate-

World air travel growth

Revenue passenger miles (% change)



Source: Boeing, Current Market Outlook 1981

gic alliance with Sabena, the Belgian flag carrier. Airlines have also continued to seek strategic alliances with other carriers to form powerful new partnerships to compete on a global level.

The airlines have been unable to do little about the economic recession and the Gulf conflict, the latter compounded by a worldwide scare of terrorism, which has had severe repercussions on air travel in the first quarter of this year. But many in the industry believe that the crisis was waiting to happen, and to some extent was of the airlines' own making.

During the past few years, the industry indulged in unprecedented expansion. A total of 3,746 commercial jets were on order at the end of last year. In 1990 alone, airlines placed orders for a staggering 1,237 aircraft. Many analysts believe that experience should have warned the industry of the troubles ahead.

Air transport has traditionally been a sensitive barometer of economic activity, turning down very quickly in a recession to recover just as swiftly with the first signs of an upturn. It has also tended to follow a 10-year cycle, with declines in the early seventies, again in the early eighties, and now, once more, in the early nineties. But airlines, this time, appeared to ignore early warning signals of the deteriorating economic situation and

the traditional cyclical nature of their business.

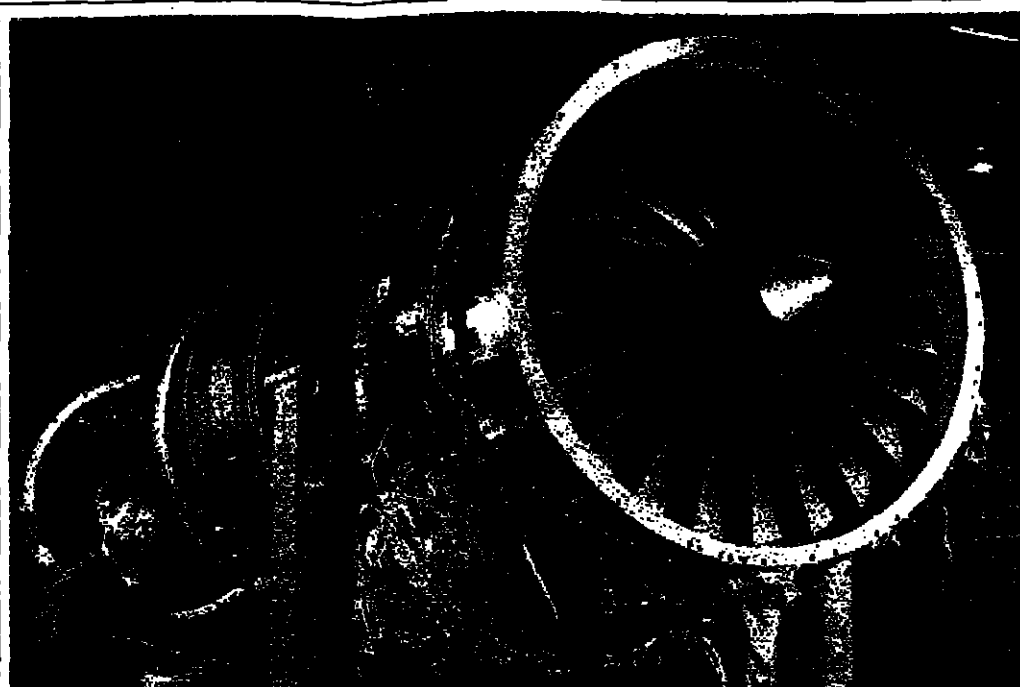
Confident that the underlying trend of strong demand for air travel would continue unabated, in spite of some short-term dips in the rate of growth, they expanded too rapidly. As the recession struck with unexpected speed and violence, the industry was caught short with too much capacity. The US was the first to feel the squeeze, but airlines in other markets were soon also hit by the combination of the slowdown and the sharp rise in jet fuel prices.

Most estimates still expect air travel to grow by around 5.75 per cent a year during the next 10 years. But this longer term outlook will not resolve the immediate financial problems of the industry.

As Mr Robert Crandall, the chairman of American Airlines, recently remarked: "The situation has improved. We've gone from dreadful to horrible."

But even without the recession and the Gulf war, the industry's breakneck expansion of the eighties was leading it into trouble. As airlines continued to put more capacity on the market, the increasingly chronic problems of congestion in the skies and on the ground at airports began to make their mark.

These problems now risk clipping the wings of any longer term recovery in the business.



Rolls-Royce Tay engine

Paul Betts examines the aircraft engine market

Fierce competition reaches new peak

THE cut-throat competition in the aircraft engine market has reached new peaks. The recession in the airline sector coupled with the decline in defence orders - traditionally the most profitable part of the business - have placed enormous pressures on an industry with some of the longest and most expensive lead times in the manufacturing field.

With few signs of the overall trend in military expenditure by governments being reversed in spite of the Gulf conflict, the engine makers have continued to focus on the commercial market for long-term growth. But the civil side is no longer expected to continue growing at the same breakneck rate of the last five years.

Indeed, all the engine makers are rationalising their operations in the face of the cyclical downturn in the commercial aerospace and aviation market, exacerbated by the impact of the Gulf war on air travel and the economic recession in a number of western countries. Rolls-Royce, for example, has been forced to reduce its workforce by 6,000 jobs this year and has already warned it may have to cut more jobs next year. Its two principal competitors in the US, Pratt & Whitney and General Electric, have also had to launch restructuring programmes to adapt to the increasingly difficult aerospace market environment.

These restructurings have also coincided with the continuing trend of partnerships and alliances between the various engine makers, with the larger groups forging or consolidating their ties with smaller ones seeking to expand their activities in the engine field.

However, after the unprecedented burst of new jet aircraft orders in the late 1980s, demand has now levelled off, with annual aircraft deliveries expected to average between 500 and 600 aircraft over the next 20 years. Even in the longer term, the order inflow for commercial aircraft and engines is no longer expected to continue at the rate the industry has enjoyed in recent years. Compounding the situation, the financial difficulties of airlines have resulted in a decline in the demand for spare engine parts, which have always been a strong source of income for manufacturers.

The commercial aircraft market is also expected to change over the next 20 years, with increasing demand from airlines for large wide-bodied aircraft rather than twin-engine narrow bodied airliners. Both Boeing and Airbus expect the average size of aircraft to increase from around 160-170 seats to 230-250 seats over the next decade.

The most dynamic sector of the market for aero-engine companies is thus widely expected to be the supply of new heavy-thrust engines of 80,000 or more to power the new generation of wide-bodied passenger aircraft being developed by the big three aircraft manufacturers.

The European Airbus consortium is developing the A350

twin-engine wide-bodied airliner, which it plans to stretch into a bigger aircraft. Airbus is also already talking about building an even bigger aircraft, the A380, with a capacity of 600-700 seats to challenge Boeing's dominance in the jumbo aircraft market.

Boeing, for its part, has recently launched its new 777 family of wide-bodied aircraft and has plans to stretch the initial versions of the new aircraft into a bigger airliner. This will require even more powerful engines. In the same way, McDonnell Douglas is working on a larger version of its new MD11 three-engine jet called the MD12X.

The market for the new generation of big engines is estimated at \$50m between now and the end of the century. This is roughly half the total aero-engine market to the year 2000 and will be vital for all leading aero-engine manufacturers. The contest is all the more intense because most airlines have yet to choose which engine they will select for their new wide-bodied airliners. Moreover, the cost of developing these engines is huge.

The battle for the big thrust engines is essentially a three-cornered contest pitting Rolls-Royce against General Electric of the US in partnership with Snecma of France and Pratt & Whitney of the US, which has recently enlisted the support of MTU of Germany.

Rolls-Royce is spending \$400m developing its new Trent engine, a powerful derivative of its RB211 series. GE is spending even more. The US company has decided to invest with its partners a total of about \$1.5bn in a whole new engine programme called the GE90. Pratt & Whitney, for its part, has also decided to develop a more powerful version of its PW4000 engine. At this early stage in the contest, Pratt & Whitney

appears to have gained the edge over its two competitors. With 150 orders and options for its new heavy thrust derivative, Pratt & Whitney has become the first engine manufacturer to be selected to equip Boeing's new 777 wide-bodied aircraft.

Rolls-Royce has won 78 orders and options for the Trent but has yet to clinch a 777 order. Getting on the new Boeing aircraft as soon as possible is seen as crucial for the future of the Trent. As for GE, the US group is banking on its new fuel efficient technology for the GE90 to secure a big slice of the wide-bodied airliner market.

Although attention in the aero-engine market has been focused on the so-called "battle of the big fan engines", the competitive pressures have been just as fierce in the smaller engine market. The 100-150-seat commercial airliner market remains an important component of the overall market place.

Aero-engine manufacturers are also considering developing new engines to power several new smaller jet airliner programmes.

However, all the engine makers agree at least on one thing: there is little room for cut-throat competition in the supersonic field. Like the aircraft manufacturers, aero-engine companies are showing renewed interest in supersonic aircraft development and are studying designs for a second generation supersonic airliner to replace Concorde in the next century.

They all concur that wide-scale international co-operation will be necessary to develop new supersonic engines. Without such co-operation, there is little chance of a second generation Concorde going much beyond the drawing board and making economic sense.

The regional jet market

An acrimonious fight for dominance

identified a requirement of between 2,000 and 2,600 new aircraft in the 80- to 130-seat range over the next 10 years. But this is regarded as still not large enough to provide a sufficient volume of business for the different manufacturers in this crowded market.

Moreover, the present battle over the 130-seater airliner now risks splitting Europe's aerospace industry down the middle and imposing additional strains on the Airbus consortium. At the root of the problem is the ambition of the Daimler-Benz group to create a strong German aerospace industry concentrated around its new Deutsche Aerospace (Dasa) subsidiary.

Dasa has earmarked the development of a new 130-seater regional jet as the cornerstone of its commercial aerospace strategy. The German

company sees the project as giving it the opportunity to graduate from its traditional role as a sub-contractor into a fully-fledged aerospace producer.

The German group had originally discussed co-operating on a new regional jet with British Aerospace. But the talks broke down because BAe concluded the development of a new regional jet was not viable and proposed co-operating on developing a larger derivative of its 146 regional jet family.

Dasa subsequently turned to Aerospaciale of France and Alenia of Italy. The three companies agreed to form a joint venture, of which Dasa would initially own half, to develop a 130-seater aircraft and take over responsibility for the sales and marketing of the three companies' smaller aircraft.

BAe's initial response to the



Jean Pierson: Airbus managing director

German move was to announce plans to develop a rival aircraft based on the 146 with other international partners. This would involve bidding an aircraft to be developed by at least two international partners investing in about 50 per cent of the project between them. But BAe then shifted its position and started arguing in favour of the development of a new 130-seater by the Airbus consortium, of which BAe is a member along with Aerospaciale, Dasa and Casa of Spain.

Airbus has already conducted preliminary studies into extending its model range downwards into smaller aircraft. This would not only enable Airbus to expand its aircraft family, but also offer competing products at the lower end of the airliner market against Boeing and McDonnell Douglas.

Mr Jean Pierson, the Airbus managing director, has indicated the consortium could develop a smaller 130-seat version of its A320 twin-engine aircraft for about \$400m.

However, under Airbus rules, the consortium may only build aircraft of 150 seats or more. But Airbus is now expected to seek ministerial approval to conduct a detailed feasibility study of a smaller airliner. At this stage, the Germans appear committed to the project of developing a new regional jet with the French and the Italians, while BAe

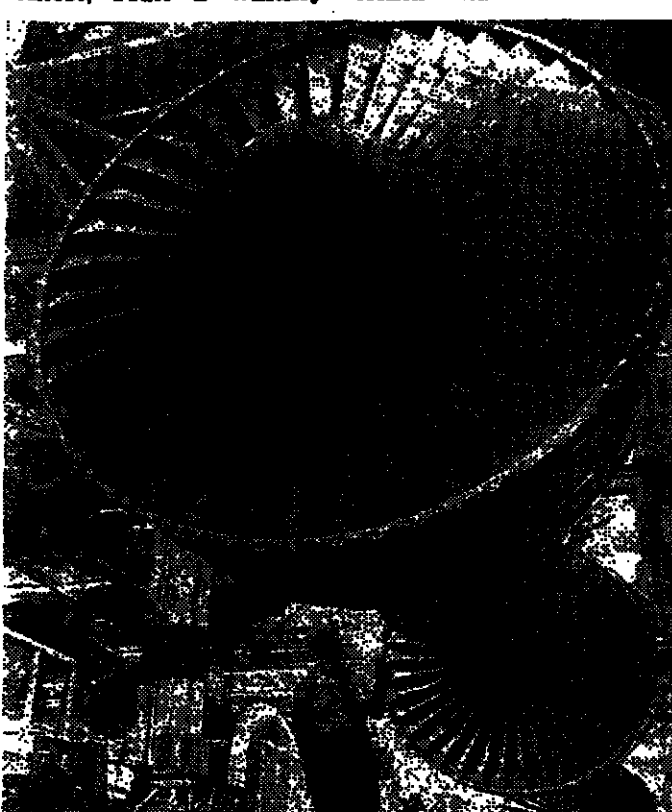
and the UK government are continuing to campaign for the Airbus solution.

The manoeuvres between the French, the British, the Italians and the Germans are being watched intently by Fokker, the Dutch aerospace company specialising in commuter aircraft and regional jets. Fokker has also announced plans to develop a larger 130-seat version of its Fokker 100 jet. It has warned that the market for regional jets and commuter aircraft is becoming increasingly crowded. Apart from the European and North American manufacturers, developing countries with ambitions to build an aerospace industry of their own have also earmarked regional and commuter aircraft as their entry into the market.

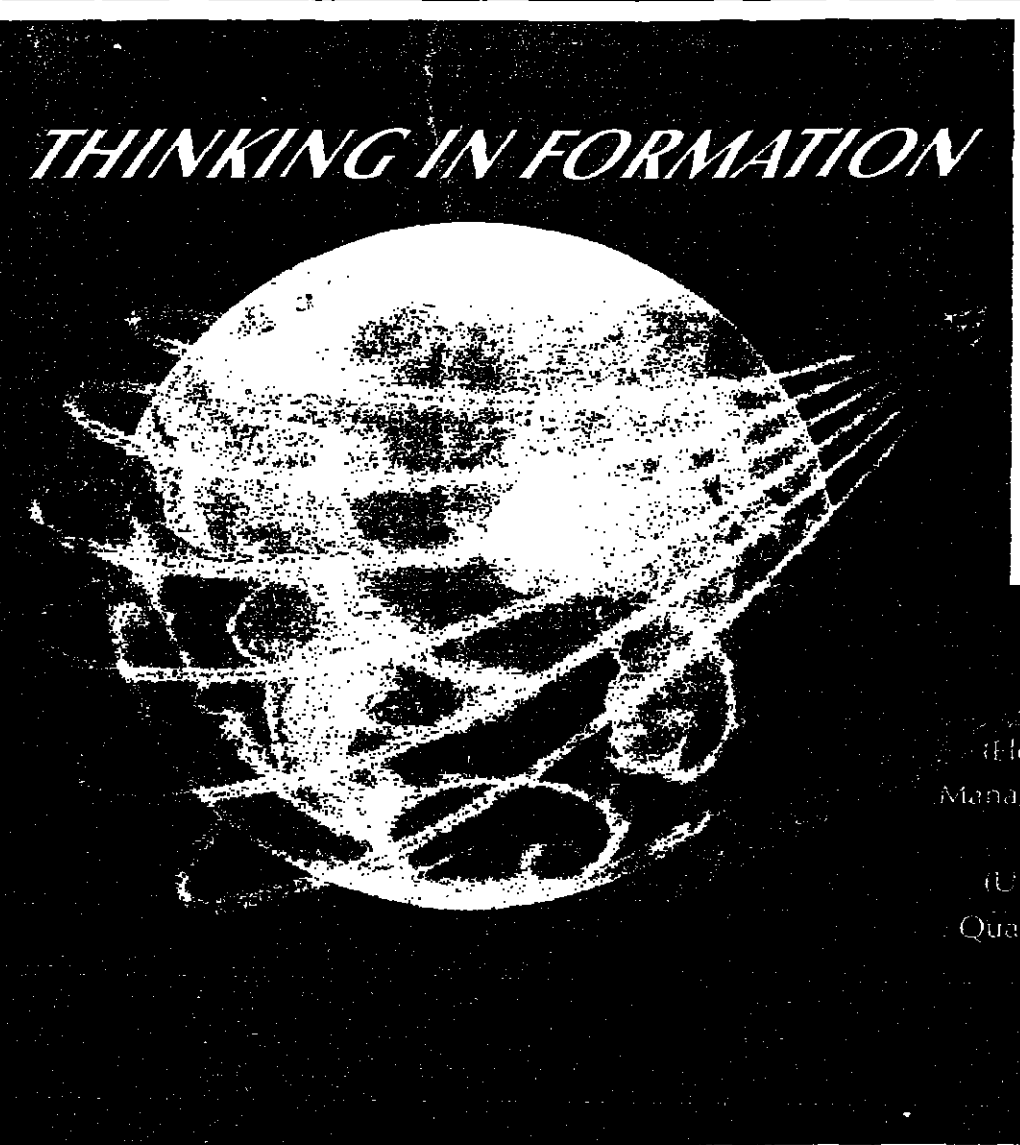
This reinforces the case for greater consolidation. In the turbo-propeller market, the recent agreement of Aerospaciale and Alenia to acquire from Boeing the US company's De Havilland Canada subsidiary is part of this general consolidation trend.

The deal, which still requires Canadian government approval, will strengthen the

Paul Betts



Pratt & Whitney PW4000 engine



BOEING

777

ELMS

(Electronic Load Management Systems)

UFGIS

(Ultrasonic Fuel Quantity Indicating System)

BRITISH AEROSPACE

146, Jetstream 41

EIS

(LED Engine Instrument System)

Hawk and Harrier

HUD

(Head-up and Head-down Displays)

Weapon-Aiming Display Computers

EFA

Multi-function

head-down display

Fuel and front

computers, Glare shields

Digital engine controls

Data loader bulk

storage device

(In partnership)

LOCKHEED

C141

FQIS

(Fuel Quantity

Indicating System)

MC DONNELL DOUGLAS

F15 A/D

HUD

Improved

Head-up Display



SMITHS INDUSTRIES

Aerospace & Defence Systems

David White examines the steep decline in spending on military hardware

Defence cuts are not provisional

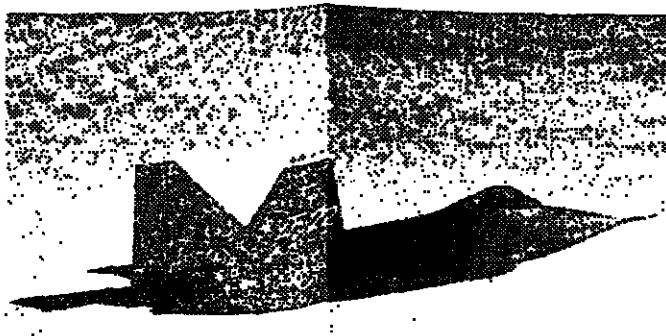
THERE IS nothing provisional about the decline in defence spending. If there had been, surely the developments of the past six months would have been the test: a war in the Gulf together with a distinct cooling in last year's euphoria about the new age of relations between the west and the Soviet Union.

The pace of arms control has slowed, with bagging over the implementation of last November's 22-nation Conventional Forces in Europe treaty and little prospect of any further agreements of that kind in the conventional field, involving specified all-round cuts and strict verification. However, defence cuts are not only continuing, but are going far beyond the CFE treaty.

The clearest demonstration of the determined nature of this trend was the announcement of US plans for spending cuts, right in the middle of the Gulf war. These included the termination of several equipment programmes over the next two years.

The \$278bn requested for Pentagon spending authority in the next financial year would be a 1 per cent drop in real terms, following an annual fall of more than 11 per cent, and with another cut of almost 4 per cent planned for the 1992-93 fiscal year. The Pentagon confirmed its aim to reduce the US armed forces by about a quarter over the next five years, with heavy cuts in warships, tactical fighter wings and army divisions.

The UK has since also dispelled suggestions it might be having cold feet about cuts in the aftermath of the Gulf war by announcing the disband-



VF-22: US Air Force's choice as its Advanced Tactical Fighter

ment of three German-based squadrons of Tornado aircraft which had all been in the Gulf campaign.

This might not be quite as politically sensitive as scrapping army regiments, some of which have strong regional ties and therefore possible electoral implications. But it showed that, even if the British government was taking its time over its Options for Change defence review, it was not entertaining second thoughts.

Lessons from the war, on which military staffs in the US, Britain and France have been heavily engaged since the end of hostilities in February, will need to be incorporated into the plans. These are likely to focus on specific needs and priorities in weapon procurement, reinforcing trends that were already evident in the search for greater mobility and greater versatility of forces and equipment.

Air force chiefs and aerospace companies have seized on the overwhelming success of the allied bombing campaign against Iraq to bol-

ster support for new programmes. "Air is becoming the dominant force," Air Chief Marshal Sir Peter Harding, the UK chief of air staff, told the Royal Aeronautical Society. "You can't do anything without it."

In Britain, the war has put back the timing of detailed decisions on Options for Change, outlines of which were announced last summer. Plans involve quite radical force cuts, but the financial benefit expected to stem from them is relatively modest. Additional problems are accumulating because of the delay, and budget plans already appear to be awry for this year and possibly next year. This will mean finding yet more savings.

The defence recession is well under way throughout most of the industrialised world. Even Japan, which has been a bastion of spending growth, has cut back on the rate of increase in its defence budget.

Any move to restrain the sale of arms to the Middle East would add to the general dis-

stress of defence companies, already hit by cuts and by delays in decision-making.

A year ago, Mr John McDonnell, the chairman of McDonnell Douglas, the Pentagon's largest supplier, sent a memorandum to staff entitled "The Hard Reality" warning of extensive cuts. Since then the group has suffered a series of disappointments in the US and overseas.

The number two US contractor, General Dynamics, involved in a wide range of defence equipment, expects to cut its 50,000-strong workforce by at least 50 per cent by the mid-90s. Chary about venturing into risky civilian markets, it is opting to become a smaller company.

Hughes Aircraft, the leading US military electronics supplier, owned by General Motors, sees its defence business remaining flat, with any growth having to come from civil activities. Mr Michael Smith, its executive vice-president and chief financial officer, says it is expecting reductions in US defence spending of 5 per cent a year "at least through 1995", deeper than the administration's projections.

The UK has seen a succession of employment cutbacks in the defence industry in the past few months. These include plans by submarine builder VSEL to cut up to 5,500 jobs within five years. This would be about 40 per cent of its workforce. Rolls-Royce is to cut 2,000 jobs at its Bristol military aero-engine operations as part of a package of wider cuts which also include closing a helicopter engine factory. Last December, British Aerospace announced closures in its mili-

tary aircraft division involving 5,000 job losses. This was followed in March by a cut of 2,200, almost a quarter of the total, in its guided weapons division.

According to the Stockholm International Peace Research Institute, arms production worldwide could be substantially reduced in the 1990s. It said in its recently-published annual yearbook that only a few countries were exceptions to the downward trend last year.

The institute's figures showed world military expenditure down by 5 per cent in 1990, the third year of decline, to \$950bn. Procurement of major weapons by European Community countries was down by 10 per cent in real terms.

Military spending in the Middle East was expected to show an increase of about 10 per cent for last year, but while Saudi Arabia and the smaller Gulf states increased their imports, other countries in the region were buying less.

Trade in large conventional weapons, according to SIPRI, plummeted by 35 per cent to \$21.7bn. This was less than two-thirds of the peak level of 1987. The US took over from the Soviet Union as the biggest exporter, with 40 per cent of the total, while EC countries kept their share of about 21 per cent.

The institute warned there would be fierce competition for remaining contracts in countries such as Japan, India, Saudi Arabia and South Korea, and that clients such as these would demand more favourable terms, offsets and counter-trade agreements.



British Aerospace Hawk in trainer and fighter versions

COMBAT AIRCRAFT

Lessons of 1991 cut both ways for manufacturers

THE lessons of early 1991 cut both ways for manufacturers of combat aircraft. No better vindication for programmes criticised as excessively sophisticated and expensive could have been found than the Gulf war, with its convincing, blinding demonstration of air power. But the month the war started also saw the biggest project cancellation.

The exhibition provided by a whole panoply of modern western aircraft in the war does not alter two realities. Although projects get bigger, they also become fewer. And although they become fewer, it would be rash to assume they were safe.

The reminder that these are tough times in US defence came in January when the Pentagon "killed" the A-12 Avenger 2, the \$52bn flying-triangle attack aircraft which McDonnell Douglas and General Dynamics were jointly working on for the US Navy. Plans, although already reduced last year, were for 620 aircraft, working out at more than \$80m each. It had once been considered one of the most secure of programmes, before the revelation last year of delays and cost increases.

In addition, argument goes on over the future of the even bigger B-2 strategic "stealth" bomber programme, which has an estimated cost of some \$85bn. Lieutenant-General Charles Horner, the US air chief who led the air war against Iraq, has brought his weight into the campaign for the Northrop aircraft, arguing that it would have all the advantages of the B-117A - the stealth aircraft which became one of the symbols of US superiority in the Gulf - but with five times the range and 10 times the payload. However, planned numbers were already cut back last year from 132 to 75, and the

administration faces opposition in Congress to going beyond the 15 aircraft already authorised.

A third instance of the high stakes in the military aircraft game was the verdict between the two teams contending for the US Air Force's Advanced Tactical Fighter (ATF) - decided after a four-year contest in favour of the Lockheed/Boeing/General Dynamics F-22.

Like the European Fighter Aircraft (EFA) for the UK and its partners, it is the only new fighter project the US industry is likely to have between now and the end of the century. Due to enter service in the late 1990s with up to 750 due to be purchased by the USAF, it is expected to be a \$70bn-plus project.

The decision puts Lockheed, as team leader, back in the business of fighter manufacture following completion of F-117A production.

At the same time the decision was the fourth in a series of blows for McDonnell Douglas, manufacturer of the F-15, the fighter the F-22 is destined to succeed, and partner with Northrop in the competition.

McDonnell Douglas had already suffered the cancellation of the A-12, the loss of a South Korean order for F/A-18 fighters, and a setback for its helicopter division in another team competition to produce a light attack helicopter for the US Army.

The bad news was only partly offset by the prospect of more F/A-18 purchases by the US Navy. An advanced F/A-18 version is seen as a possible substitute for the A-12, at least before a long-term replacement emerges.

In Europe collaboration between military aircraft manufacturers is becoming more solidly structured.

Eurofighter, the Munich-

based EFA joint venture, is due to be merged later this year with Panavia, its equivalent in the nearly-exhausted Tornado programme. The management agencies representing the governments involved in both projects (Britain, Germany, Italy and in the EFA programme Spain) are also to be fused.

However, the idea of setting up a combined European military aircraft company with wider ambitions - discreetly floated last year by Deutsche Aerospace, the German aircraft group put together by Daimler-Benz - has so far remained grounded.

Political complications surrounding the whole area of defence plans and military sales in Germany already cast the principle shadow over the \$40bn-plus EFA project. The question of whether Germany will actually purchase the aircraft once the \$12bn development phase is completed, and how the project will survive if it does not, is one that the partners want to stir up as little as possible until the crunch comes. The aircraft is due to fly for the first time next year.

Since development was launched in 1988, there have been delays in the selection of bidders for sub-contracts, but the programme has been reorganised to maintain the late-90s in-service target.

Officially, Britain has not moved from its originally stated intention of purchasing 250 out of a total of 765 foreseen by the four partners in the project, but nobody now believes these numbers. In a recent report on the EFA project published by the House of Commons Public Accounts Committee, all figures relating to numbers of aircraft were excised from the evidence and replaced with asterisks.

David White

GUIDED MISSILES

Television puts weapons on show in living-rooms

TELEVISION coverage of the Gulf war brought missiles into living-rooms. The campaign showed off the variety of guided weaponry at the disposal of the US and its allies: from video images of laser-guided bombs and missiles homing in on ground targets, to anti-radar missiles, anti-tank missiles, sea-launched cruise missiles and, above all, the novelty of the anti-missile missile, a part played not only by the US Patriot but also, in one isolated but significant incident, by the UK's Sea Dart.

Apart from the Patriot-versus-Scud battle, other names became instantly familiar: Tomahawk, Maverick, Harn, Hellfire, Sea Skua. In some cases the Gulf was used as a testing-ground for weapons, such as SLAM (Stand-off Land-Attack Missile) and ATACMS (Army Tactical Missile System), or the British Alarm (Air-Launched Anti-Radar Missile).

The specific lessons learned and the implications for future procurements are still being worked out. The performance of the Patriot - which on January 18 became the first weapon to intercept a ballistic missile in flight during hostilities - has been seized upon in the US as a means to inject new vigour into the Strategic Defence Initiative programme.

The Gulf provided a shop window for exports of guided weapons. However, manufacturers see little prospect for market growth. As the performance of weapons improves, the numbers required are reduced.

Prospects for European companies to compete with US manufacturers in the world market - and to penetrate the market in the US itself - have been marred by the duplication of national efforts. Consolidation in the European industry remains an elusive goal following the failure of attempts by British Aerospace and France's Thomson-CSF to set up a joint

company pooling their guided-weapon activities.

Under a plan agreed in late 1989, the joint company was to have started operating at the beginning of this year. Except in the area of air-defence missiles, where they are competitors, the two groups would have been largely complementary, with Thomson-CSF's breadth of expertise in guidance systems matching BAE's capacity for producing complete missiles. The joint venture, Eurodynamics, was set to be the dominant European force in the sector with annual sales of some £14bn.

The shelving of merger plans may well have been a source of *schadenfreude* to the other main French missile companies Aerospatiale and Matra, which were worried that the creation of Eurodynamics could threaten the structure of the sector in France. As a result of pressure from Aerospatiale in late 1989, Britain had to join a Franco-Italian naval weapon programme, the Family of Anti-Air Missile Systems (FAMS), based on Aerospatiale's Aster missile, before the French government would give its blessing to the merger talks. The Franco-Italian programme also has a land-based variant which would be a possible contender to replace for Britain's Bloodhound air-defence missile, which is being withdrawn this year. But BAE has teamed with Raytheon to offer the Patriot for this requirement.

The BAE-Thomson missile merger was held up by an investigation by the UK Monopolies and Mergers Commission, which cleared it in January, but two months later the talks were called off, with the partners agreeing to continue co-operating on individual projects.

During more than a year of efforts to agree on terms for the venture, the circumstances had changed. At the outset BAE appeared to be bringing

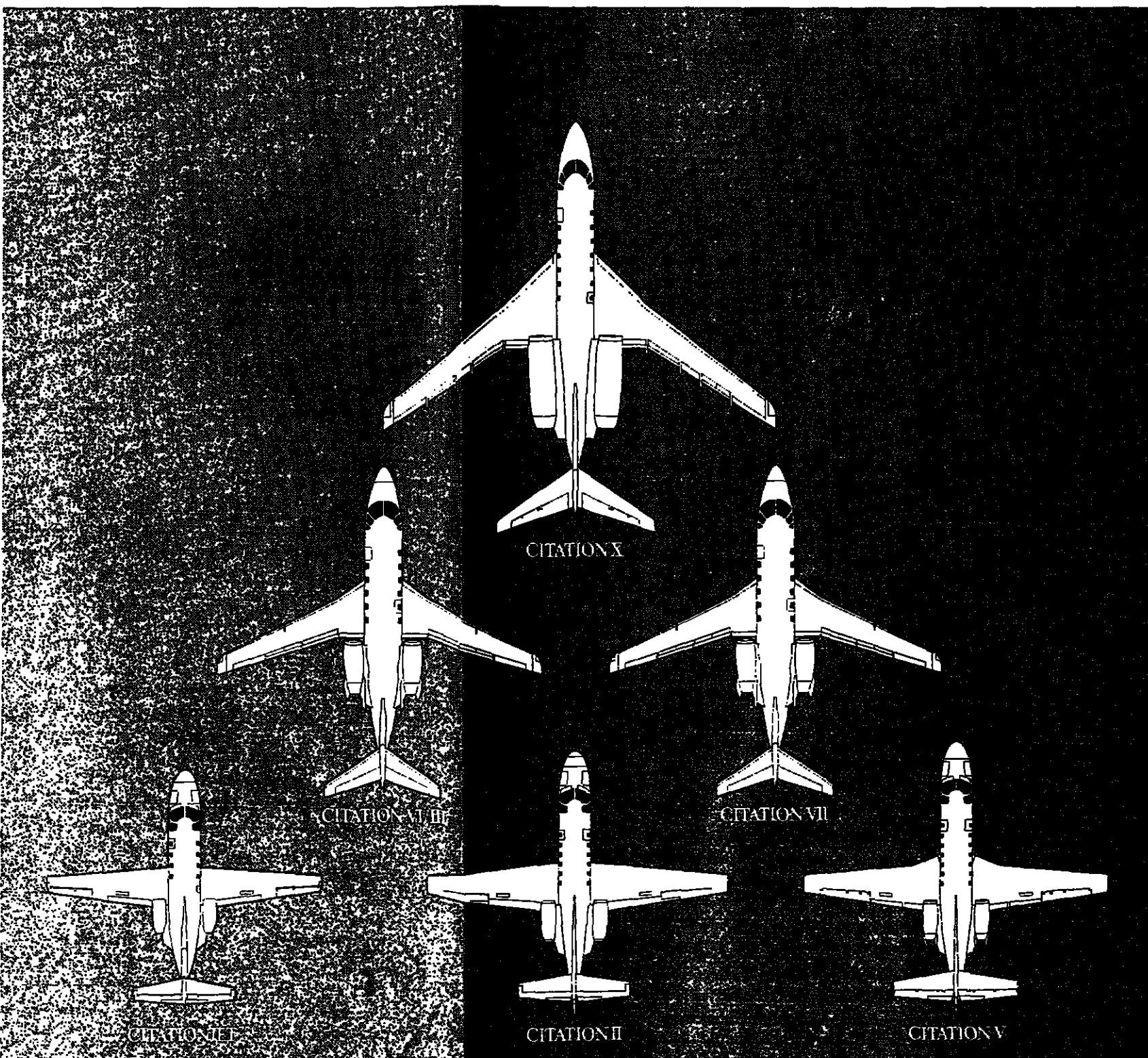
more to the venture in terms of assets and prospects, and there was talk of a French cash contribution. But Thomson's position improved with the award last year of a fresh FF50bn (\$500m) order from Saudi Arabia for its Crotale close-range air-defence systems. Meanwhile, major projects at BAE's Dynamics division have come across a series of problems and uncertainties.

High among these are the latest turns in the troubled history of the Advanced Short-Range Air-to-Air Missile. This was conceived as the European-developed end of a joint US-European programme covering two new air-to-air weapons. Asram was set to become the standard weapon to replace the US Sidewinder. The US was to adopt the European-designed weapon and the European partners would adopt the US-developed medium-range weapon, Amraam.

The first memorandum of understanding, between the US, Britain, France and Germany, goes back to 1980. France pulled out; Norway and Canada joined; Britain took over leadership from Germany; Germany pulled out; Norway and Canada pulled out. The missile is still not in full-scale development. Instead of European partners, BAE now has a teaming arrangement with Hughes Aircraft of the US for the seeker system, and has reduced the price of its offer to the British government for an initial contract covering full development and initial production. This is expected to be worth between £700m and £1bn.

Last year, however, the UK government decided to open the programme to competition. BAE faces rivalry from GEC-Marconi, teamed with Matra of France on a project derived from the latter's Mica missile programme, and possibly from US companies.

David White



Never Have There Been So Many Reasons To Choose A Citation.

The sensible Citation business jets. From Cessna.

When it comes to choosing a business jet, companies worldwide have made Cessna Citations the overwhelming choice.

Nearly 1,800 Citations have been delivered, making them the best-selling business jets of all time. Last year alone, more than one out of every two light and medium business jets delivered was a Citation - representing an amazing 60% of the world market.

The reasons are simple: Citations cost less to own and operate than any other aircraft in their respective categories. They offer outstanding performance. Exceptional passenger comfort. An unparalleled safety record. Backed by the largest dedicated support organization in the business jet industry.

And now there are even more reasons to choose a Citation. Because now there are more Citations from which to choose. Six separate models in all. It is the most extensive line of business jets in the

world. Offering enough choices to meet every imaginable corporate mission.

And each of these efficient, versatile, and comfortable aircraft carries the proudest name in business aviation. Citation. Sensible business jets. That mean business.

CitationJet. The first new-generation business jet to use a highly efficient laminar-flow wing and advanced turbo-prop engines.

Citation II. The best-selling business jet of all time, guaranteed to cost less to operate than the leading turbo-prop or any other business jet.

Citation V. A truly spectacular combination of speed, overall operating performance and passenger comfort. Spacious, versatile, reliable, and economical, it is perhaps the best value ever offered in a business jet.

Citation VI. Priced substantially lower than all other midsize business jets, with stand-up comfort and performance characteristic of midsize Citations. And **Citation III.** Cessna's original midsize, continues to offer the most advanced technology available.

Citation VII. Takes the midsize jet to a new level - with outstanding high-altitude and hot-day performance, coupled with the highest level of passenger comfort and elegance.

Citation X ("Ten"). At speeds up to Mach .9 (594 mph), it is the fastest business jet in the world. Yet unlike other high-speed aircraft, the X also delivers extraordinary range and fuel efficiency.

For information on specific Citation models, write to Ernest J. Edwards, Cessna Aircraft Company, Coworth Park House, Coworth Park, Ascot, Berkshire SL5 7SF. Tel: 44-344-873222. Fax: 44-344-27275. U.K. residents only: 0344-873222. Fax: 0344-27275.

The Sensible Citations



HELICOPTERS

On tenterhooks for decisions

THE helicopter business is a good place for masochists these days: an overcrowded industry waiting on tenterhooks for the big military procurement decisions that promise to do more than anything else to sort it out.

The merger of the helicopter divisions of France's Aérospatiale and Germany's Messerschmitt-Bölkow-Blohm is the one structural change under way among a group of western manufacturers who all agree they are too numerous: four (due to become three) in Europe and four in the US, not counting specialists in piston-engined lightweights.

The industry relies heavily, although to differing degrees, on the military sector. The market for civil helicopters, after falling in the 1980s, seems to be recovering. Pegged to a large extent to the fortunes of the offshore oil business, it is expected that commercial sales could balance military sales in overall numbers, but not in terms of value, where at least two-thirds is reckoned to come from military orders.

The Gulf war provided a demonstration of the increased capabilities of armed helicopters since they began to be used during France's war in Algeria and America's in Vietnam. US AH-64 Apaches and AH-1 Cobras proved highly effective against Iraqi armoured forces. They were capable of sustained offensive action and even - to the surprise of allied commanders - taking prisoners.

Ideas about the use of helicopters in the battlefield are rapidly evolving. Many believe that, as defences in Europe are thinned out, helicopter gunships could become the favoured weapon for anti-tank warfare: making use of their agility and mobility and benefiting from improvements in counter-measures and protection to become less vulnerable.

The Gulf conflict also gave prominence to British ship-based Lynxes and the indispensable role played by heavy-lift Chinook helicopters.

However, the increased importance given to helicopters is only relative. Overall, industry forecasts suggest that the military helicopter fleet in the US and Europe will stabilise, if it does not contract.

Following closely on the war came the long-awaited US decision on the choice of a new armed scout helicopter - a competition affecting all four leading helicopter companies, grouped in two rival teams. The US Army's top acquisition project calls for almost 1,300 aircraft. It is expected eventually to be worth some \$34bn. The two-pilot helicopter, the first in the US to be designed to fight enemy rotorcraft, is needed to replace some 3,000 Vietnam-era helicopters that have become technically obsolete and expensive to maintain.

The contract awarded to the Boeing/Sikorsky "First Team", in which MBB is also associated, covers development work worth some \$2.8bn through to 1998 when the first production aircraft is due.

The losers were McDonnell Douglas's helicopter division and Bell Helicopter Textron. They will now have to rely more on the civil market and work to upgrade existing helicopters and exports. The civil side accounts for half of Bell's business, but McDonnell Douglas, like Sikorsky, relies 85 per cent on military sales. It is now counting on foreign customers to keep its Apache production line open beyond 1993.

The improved Longbow version of the Apache, with a millimetric-wave radar mounted above the main rotor, is favourite for a British army contract. But a UK decision is still some way off, following the withdrawal last year from a light attack helicopter project with Italy, the Netherlands and Spain, and the project's subsequent demise.

A competition is expected between the upgraded Apache and the Franco-German Tiger, which made its maiden flight in April. This is planned for delivery to the French and German armies from 1998 onwards, mainly for the anti-tank role but also in a French combat-support version. Production of 427 units is planned.

UK manufacturer Westland, although not in a position to participate in development, is poised to claim a production share in either the Apache or the Tiger for the UK market. A further possible contender is Bell with its AH-1W Super-Cobra.

The crucial decision for Westland, however, is a production go-ahead for the EH101 Merlin naval helicopter, in which it is involved jointly with Agusta of Italy. Nine prototypes of the EH101 are now flying. The project, planned also as a troop-carrier and a commercial helicopter, has become one of the Ministry of Defence's main procurement headaches. The cost of development and initial production of 50 helicopters is put at £2bn.

Needed by the Navy for its new anti-submarine frigates, the programme schedule has slipped by two years. The ministry is as desperate to ensure costs are kept under control as Westland is to end its drought of new helicopter orders. The MoD received proposals in February from two

bidders to take over prime contractorship and manage the helicopter itself and its systems. A decision between the two - one group made up of British Aerospace and GEC-Marconi, the other of IBM of the US in association with Westland - is expected in the summer.

Whether the MoD buys the EH101 also for the role of troop-carrying utility helicopter or opts instead for the Sikorsky Black Hawk (as used in the Gulf), Westland has been covering its options in the same way as with the army combat helicopter.

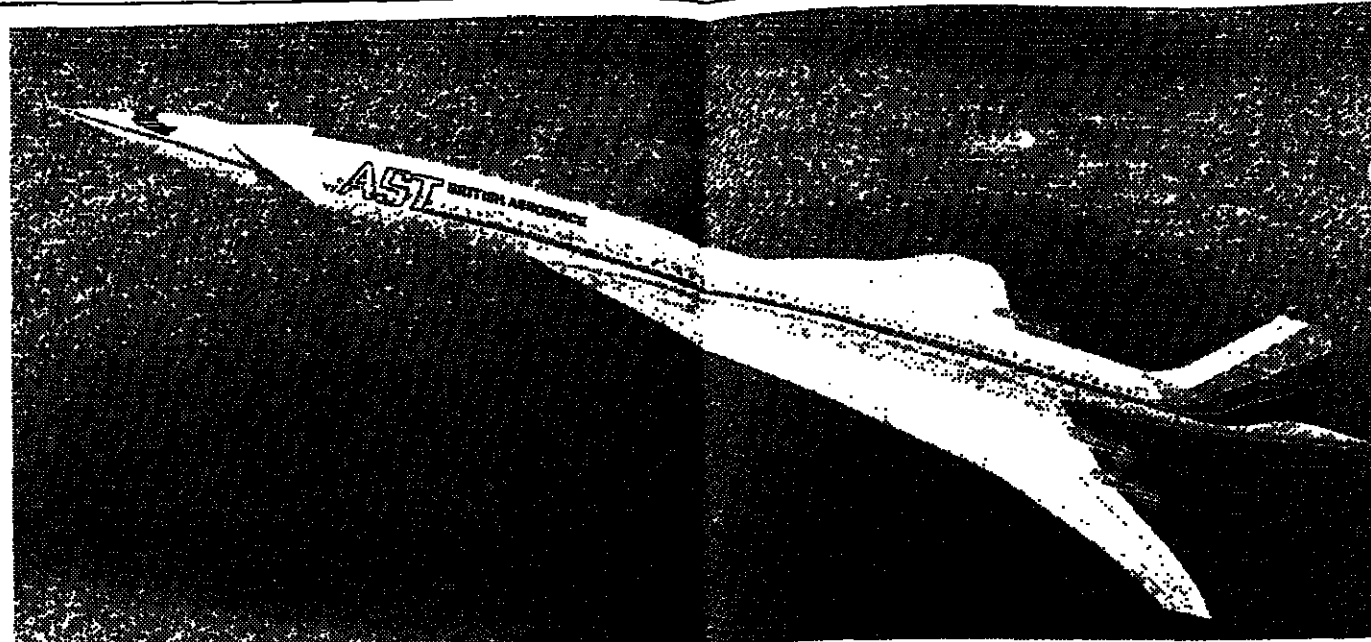
The European NH-90 naval and troop transport helicopter - a project from which Britain pulled out - has meanwhile gone into full-scale development after difficulties over the size of the Italian contribution alongside that of France, Germany and the Netherlands.

Together with the Tiger it provides substance for the Aérospatiale-MBB merger. The new company Eurocopter is designed to form the second-largest western helicopter concern after Sikorsky. The merger, finally agreed last year, has proved to be a long, drawn-out affair. An international marketing company was established as an interim step in May, with a view to completion of the merger by the end of the year. Neither Westland nor Agusta responded to the partners' initial invitation to join them.

David White



McDonnell Douglas Apache: highly effective against Iraqi forces



Concept of a successor to Concorde: British Aerospace 280-seat supersonic airliner

Supersonic development

Faster and far-reaching designs

VISITORS to this year's Paris International Air Show are hoping to learn more about progress towards a successor to the Anglo-French Concorde supersonic airliner - the so-called High Speed Commercial Transport, or HSCT.

For more than a year, small teams in airliner manufacturing companies - Boeing and McDonnell Douglas of the US, Aérospatiale of France, British Aerospace and Deutsche Aerospace (DASA) of Germany - have been studying the possibility of such an aircraft.

They have also been liaising with each other, primarily BAE with Aérospatiale, and Boeing with DASA, and collectively through what is called the Supersonic Commercial Transport International Co-operation Study Group. In the US, the government's National Aeronautics and Space Administration has been examining the feasibility of such an aircraft.

The view in the west's aerospace industries is not whether such an aircraft will be built, but when, with the most likely in-service date somewhere between 2005 and 2010. Convincing others, however, especially environmentalists and the governments that will probably have to subscribe most of the several billion dollars cost, is likely to be as tough as arriving at a design in which the manufacturers can share.

Concorde entered fare-paying passenger service in 1976, so that by 2000 it will have been in regular service for nearly 25 years. That is normally about the maximum life-

span for any subsonic airliner, but Concorde's annual utilisation is much lower.

Nevertheless, if any HSCT is to enter service somewhere in the early part of the next century, much of the preliminary research and development must be undertaken during the 1990s.

Pressures for such an aircraft include the fact that only a few Concorde were built - British Airways has seven, with one more stored at Filton, while Air France has six, with two kept on the ground. Production ended long ago, so the volume of spares available is severely limited. It seems likely that the overall number of aircraft in service will be progressively reduced as some are "cannibalised" to keep the rest flying.

Another factor is that Concorde, with its payload of only 100 seats, has always been regarded as a "top person's" airliner, with a premium fare which has limited its market. There is now a wider appreciation of the benefits of faster travel, as more people fly lon-

ger non-stop distances. By 2000, it is believed that long-distance traffic will have doubled in volume, stimulated by such new-generation subsonic long-range airliners as the Airbus A-340, Boeing 747-400 and McDonnell Douglas MD-11.

To be economic, the prospective HSCT will have to be much bigger than Concorde (which was aimed primarily at the transatlantic market), with between 250 and 300 seats, and a longer range - up to 6,500 nautical miles against Concorde's 3,500.

It will not necessarily need to be much faster than Concorde's Mach 2 (about 1,200 mph), perhaps flying at Mach 2.4, or 1,500 mph, while still capable of economic operation at subsonic speeds over land masses.

That means it will be more expensive to build and is likely to face even more severe environmental demands than Concorde in terms of noise levels and pollution to avoid further damage to the ozone layer.

Meeting those demands will be difficult technologically and

financially - far beyond the capabilities of any one company. The HSCT will have to be a consortium venture.

There are differing views about the size of the potential market. Mr Mike Henderson, manager of High Speed Commercial Transport (HSCT) studies with the Boeing Commercial Airplanes Group, says that demand in the first quarter of the next century could justify up to as many as 1,000 new supersonic aircraft, worth some \$200-300bn, collectively carrying up to as many as 600,000 passengers a day.

Mr Louis J. Williams, who has been in charge of Nasa's second-generation SST studies for some time, believes the market might initially be between 650-750 aircraft, if certification were sought early in the next century.

European analysts, with the reality of Concorde behind them, are more cautious, assessing the market at no more than a few hundred or so aircraft.

Mr Henderson says the HSCT would reduce the Los Angeles-Tokyo flying time from the 10.3 hours to 4.3 hours. If initially limited to a range of 5,000 nautical miles, the aircraft would not be able to fly non-stop from Los Angeles to Sydney, but with one refuelling stop at Honolulu it would complete the journey in 7.3 hours or half the 14 hours of a subsonic jet. With range pushed up to 6,500 nautical miles, it would do the journey in 5.7 hours.

Michael Donne

THE WORLD ENTERS THE AGE OF THE

THE ENGINE WHOSE TIME HAS COME

Michael Donne investigates plans for a congestion-free future

Easing passenger flow



Confidence in the future: Stansted airport's new £400m terminal complex was opened earlier this year

THE opening of the new £400m terminal complex at Stansted airport, Essex, by BAA (formerly the British Airports Authority) this year, was an indication of the UK air transport industry's confidence that the long-term outlook is for significantly increased growth in the industry. This optimism was expressed in spite of a sharp downturn in traffic in the early months of the year because of the Gulf war.

Traffic levels have already begun to improve, although it may still be some time before the industry in western Europe returns to annual growth rates expected in normal years.

Most industry observers now believe that by 1992 expansion will again be the norm, bringing with it a resurgence of all the problems that were becoming serious even before the Gulf crisis last August, including congestion at airports and in air traffic control.

In the UK, notwithstanding the difficulties during the Gulf war which cut traffic at Heathrow and Gatwick by about 25 per cent, the Department of Transport's latest long-term forecasts to 2005 show passenger traffic rising from the base of 98.6m in 1989 to between 114.5m (the low estimate) and 136.8m (the high estimate) by 1995.

By 2000, the estimate is for traffic somewhere between 141.4m and 184.9m, and by 2005 between 172m and 244.3m. The London share of that traffic is expected to be 73 per cent in 1995 and about 71 per cent in 2005.

The figures show a wide range of possible traffic levels, reflecting the difficulties in forecasting such a volatile industry as air transport. But by any standards they indicate a potentially massive growth in the number of people travelling by air to, from and through the UK.

A similar situation is occurring throughout the world. The

International Civil Aviation Organisation (ICAO) figure of more than 1.1bn international scheduled service passengers world-wide in 1990, is likely at least to double by 2000 and continue rising in the 21st century.

Although it is likely that some of that additional demand will be met by larger aircraft, especially on medium to long-distance routes, overall the number of airlines in use will also grow substantially, even allowing for the retirement of a large number of age-

ing airliners.

Boeing, the world's biggest builder of jet airliners, forecasts a net growth in the world commercial jet fleet of 5,334 aircraft to a total of 14,191 between now and 2005, involving an overall outlay by airlines of some \$617bn.

Such a huge fleet expansion will generate strains in all directions - on the ground and in the international air traffic control system. Already throughout the world governments, airport authorities and airlines are having to give high

priority in their forward planning to finding solutions to the serious problem of airport congestion. While some of the growth can be accommodated by improving overall airline and airport handling efficiencies, and by technological advances in air traffic control, which can help to provide additional aircraft movements, the only satisfactory long-term answer is to build more airport terminals and, if necessary, also runways.

There is hardly an airport in the UK that is not being mod-

ernised, expanded or refurbished to enable it to cope with traffic growth.

Worldwide, the provision of new and improved airports and their associated infrastructures is expected to cost at least \$180bn by 2000, with perhaps another \$50bn for equipment.

In the UK, there is mounting pressure to solve the problem of providing additional airport capacity by returning to the concept of an offshore airport, through the Marineair venture proposed for a site on the Kentish Flats in the middle of the

Thames Estuary, at an estimated cost of £3.5bn.

The offshore airport solution was originally proposed in the early 1970s on reclaimed land at Maplin, off the Essex coast. It was cancelled in 1974, at the time of the first world oil crisis, because it was not likely to be needed in terms of traffic growth, and was too expensive at a time of economic difficulties.

Subsequent traffic growth in the south-east has already far outstripped that originally expected in the early 1970s. This has led to outlays on new terminals and other infrastructure developments costing in all more than double the original estimated £750m for Maplin - with all the attendant environmental problems, and with more expense to come, including £1bn for Heathrow's projected terminal five and at least another £400m million for further terminal developments at Stansted, apart from the likely £200m cost of a new runway.

On the basis of those figures, continuation of Maplin would have been cheaper, as well as environmentally and sociologically more desirable.

Increasingly, air transport observers and many environmental groups believe that the practice of undertaking piecemeal solutions to the recurrent problem on an ad hoc basis every decade or so, with all its attendant planning, environmental and political difficulties, should be abandoned in favour of adopting a longer "time horizon" and planning for 30 years or more ahead.

On that basis, a large-scale offshore solution to the UK's south-east problem has many attractions, and while apparently grandiose and expensive, and perhaps looking too far ahead for some political tastes, might well prove to be the cheapest and most attractive solution economically, environmentally, politically and industrially.



Heien Sharman: Britain's first lady of space

Paul Betts looks at space travel

A more mature commercial age

THE past few weeks have seen a resurgence in space activity. For the first time since the Challenger shuttle disaster in 1986, NASA, the US national space agency, successfully flew in May two shuttles in one month: the European space rocket Ariane has now launched 42 satellites into orbit in exactly 42 months confirming itself as a reliable space satellite transport system: a Briton entered space for the first time on a Soviet mission to the Russian space station Mir; and 12 people, including for the first time four women, were in space at the same time last month.

Space has now entered a new, more mature commercial age. Although the technological challenges and the financial risks remain high, especially with the squeeze on government resources, aerospace companies are looking towards space as providing a significant future growth market. It is no coincidence that in spite of dismal British government support for the UK space programme, British companies such as British Aerospace, Marconi and Logica, and scientific laboratories have attached increasing importance to space activities and have become leaders in their fields.

In Europe, France has undoubtedly taken the lead in encouraging the development of a European space industry. Its efforts have been largely concentrated on building up, during the past 10 years, the European Ariane space satellite launcher programme. Although still modest by comparison with the overall US or Soviet space programmes, Ariane has been successful in giving European leadership in the commercial space transport business, according to Mr Charles Bigot, the chairman of ArianeSpace, the European satellite launch company 56.6 per cent controlled by French state and private shareholders.

During the past 10 years, Ariane has increased its share of the western world's commercial satellite launch market. Its order backlog stands at 34 satellites to be launched. The European rocket now accounts for about 50 per cent of commercial satellite launch orders in the western market.

The achievement is all the more remarkable because the European programme decided to concentrate on the development of rockets, or expendable launch vehicles (ELVs) as they are known, at a time when the conventional wisdom was that they had become redundant. The US, by contrast, threw its lot into the development of the space shuttle. But the shuttle turned out to be too complex a

system on which to build a reliable commercial space transport business.

The disaster of the US shuttle Challenger five years ago and the long interruption in US manned shuttle flights vindicated the European decision to concentrate on rocket technology. The troubles of the US shuttle led to a change in US space policy with the Washington administration encouraging the three US launcher manufacturers, including General Dynamics, McDonnell Douglas and Martin Marietta, to compete against Ariane for commercial satellite launches.

This has greatly intensified competition. Indeed, it has provoked growing trade frictions between the Europeans and the Americans as well as with the Chinese and the Soviets, all vying for a large slice of the satellite launch market. The Europeans complain that the US protects its industry by restricting its own large government satellite launch market to domestic US companies. In turn, the US argues Ariane has benefited from as much government subsidy as its American competitors.

Negotiations to establish a set of fair trading rules for satellite launches between the European Space Agency and the US started last autumn. The Europeans are also anxious to see any eventual agreement on competition rules include Japan, which is developing a space launch industry, and countries with non-market economies such as the Soviet Union and China, both seeking to enter the western launch market. China has already won launch orders for an Australian satellite and an Arab telecommunications satellite.

The European Space Agency is working on the next generation of satellite launch vehicles to replace the family of Ariane IV rockets with a larger, more powerful rocket, Ariane V. France recently opened a \$100m plant to build the new rocket with twice the power of the Ariane IV rocket and a payload capacity of about six tonnes.

European governments are also expected to launch the Hermes spaceplane programme this year. The UK government, however, has decided not to participate in the Ariane V and Hermes programmes. But UK manufacturers are reassessing the long-term opportunities. At the Farnborough air show last year, British Aerospace and the Soviet Union announced plans to study the joint development of a space satellite launch system based on the UK's Hotol: the Horizontal Take-Off and Landing space vehicle.

AIR TRAFFIC CONTROL

Planning for busier times after the slump

DURING the dark months earlier this year, when the world air transport industry suffered an unprecedented slump in traffic as a result of economic difficulties and the effects of the Gulf war, work was quietly pressing ahead to prepare the industry's ground and air infrastructure for an expansion in passenger numbers next century.

In a spring 1990 "crisis report", the International Air Transport Association (IATA), representing 200 airlines, including nearly all the big operators, estimated that losses caused by congestion were running at about \$5bn a year in western Europe alone. Losses of \$10bn a year were forecast by the end of decade if nothing was done.

This was due to inadequate ground facilities - lack of terminals and runways - and to inadequacies in the air traffic control (ATC) system, stemming from lack of investment.

IATA, by means of a specially created Task Force, was lobbying governments to ensure that work to modernise the overall infrastructure was swiftly begun.

The downturn occurred in the middle of the IATA campaign, but did not disrupt it. In the UK, the Civil Aviation Authority, which runs the National Air Traffic Services (NATS), leads most other countries, especially in western Europe, in developing improvements to the air traffic control system to enable the UK to handle the increase in aircraft movements stemming from traffic growth.

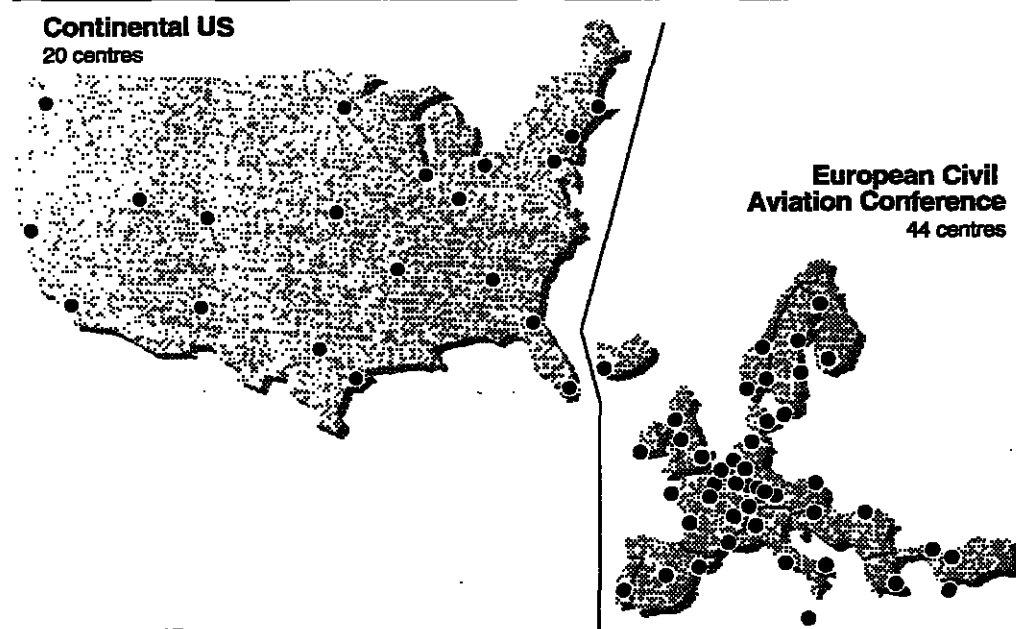
Under a £750m "Investing For Growth" programme covering more than 150 ATC improvement projects, besides substantially increasing the number of air traffic controllers, the CAA has put much thought and energy into deciding how to handle the prospective traffic increases.

One result has been the development of a new control system called the Central Control Function (CCF), based on a "tunnels in the sky" concept of one-way aircraft arrival and departure routes for each of the airports in the south-east of the country.

When fully operational by the mid-1990s, CCF will benefit all air travellers using British airspace, because a high proportion of all domestic and international flights fly over south-eastern England.

The CAA is already considering the extension of CCF-type systems to the north of England and the Scottish Lowlands to meet the special needs of those areas and their predicted traffic growth. Elsewhere in the UK, a £3m ATC improvement programme has been inaugurated at Birmingham International Airport (where a £50m second terminal comes into operation this year, raising capacity to more than

En route air traffic control centres



Source: Association of European Airlines

6m passengers a year).

For western Europe as a whole, the Eurocontrol organisation has been selected by more than 20 governments in the European Civil Aviation Conference as the vehicle for creating a new centralised air traffic control system for much of western Europe.

Eurocontrol, under of Mr Keith Mack, formerly head of the CAA's National Air Traffic Services, is spending Ecu36m (£25m) on the design phase of an advanced ATC for western Europe, called the "Easie Plan". This phase is expected to be completed by 1995, when it will move into the implementation phase, costing some Ecu90m (£59.2m) and including detailed technical design, development, procurement and installation to be progressively introduced with completion set for 2004.

By that date, it is intended that Europe will have the world's most modern ATC system, able to cope with the complex and expanding flows of traffic through more than a score of countries well into the 21st century.

In the meantime, IATA has



London air traffic centre: controlling flights over the capital

Europe alone is soon likely to be paralleled in other parts of the world - the problem is already emerging in Japan and other parts of the Far East and south-east Asia, the world's fastest growing area of air transport. If corrective action is not taken soon world-wide, he says, the international air transport industry faces "strangulation".

Michael Donne

BUSINESS AVIATION

Flexibility of company jets lures executives

THE USE of aircraft by companies and individuals for business travel has been growing rapidly in recent years, and is expected to continue to do so in the 1990s.

There are several reasons. Chief among them is a growing dissatisfaction with the quality of scheduled services in spite of attempts by airlines to woo business travellers.

Increasing congestion in airport terminals; the inflexibility of many airline timetables; the difficulties of road access to big airports; and the failure by many airlines to address what many business travellers really want - more leg-room in business and economy class cabins - are working in favour of the corporate aircraft or air taxi operation.

The smaller private executive turboprop or jet aircraft is more flexible than large scheduled airliners. It can operate to the owner's schedule. It needs less runway space, and can use many more, and more convenient, airfields.

An expanding industry has grown up in the provision of smaller, fixed-wing light transport aircraft. Many of these are turboprops, which are cheaper to operate than jets and are thus popular with many corporate users. Fast jets are also much in demand.

There are many manufacturers, including British Aerospace with the 125 series, Dassault of France with its Falcon range, Canadair of Canada with its Challenger, and such US companies as Beech,



British Aerospace 125-800 corporate jet popularity fuelled by dissatisfaction with airlines

Cessna, Gulfstream Aerospace and Learjet.

For any company or individual studying the use of a private aircraft, the most significant question is cost.

Many owners arrange for their aircraft to be available for charter when not in use. That can mean big savings,

and the realisation by the charter customer that travel by corporate jet provides worthwhile advantages over public transport. This was demonstrated by the Gulf conflict; charter operators reported increases in business from travellers seeking security impossible for scheduled airlines.

The Business Aircraft Users Association, the British Helicopter Advisory Board and others, are fighting to keep as many airports as possible open for use by business aircraft, and seeking greater availability of smaller airfields.

Michael Donne

AERONAUTIC



BRITEC

A SAFE TRAJECTORY

An achievement based on an anticipation of the needs bound to the environment of helicopters.

A twenty years experience in the field of flight and safety conditions have led the executives of this company to design recovery and vectoring equipment fit for this type of aircraft.

Thanks to its unique concepts and products, BRITEC ranks among world-wide leaders.

BRITEC offers its acknowledgements to the "Service Technique de la Navigation Aérienne" (Air Navigation Technical Department, a branch of the French C.A.A.), the French Navy, as well as to its various customers for their token of confidence.

BRITEC SA

Capital 3 200 000 FF
5, Rue G. EIFFEL
91 420 MORANGIS
(FRANCE)
Tel.: 33 1 69 09 72 57
Fax: 33 1 69 09 71 31

Le Bourget Air Show
Hall 6 - Stand F5

David Fishlock on developments in composite materials

Big clean-up is under way to avoid microscopic flaws

WHAT seems to separate "high-technology" such as in aerospace – from other technology is the attention to industrial hygiene required to make it work. Aerospace requirements push many components close to the limits of their materials. Under these conditions small flaws, of no consequence normally, can grow very rapidly, with consequences that can be catastrophic. The source of these flaws is often microscopic amounts of impurity – just plain dirt.

A big debate is taking place in the aerospace industry about the best way to get cleaner materials for the most highly-taxed components such as turbine discs and blades in the engine, and undercarriage parts for the airframe. By cleaner is meant not just the amount of impurity but the nature, size and distribution of any inclusions. Can the suppliers reduce the maximum size of any inclusions from under 100 microns to 50, perhaps even to 25 microns?

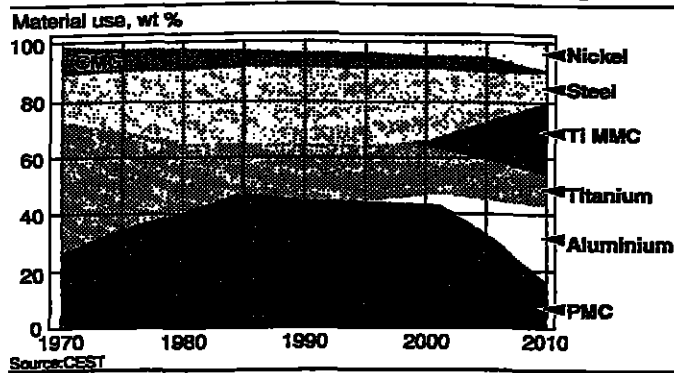
In principle, a less flawed turbine disc could mean a smaller one, spinning faster; hence more power from a lighter engine. But the smaller the disc, the higher the stresses and the smaller the defect that the disc can tolerate.

The designer tries to guarantee that the part will never fail by specifying that his materials must contain no defect greater than a certain size, for example. But at these dimensions it is very difficult to be sure you can even detect every significant defect, much less be sure about its size.

One way of making cleaner metal for aerospace and other highly critical applications is called cold-hearth melting. This avoids any risk of the molten metal – nickel superalloy, titanium alloy, etc – dissolving impurities from furnace linings.

The US and Japan can produce ultra-clean metal ingots as big as 10-15 tonnes by cold-hearth melting. Europe cannot. Britain, for example, has nothing bigger than a demonstration cold-hearth furnace in Birmingham capable of making

Trends in jet engine material usage



Source: CEST

50-kilogram ingots.

This demonstrator, at the new Interdisciplinary Research Centre run jointly by Birmingham and Swansea universities, will be used to try to show how cleanliness correlates with improved performance, and whether the investment of perhaps £5m in a commercial cold-hearth furnace can be commercially justified.

There are many designers in the aerospace industry who believe that they already have the materials needed to see

tre for Exploitation of Science and Technology (Cest), talks enthusiastically of the industry taking a holistic approach to advanced materials, in which the aerospace engineer seeks total integration, all the way from design to manufacture, to meet a particular product specification.

Cest is a think-tank set up in the late-1980s by 19 research-based British companies – among them Rolls-Royce and British Aerospace – to find ways of improving industry's

In principle, a less flawed turbine disc could mean a smaller one, spinning faster; hence more power from a lighter engine

them to the end of the century. What they lack is sufficient control over those materials.

A new way of approaching materials technology is emerging, which aims to control manufacture – such as final purification – more tightly. Proponents claim that sufficient control alone will guarantee a sound product. By controlling the process they can also react more speedily when something strays from specification, before it produces a lot of scrap.

For example, if the final purification is being done by plasma melting, it is possible to use instabilities in the plasma arc as feedback for a very sensitive kind of process control.

Dr Bob Whelan, chief executive of the think-tank, the Cen-

tre for Exploitation of Science and Technology.

Instead of taking the traditional approach of making a material then manipulating it into the required shape, the materials would be made and shaped in the same operation, says Mr David Driver, a former Rolls-Royce engineer who last year became head of projects for Cest's first technology transfer venture, the Centre for Adhesive Technology near Cambridge.

The aerospace companies already have experience of this approach, dating from Rolls-Royce's attempts in the 1960s to make engine parts from glass, carbon and other strong fibres by "giving" them into such shapes as blades, and even whole sub-systems of engines.

Design studies suggest that if the engineer could fully exploit the hoop strength of continuously filament-wound parts, he could reduce the weight of important rotating components by 50 per cent, says Mr Driver. In an engine, a filament-wound annulus of composite material could replace a forged metal disc, for example.

But with this approach the designer can go a big step further. Dr Whelan points out. Into his composite component he can incorporate sensors that will report continuously on the state of the structure – the stress it is under, and how closely it is approaching its limit. The result is what is becoming known as a "smart material" – one that is self-monitoring. Adhesive technology can also extend this kind of smartness to metal components.

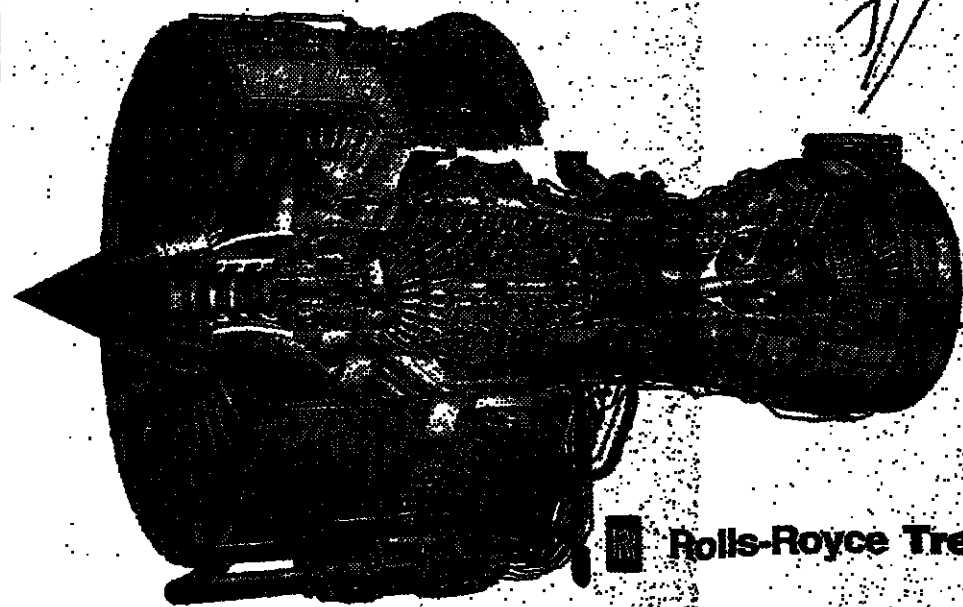
A Cest study* by Dr Stephen Timothy, published this spring, offers some examples of the advantages of improved materials to the aerospace industries. Dr Timothy was looking, he says, for opportunities British industry might offer for cleaner, more consistent materials.

Aerospace has provided some important examples. He cites, for example, the fact that a 10 per cent increase in the strength of an aircraft's steel undercarriage could reduce the weight of its landing gear by 5-6 per cent – some 200 kg for a typical 400-seat airliner.

Dr Timothy concludes that aerospace trends suggest a steady fall in the amounts of nickel, steel and titanium alloys used in the engine, and the emergence of composite materials early in the next century.

He suggests that the changing situation may call for a single advanced melting company to supply the required range of metal, metal-matrix and inter-metallic products to aerospace specifications.

*Competitive metal processing by S.F. Timothy: The Centre for Exploitation of Science and Technology, 5 Aztec Road, Berrers Road, London N1 0PW



Rolls-Royce Trent

Rolls-Royce Trent: designed for heavyweight long-range aircraft

R&D projects are fewer but still demanding

Investment peaks

AEROSPACE requirements is one of the strongest forces driving commercial research and development today. Projects are fewer but no less demanding even if governments have cooled about meeting the cost of such expensive pipe dreams as Hotol and Hermes when prospective commercial support for space launchers is so scarce.

British Aerospace, as Europe's biggest aerospace group, for example, spent more than £780m on research and development last year, of which £270m came from the shareholders and the other two-thirds mainly from the public purse. Rolls-Royce, Europe's biggest aero-engine group, spent £273m (up from £161m in 1989), largely to fund the development of its new heavy-thrust Trent engine. The company reported that 1990 "saw the peak of the research and development investment programme, designed to provide a full and competitive range of civil and military aero-engines". It claims the R&D programme has doubled its market share in the civil engine sector.

To put the figures in better perspective, the total spent on R&D by these two companies

exceeds the public commitment to academic science in Britain as represented by the £1bn "science budget" voted by parliament in support of the five national research councils this year, underpinning science in higher education. A few million pounds from the aerospace industry's budgets will also find their way into the universities, in for instance Rolls-Royce's long-term support of Warwick University as an integral part of its plans to introduce lightweight ceramic engine components early in the next century.

Another important component of the UK effort in aerospace R&D is the Defence Research Agency, born on April 1 this year. This is the organisation which amalgamates the non-nuclear defence research establishments such as the Royal Aerospace Establishment, Farnborough, into a single agency headed by Dr Nigel Hughes, former director of the Royal Signals and Radar Establishment, Malvern. Its headquarters are at RAE Pyestock.

The Defence Research Agency is one of several new technical agencies established within the British Civil Service "to improve efficiency, effec-

tiveness and the quality of service through a more business-like approach". It has about 12,500 employees and a budget this year of about £890m. About 90 per cent of this budget comes from the Ministry of Defence, and 10 per cent from the Department of Trade and Industry. One important objective is to attract commercial and overseas cash, for example by renting its immense development resources and facilities by way of ranges, test tracks and wind tunnels.

The agency is to remain a government organisation. "I do not believe that privatisation is an option – or is likely to become one in the foreseeable future", Dr Hughes says. He also believes its present status will prove stable in any government change.

The agency must tread a narrow line between the commercial objective of maximising its income from the private sector, the national requirement for a source of independent advice to government on the feasibility and progress of its main investments in new national and international projects such as the European Fighter Aircraft (a £7bn development programme of which the UK share

is £2.5bn). But it can no longer rely on the Defence Ministry's support but must be prepared to compete for its contracts with other UK and overseas research centres. As its founding chief executive, Dr Hughes says he has been determined "that we should remain the scrupulously honest and moral organisation that we now are".

Outside the Defence Research Agency, and still controlled by the Defence Ministry, are the nuclear weapon establishments – principally the Atomic Weapons Establishment, Aldermaston – which design, develop, make and maintain Britain's nuclear warheads. This is Britain's nuclear weapon industry. It has also come under new management, however, as a result of an inquiry conducted for government by Lord Tombs, Rolls-Royce's chairman, into delays in making the latest warheads.

Although it plainly had management and recruitment problems, the new facility it has designed for handling fissile materials such as plutonium is serving as the basis for a similar facility planned for the Los Alamos National Laboratory in New Mexico, where the first nuclear weapons were invented. "Research and more particularly the careful development of new, safer and more capable warhead designs is the core of AWE's business," says Dr Ken Johnson, director of research and development. Its latest mission is to develop a new "smart" warhead for the RAF to replace its freefall thermonuclear bomb.

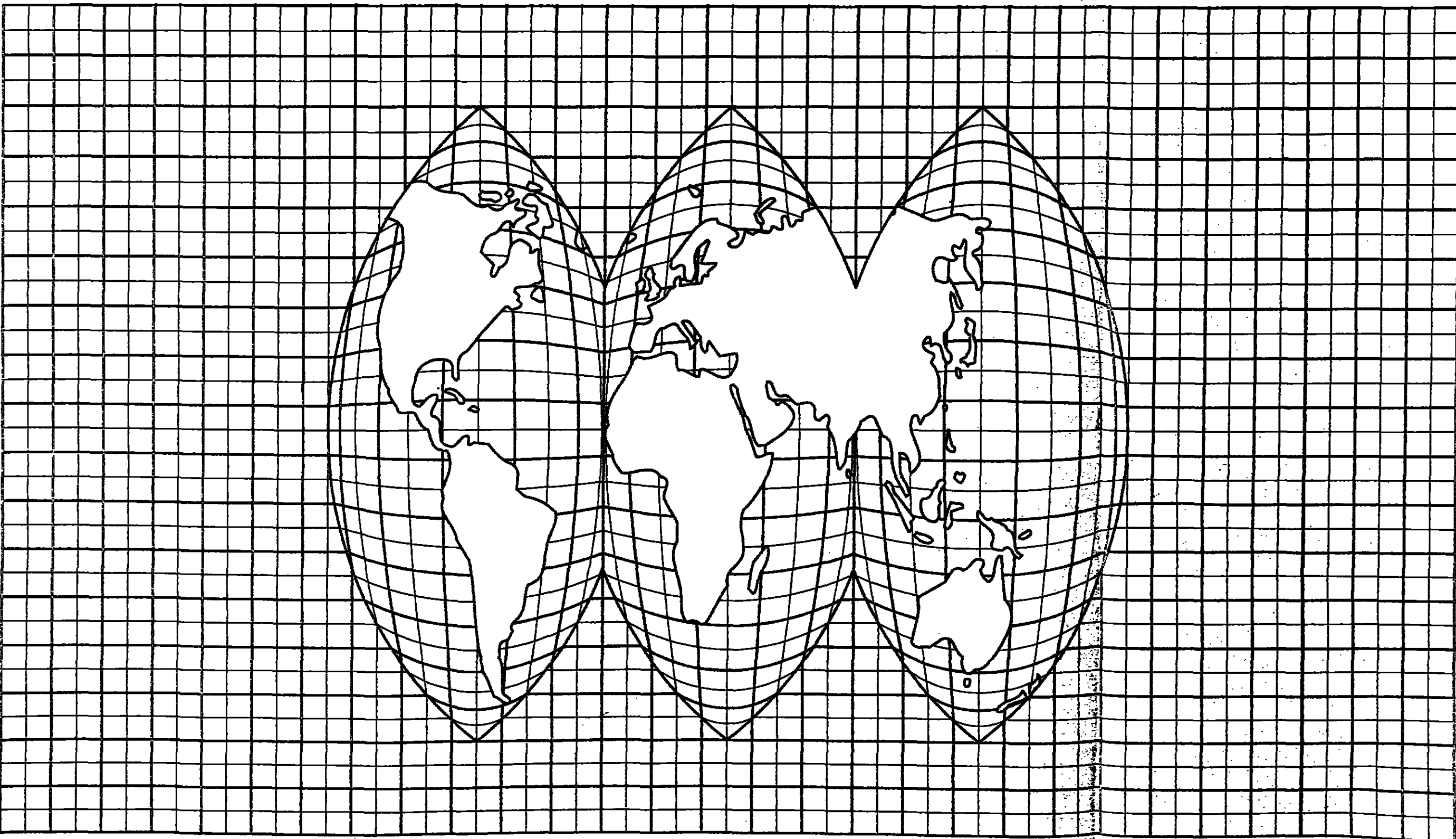
Europe's first satellite wholly devoted to remote sensing, the two-tonne ERS-1 spacecraft, designed for sun-synchronous orbit at 780km altitude and a life of three years, is the biggest, heaviest and most complex satellite yet designed by the European Space Agency.

Britain's £70m contribution to this project includes the microwave sensors that will permit ERS-1 to penetrate cloud cover and darkness. Its data will be available through the new £20m Earth Observation Data Centre set up at Farnborough by the British National Space Centre.

But Britain backed out, in 1987, of several expensive ESA projects, including Germany's Hermes Spaceplane proposal, for which the Paris-based ESA is seeking approval from the European Council of Ministers this year.

David Fishlock

BETTER DEFENCE SOLUTIONS COME FROM LOOKING AT THE WHOLE PICTURE.



SEE
• Observation satellites, optics and/or radar systems
• Telecommunications satellites
• Reconnaissance and electronic warfare drones

DECIDE
• Image and signal processing
• Integration of intelligence, information and command systems
• Mission planning

ACT
• Stand-off safety firing, responsiveness, image correlation, ground digitalisation, terminal guidance

MATRA DÉFENSE-ESPACE
THE EXPERIENCE OF THE FUTURE
MATRA
DEFENSE-ESPACE
CREATIVE HIGH TECHNOLOGY

Airlines are braced for greater scrutiny by the EC, writes David Gardner

Europe heads for open skies

EUROPEAN airlines, reeling from the recession, the consequences of their expansion throughout the 1980s, and the extraordinary losses caused by the Gulf war, must now brace themselves for the third phase of the EC's drive towards "open skies".

The overall aim of EC aviation policy is to have a fully liberalised industry by 1993. The Commission is also using its competition policing powers to prevent monopolistic mergers, more and more likely under the dual pressure of falling profits and deregulation.

The EC's deregulation drive spluttered into life with a first package of measures agreed by member states in December 1987. This loosened government-to-government agreements to share passenger capacity and revenue between established carriers, conceded the principle of allowing airlines to set cheaper fares without reference to their governments, and introduced measures to allow easier access to new competitors, into a market which until then was a cartel.

This package had minimal impact until it was strengthened through a second set of laws in June last year. These allowed higher fare discounting, further reduced airlines

ability to share capacity, and gave Brussels powers - since enhanced - to stamp out predatory pricing.

This is the fixing of artificially low fares by large carriers, prepared to take temporary losses to drive smaller competitors out of business.

Commission competition and transport officials concede, nonetheless, that both these packages have so far failed to lower prices significantly, but underline that they have begun to bring pressure on airline costs.

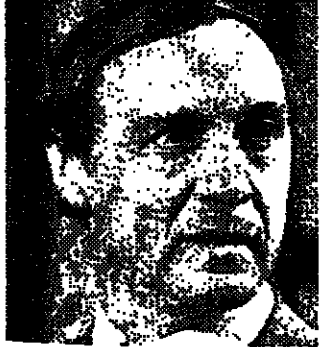
But this cosy world will come to an end if Brussels gets through its third aviation package between now and January 1993. This genuinely open skies policy includes radical proposals on:

■ **Airline licensing.** From July next year common rules detailing capital adequacy and technical fitness will replace national licensing systems now used to reinforce national monopolies. This is potentially the single most important weapon against barriers to new entrants. But, a senior transport directorate official cautions, "its efficacy depends obviously on where the levels are set."

■ **Double disapproval.** This would mean that new fares proposed by airlines could only

be blocked if both governments at each end of the route opposed them, rather than one, as at present. "The more liberal end of the route wins," a senior competition official explains.

■ **Cabotage.** This would allow airlines from one member state



Van Miert slots unpopular

to offer domestic services in another.

■ **Fifth freedom.** The right to take on board and deliver passengers at intermediate points on scheduled routes.

■ **Slots.** A measure to force established carriers to loosen their stranglehold on landing and take-off slots at hub airports. The idea is that slots which are unused or suddenly

become available should be pooled, and at least half apportioned to new entrants.

All this, it should be stressed, is the Commission's optimum programme; it is most unlikely to pass through the member states undiluted. On slots, for instance, Mr Karel Van Miert, EC transport commissioner, says: "It doesn't look as though we'll get an early decision. Some governments don't like it and most airlines don't want it."

Early evidence of flag airlines' misgivings about liberalisation emerged as a result of the Gulf war's catastrophic effect on their earnings. The Commission agreed to a three-month package of alleviating measures by, for instance, allowing carriers to band together and share capacity on routes which would not otherwise be serviced because of the fall-off in passengers.

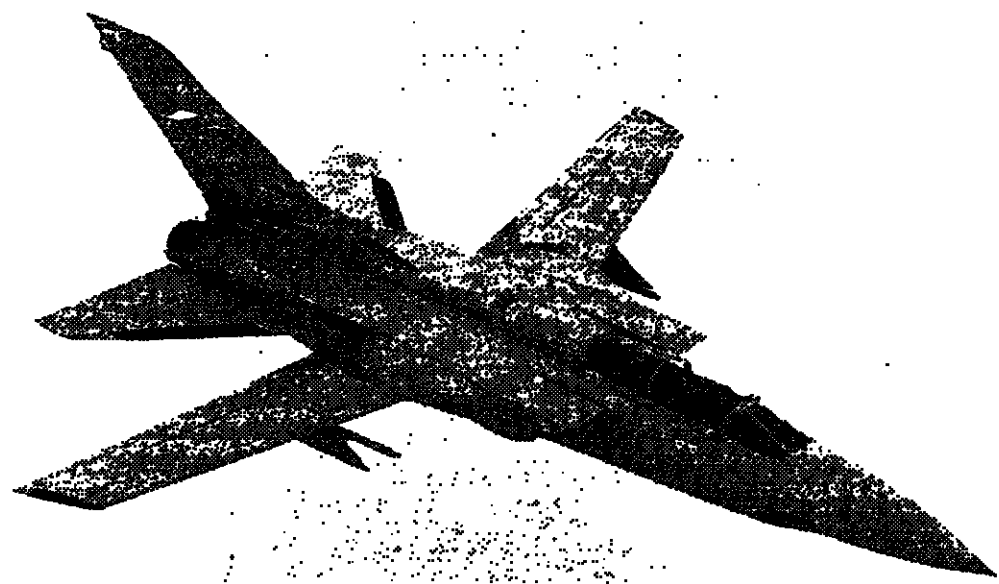
Unimpressed with the scheduled carriers' calls for further relaxation, the Commission has increasingly turned from its regulatory to its competition powers to try to even the contest for smaller airlines. It is also straining to ensure that the restructuring of the industry - built in to the logic of liberalisation - goes ahead on fair-terms. Opinion is divided about its success.

Air France, for example, was last year allowed to merge with Air Inter and UTA, two smaller national rivals. Brussels extracted the surrender of eight domestic routes, and the divestiture of Air France's 35 per cent stake in TAT, the French regional airline, as its competition price.

Brussels also objected to the now defunct Sabena World Airlines (SWA) joint venture between the Belgian flag carrier, British Airways and KLM of the Netherlands.

The Belgian government has since decided to refloat the airline through \$1bn in state aid, about half to write off debt and half to restructure. Brussels must approve the recapitalisation, and is also examining Paris's plans to endow Air France with nearly \$400m in fresh capital.

Senior Commission officials say the Sabena package is likely to be approved, provided there is a commitment that this is the last state bail-out, and it makes more room for other operators. If, once its balance sheet is clean, Sabena succeeds in finding a partner from a list of suitors including BA and Air France, it will have to satisfy Brussels that it will not be monopolising the sort of routes it would have done under the SWA deal.



Tornado: production programme has entered its final stages

UK AEROSPACE INDUSTRY

In the throes of a profound shake-up

THE UK aerospace industry, the country's biggest exporter of manufactured goods, is in the throes of profound restructuring.

The decline in government defence spending and shrinking defence export markets in the wake of east-west détente have accelerated the efforts of UK defence and aerospace groups to increase their presence in the commercial aerospace market as well as to seek new opportunities to diversify operations. But, as if defence costs were not bad enough, the commercial aerospace sector has now also entered a period of uncertainty and financial turbulence.

The sweeping job cuts involving more than 20,000 people announced by UK defence and aerospace companies are an eloquent reflection of the magnitude of the industry's problems. The Gulf war has had little impact on the underlying trend of long-term reductions in defence spending, while the financial crisis of the airline industry has increased the risk of deferrals and cancellations for new commercial aircraft orders.

Unless the airline industry recovers before the end of this year, aerospace manufacturers acknowledge the commercial side of their business will feel the pinch. But the industry remains confident about the longer-term growth prospects for commercial aerospace, driven by the steady growth of air travel demand expected to average about 5.75 per cent a year during the 1990s. The question, however, is how rapidly the industry will recover its traditional growth pattern interrupted by the Gulf war and the economic recession in the UK and in other western markets.

British Aerospace and Rolls-Royce, the UK's two leading aerospace groups, have reacted by restructuring their defence and commercial aerospace operations as well as by seeking greater diversification to give their groups a more balanced and counter-cyclical portfolio of activities.

BAe has conducted reviews of its military and commercial

aircraft businesses. The military aircraft review resulted in the decision to close two plants at Preston, Lancashire, and Kingston-upon-Thames by early 1993, with the loss of 5,000 jobs. The review of military operations was precipitated last July after the government cancelled 33 Tornado combat aircraft for the RAF.

With the Tornado and Harrier programmes entering their final stages, BAe was under pressure to rationalise its military aircraft operations. Moreover, there is still uncertainty over the scale and timing of the start-up of production of the European Fighter Aircraft (EFA), the three-nation European fighter aircraft which will

force by 6,000.

The company is now committed to heavy research and development spending on its new large Trent engine programme. But it is facing fierce competition from its two larger US rivals, Pratt & Whitney and General Electric, in the emerging market for heavy thrust engines to equip the new generation of wide-bodied aircraft being developed by Boeing, McDonnell Douglas and the European Airbus consortium.

BAe and Rolls-Royce, like most of the UK aerospace industry, continue to seek greater collaboration and partnership ties with other international aerospace groups.

Rolls-Royce has reached a partnership agreement with BMW of Germany in the aero-engine sector. It is also discussing co-operation in new super-sonic and military engines with Snecma of France. Rolls-Royce has acquired the NEI engineering company while BAe has diversified into motor vehicles, construction and property, telecommunications and airport, among other sectors. In the defence business, BAe is increasingly setting its sights on becoming a prime contractor of large defence related services.

UK aerospace components manufacturers have also been seeking to increase their business of supplying parts and systems to the commercial sector to offset the decline in their traditional military business.

The new Boeing 777 wide-bodied airliner programme has recently been providing welcome new orders for UK aerospace suppliers such as GEC-Avionics, Smiths Industries and Hawker Siddeley. GEC-Avionics also recently won orders worth more than \$500m to supply flight computers and cockpit display systems for the next generation of US stealth fighter aircraft, making it the only large British supplier for the new US Advanced Tactical Fighter (ATF) to be built by a consortium including Lockheed, Boeing and General Dynamics.

Paul Betts

UK AIRLINE INDUSTRY

Policy overhaul adds to problems of carriers

THE past few months have seen the biggest overhaul in British civil aviation policy since the privatisation of British Airways four years ago. But the government's decision to accelerate the process of opening the UK skies to greater competition has also coincided with one of the deepest crises in the history of the industry.

During the past three months, a series of events and decisions have turned the industry upside down. On the regulatory front, Mr Malcolm Rifkind, the transport minister, scrapped most of the London air traffic distribution rules and abolished the 10-year-old restrictions which had barred many scheduled airlines and charter operators from Heathrow, the world's busiest international passenger airport.

The government also negotiated a new bilateral aviation agreement with the US which has further intensified competition at Heathrow by allowing United Airlines and American Airlines, the two strongest US carriers, to replace Pan Am and TWA, at London's leading airport. The new bilateral agreement and the change in air traffic distribution rules also cleared the way for Virgin Atlantic, the carrier owned by Richard Branson, to compete against BA on the Heathrow to US routes.

The Heathrow decision has also increased competition on lucrative long-distance routes

to the Asia-Pacific region with airlines such as Cathay Pacific and All Nippon Airways starting Heathrow services to Hong Kong and Tokyo. To boost competition even more and encourage the development of a multi-airline industry in Britain, Mr Rifkind endorsed a Civil Aviation Authority ruling stripping BA of two of its slots at Tokyo's Narita airport and handing them to Virgin Atlantic to give Mr Branson's airline a better chance to compete on the London-Heathrow route.

But although these moves have been described as "a triumph for fair competition" and "a start of a new era in UK aviation history", they have provoked considerable controversy and concern in parts of the industry worried by the implications of these various decisions on British aviation at a time of crisis. Indeed, the sector suffered one of its biggest airline collapses with the failure of Air Europe the week the government scrapped the old Heathrow access rules.

Even before the collapse of Air Europe, four other smaller UK carriers folded during the past 12 months. The crisis in the industry and the implications of the recent government decisions have also had profound repercussions on the rest of the airline sector and, in particular, on BA.

Like other international airlines, BA has been badly hit by the slump in the industry

caused by the combined effects of the Gulf war, higher fuel prices, economic recession and the decline in air travel.

In February, BA traffic had fallen by as much as 27 per cent compared with the same period last year.

But apart from the general recession in the industry, the recent government decisions have been a setback for BA. The opening up of Heathrow has hit BA at the heart of its main operating base. And while the new bilateral aviation accord with the US has given BA greater access into the US market, the arrival of new, stronger US airlines at Heathrow has stepped up competition on transatlantic routes, traditionally big money earners for the UK carrier. BA vigorously opposed the British government's latest moves arguing that they would weaken the airline's competitiveness against other national carriers whose governments actively supported their efforts to develop globally.

But BA has not stood still. It launched in April an unprecedented promotion offering 50,000 free tickets in an effort to revive its business and encourage people to travel on the airline. The airline is also continuing to seek new European hubs at Brussels and Berlin to position it strongly in the liberalised European air transport in 1992.

Although the collapse of Air



Richard Branson: competing with BA out of Heathrow

Europe is an eloquent reflection of the turmoil afflicting the industry, it has also in the longer term helped rationalise the sector. Dan-Air, the other Gatwick-based airline struggling for survival last year, has been one of the main beneficiaries of the demise of Air Europe. The airline's restructuring prospects have now been greatly boosted and Mr David James, its new head, is seeking to expand Dan-Air's European scheduled airline business.

The failure of Air Europe has had beneficial effects for other charter carriers such as Britannia and Air 2000. These charter airlines have seen their business prospects considerably enhanced by the removal of a large competitor.

However, the rapid changes in the UK's aviation regulatory regime have exposed a number of problems which will have to be addressed if the government's "open skies" policy is to succeed fully. The biggest is undoubtedly the allocation of

take-off and landing times, known as slots, at Heathrow. Although the scrapping of restrictions at Heathrow has enabled airlines, previously barred from the airport, to apply for rights to serve the airport, they must also find the necessary slots to operate their new Heathrow services.

At present there are few, if any slots available at peak hours at Heathrow. The government is studying the issue and is expected to introduce at some stage a new system to ensure available slots for new entrants.

But perhaps the most pressing problem of all is the financial squeeze facing the airline industry as a whole. The squeeze is particularly severe for smaller carriers. Unless they can secure the necessary financing to support new services, the development of a multi-airline industry in the UK might be compromised.

Paul Betts

GERMANY

Pell-mell expansion has sparked controversy

WITH uncertainties clouding the defence sector and the international airline industry staggering under recession and the aftermath of the Gulf war, this hardly seems an ideal moment to diversify into the aerospace business.

Yet that is the goal of Daimler-Benz, Europe's largest vehicle manufacturer, which over the past six years has built a substantial presence in the industry by taking over all Germany's principal aerospace and defence companies.

Daimler's acquisition of manufacturer Dornier in 1988 was followed by the purchase of control of diesel and aero engine maker Motoren und Turbinen Union (MTU) and, in 1989, of the federal government's 51 per cent stake in Messerschmitt Bölkow Blohm (MBB), the country's biggest aerospace and defence group.

The pell-mell expansion has sparked lively controversy. Some question the industrial logic of the acquisitions and doubt whether even a company with Daimler's management and financial strengths can handle such radical diversification.

Others fear the strategy may succeed too well. They include those in Germany hostile to the defence industry and aerospace companies in other countries worried they may soon face a powerful new competitor backed by the resources of the German government.

Daimler says two motives lie behind its strategy. One is to offset the impact of stagnating

vehicle sales by acquiring a stake in high-technology growth markets. The other is to apply advanced technologies from its new acquisitions to its cars and trucks.

However, there are still a number of difficult hurdles. The first is to weld together its disparate aerospace and defence interests. Though they have been grouped in a new division, Deutsche Aerospace (Dasa), their structure has yet

to be rationalised and their management integrated. A still bigger challenge Daimler has set itself is to transform its aerospace operations from their post-war role as mere sub-contractors into a broadly-based business with the skills and resources needed to act as leader of large international projects.

To do this, it is counting partly on corporate alliances designed to enlarge its range of technologies and experience and to provide the scale needed to be a credible bidder on international programmes.

In the past 18 months, MTU has joined forces with Pratt & Whitney of the US in aero engines, while MBB's helicopter interests have been placed in a joint venture with Aérospatiale.

More recently, Dasa has linked with Aérospatiale and Alenia of Italy to make and market their regional aircraft and develop jointly a proposed 130-seater commuter jet.

However, Dasa is still looking for a big programme to lead. The company cannot count on help from the defence side of its business, where orders are set to decline once production of the Tornado - its only fixed-wing military project - ends next year.

Indeed, it may have difficulty keeping its military production lines occupied unless the German government overcomes its recent hesitation about whether to back the planned European Fighter Aircraft (EFA) beyond the development stage.

In the civil field, Dasa has a large backlog of Airbus work. However, though the company is a big shareholder in the Airbus Industrie (AI) consortium, it produces the technically less sophisticated parts of the aircraft.

Furthermore, adverse exchange rate movements have undermined the profitability of such work. Even though the German government indemnifies Dasa against losses caused by weakness of the dollar - in which aircraft sales are priced - the US currency had until recently sunk below the DM1.60 rate beyond which the guarantee runs out.

To make Airbus more efficient, Daimler has been pressing to have the AI consortium turned into a proper commercial



Daimler-Benz chairman Edzard Reuter: diversification policy

enterprise under independent management. But while that could make the programme more profitable, it would be likely to reduce rather than increase Dasa's industrial involvement in it.

Hence, Dasa is pinning ambitions for project leadership on the proposed joint venture to develop a 130-seater commuter aircraft, in which it would initially own a 50 per cent share.

But the project is politically highly controversial. The issue seems likely to be resolved in Bonn, which will be asked by Dasa later this year to finance half its share in the cost of developing the proposed 130-seater. According to Mr Jürgen Schrempf, Dasa's president, the programme will not be viable without subsidies.

The request threatens to confront the federal government with a difficult choice. Its budget is already stretched by the costs of German unification, and to grant aid on the scale required by Dasa would be likely further to enrage the US, which is already deeply exercised about government subsidies to Airbus.

The aerospace and defence businesses worldwide have long been driven as much by politics and national prestige as by hard commercial logic. How the German government reconciles these different impulses is likely to have wide-ranging implications not only for Dasa but for the future direction of the industry in the rest of Europe.

Guy de Jarvis

**Corporate air travel isn't for small fry
So we've laid on a big exhibition**

**FLIGHT BUSINESS &
LIGHT AVIATION
Exhibition**

**SEPTEMBER 5, 6 & 7
NORTH WEALD AIRFIELD, ESSEX**

No matter how busy your schedule, put this event in your diary now. It's an event that no serious international air traveller should miss.

This is the biggest exhibition of its kind outside North America. With all the latest corporate and commuter aircraft on show - and available for demonstration - plus all associated services - the Flight International Business and Light Aviation Exhibition provides the ideal opportunity to test the new designs, check out the competition, take advantage of the hospitality - and have one of your most productive and enjoyable business trips in years.

All the leading names in business and light aviation will be there - as will all the people to whom air travel is not only second nature, but necessary to their success.

Access to North Weald Airfield is easy by air, road or rail. Just three miles from the M25, twelve miles from Stansted Airport and five miles from British Rail Harlow, and just 200 yards from North Weald Underground. And of course, you can fly direct to North Weald Airfield, with no landing or parking fees.

Entrance to the show on any of the three days is £20. However, for priority tickets, please complete the coupon below and send it together with a cheque for £7.50 per ticket, payable to Flight International (B&L), to the Ticket Booking Office at the address indicated.

Or present the completed coupon when you arrive at the Airfield for 50% reduction on the entrance price.

ADVANCE PRIORITY TICKETS

Please send _____ priority tickets at £7.50 each for the Business and Light Aviation Exhibition on

September _____ Please indicate preferred days

Name _____ Company _____

Position _____ Business Address _____

Telephone _____

I enclose a cheque for £ _____

Please debit my credit card Access ☐ Amex ☐ Visa ☐ Expiry date _____

Signature _____

Completed coupons should be sent to:

The Ticket Booking Office, Flight International (B&L), PO Box 217, Maidstone, Kent ME16 9LT.

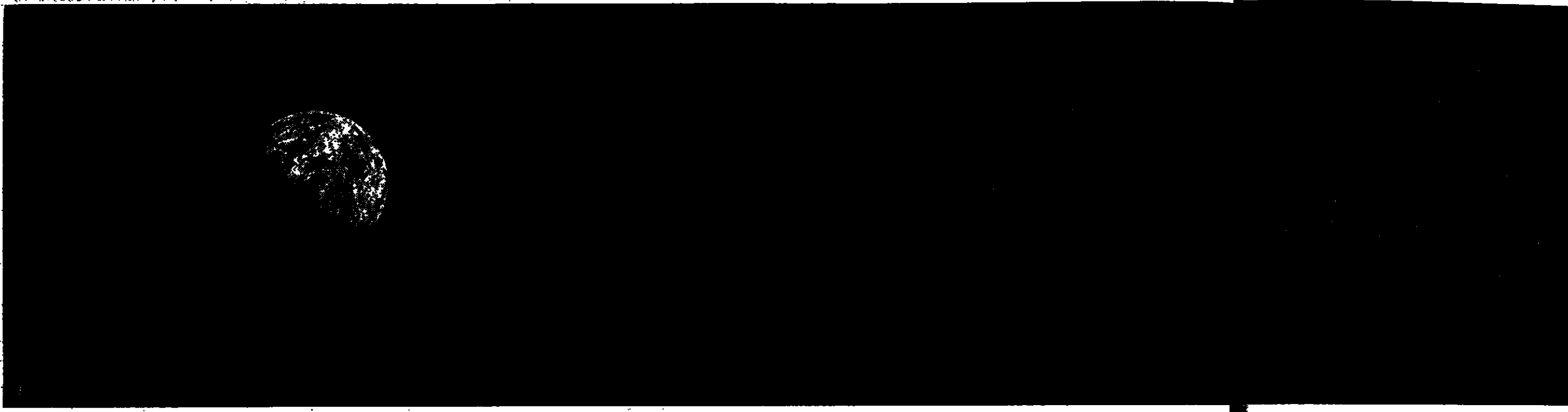
For credit card bookings tel: 0622 721212. Fax completed coupon to this number: 0622 725552.

FTS

Handwritten text in a small box at the top left.

Why our
curiosity
knows
no bounds.

a
up



Many of the problems facing our planet can only be solved with the help of key technologies.

Maybe it's because we're only human, and all humans are inquisitive.

Maybe it's because working together with companies in Europe and throughout the world helps generate even better ideas.

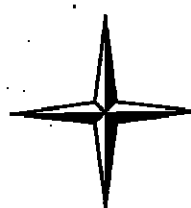
Maybe it's because our work in the fields of aerospace, defense and propulsion systems technology involves virtually all areas of science.

Maybe it's because we always want to be one step ahead of the competition.

Whatever the motive force behind our thoughts and actions, our ultimate concern is the development of new products to help us solve a host of the problems facing our planet.

The best way we know how. With high technology.

Come and visit us at the Airshow Paris - Le Bourget.



Deutsche Aerospace

A company in the Daimler-Benz Group.

Leslie Colitt assesses the choices for planners

Three sites for new Berlin airport

THE search for Berlin International, the future airport which will serve the Berlin region of 5.2m inhabitants, has narrowed to three possible sites.

One of them is a Soviet military airfield at Sperenberg south of Berlin which is to be handed back to the German government by 1994. The airbase lies well to the south of Berlin in a sparsely-populated area as does an alternative site on Genshagener Heath. Both would be connected to the capital by a rapid rail system.

The third and least costly choice would be Schönefeld-Süd near the existing Schönefeld Airport just outside Berlin. This solution, however, is rejected by officials of the city and the adjoining state of Brandenburg. They note that an enlarged Schönefeld Airport would be environmentally undesirable and that its location on the eastern periphery of Berlin makes access difficult from the western part of the city.

A study of Berlin's future air, rail and road traffic, stressed the urgent need for a new airport.

It noted that Tegel airport in west Berlin and Schönefeld airport could be expanded to a maximum of 24m passengers annually in the next 20 years. By 2010, however, Berlin would generate air traffic of well over 30m passengers.

The new airport was likely to take over the functions of both Tegel and Schönefeld, the study said. It would serve as a "crystallisation point" for industrial and service companies which would locate in the area.

Mr Robert Grosch, head of Berlin's Airport Company, estimated the cost of a new airport with a capacity of 50m passengers at up to DM12bn (\$7bn).

An investment of this magnitude, however, only made sense if the other Berlin airports were closed down. But he questioned whether such a mega-airport was the best answer for Berlin.

Instead of one giant facility which in any event would not

be operational until about 2010, he favoured maintaining two airports for Berlin.

It was widely assumed until now that Tegel airport in west Berlin would be closed down after a new airport was built. Tegel has reached its limits of 7m passengers and, in a stop-gap measure, is to be expanded to handle 12m.

Mr Grosch suggested that Tegel could be maintained well into the next century and would be able to handle category 4 (low noise) aircraft which would satisfy noise-plagued citizens.

An attempt last year to shift some of the newly-arrived airlines in Berlin from Tegel to Schönefeld Airport met with howls of protest.

Only Lufthansa, the German

A study of future air, rail and road traffic stressed the urgent need for a new airport which would serve as a crystallisation point for industry and services

airline, agreed to use Schönefeld - with its "socialist charm", as one official put it - but withdrew earlier this year under pressure from disaffected passengers.

Schönefeld handled 3m passengers in 1989 but has been hit by the collapse of east Germany's former state airline Interflug.

Schönefeld is to be modernised and expanded to a capacity of 5.5m passengers in the next few years. A consortium of companies, including Mannesmann, AEG, Deutsche Aerospace and leading German banks has agreed to invest DM300m to this end.

The consortium noted that Schönefeld could be expanded to handle up to 27m passengers within 20 years at a cost of nearly DM4bn.

Expanding Schönefeld into the main airport for longer-haul flights would thus have the advantage of lower costs, a location much closer to the

city centre and an earlier completion date, Mr Grosch argued.

Mr Burkhard Kleber, head of Lufthansa's rapidly expanding base in Berlin, took a dim view of retaining either of the airports. Tegel could not be expanded without incurring the wrath of nearby dwellers while Schönefeld took more than an hour to reach from the centre of west Berlin.

This was longer than it would take for a fast train to reach a new airport built 30km or 40km from the city.

Such a new airport, which would become the third air hub for Germany, would match Munich II in modernity, Mr Kleber noted. Like Munich II and unlike Frankfurt Airport, BI would be an airport of short ways for passengers.

The terminal buildings would be located between two runways, approximately 1.5km apart.

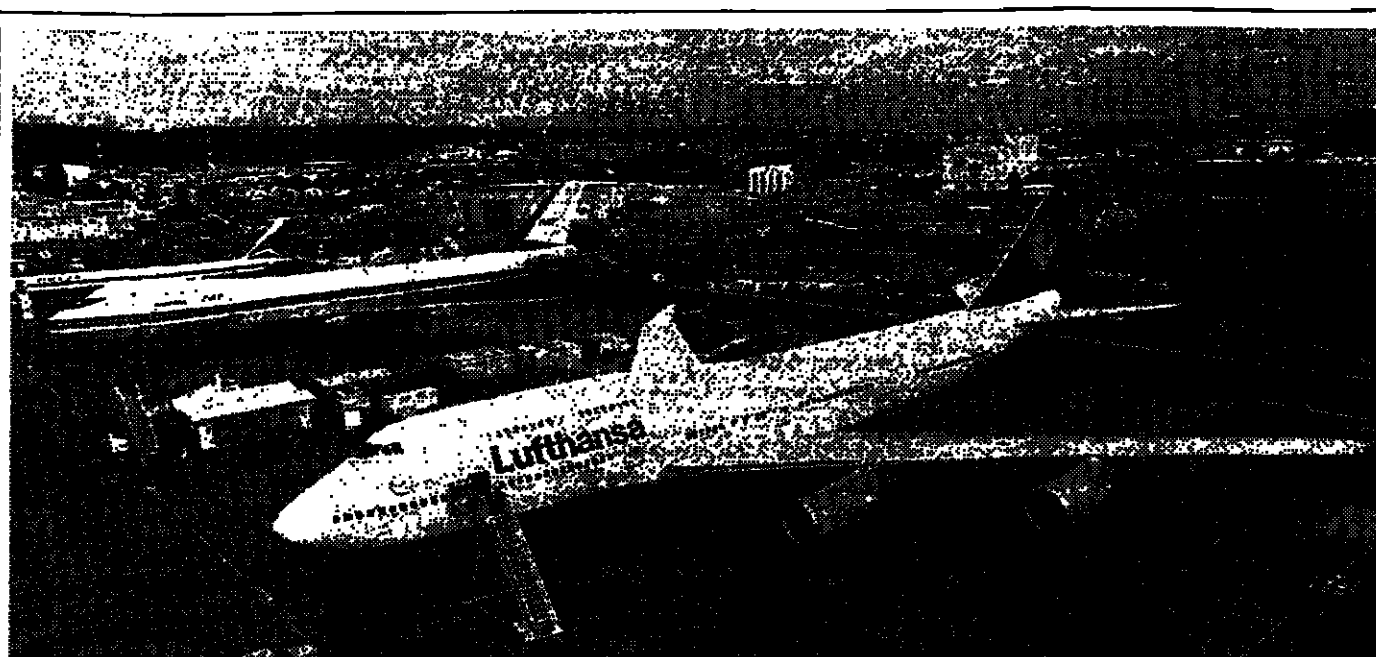
Once the green light was given construction of BI could proceed rapidly as the plans for Munich II could be easily adapted to the new Berlin airport.

Mr Kleber noted that BI was likely to become the largest German airport as Frankfurt could not be expanded and Munich II had reached capacity even before it began operating. This was yet another reason the new airport should be located in a thinly-populated area to the south of Berlin.

One of the few near-certainties at this point is that Tempelhof airport in the heart of Berlin which dates from the 1930s will be phased out once the US Air Force base there is vacated in 1994.

In addition to Lufthansa, which is now the leading user of Tegel Airport after taking over the inner-German service of PanAm, a flock of new carriers have been attracted to the city.

British Airways, faced with the prospect of having to reduce its inner-German service by 20 per cent annually, has joined with a German consortium to create a new airline of German registry which is to continue the service and expand it to other European destinations.



Flight line at Boeing's test and delivery centre

Pentagon cuts force US aerospace industry to switch focus

Banking on civilian orders

THE US aerospace industry is in the middle of a radical shake-out as it grapples with a sharp downturn in American defence spending and nervously eyes its record backlog of civilian aircraft orders for signs of this side crumbling too.

Thousands of workers have been laid off and capital budgets slashed at the leading defence contractors over the past two years as companies restructure to cope with a world where the Pentagon's equipment budget is falling rapidly.

The process is far from over. For example, Mr William Anders, the chairman of General Dynamics, the number two defence contractor, expects the company's payroll to shrink some 35 per cent between now and the mid-1990s, from 92,000 today to around 60,000.

The change in the defence outlook is also forcing aerospace companies to make important long-range decisions over their management systems and strategic direction. For example, McDonnell Douglas, the largest defence contractor, has spent the past two years introducing the leaner production methods advocated under the Total Quality Management system.

General Dynamics is cutting back on its research budget, rather than simply hoping to recoup R&D costs in production runs.

Lockheed is diversifying away from aerospace, trying to utilise its skills in handling large contracts for government departments in fields such as environmental controls and airport development.

Boeing's initiatives lie

in the fact that US defence spending is likely to drop by around 5 per cent a year over the next five years.

The space-related business looks much healthier, but even here hopes of increased business in the 1990s may be dashed. Only this month a congressional subcommittee voted to end 1993 funding for the supposed centrepiece of the government's space programme - a vast outpost in space which could house four astronauts.

The industry is hoping that some of this pain will be alleviated by strength on the civil aviation side, where the two large US manufacturers, Boeing and McDonnell Douglas, are sitting on order books worth more than \$100bn.

But the sharp drop in air travel produced by the Gulf war, together with the financial problems of the US airline industry and a general global economic slowdown, could sharply reduce that figure.

The biggest short-term effect of the slowdown in traffic has been on aero-engine manufacturers, whose most profitable business is the supply of spare parts. Fewer flights and tighter inventory controls by airlines have meant a drop in engine spares business, forcing layoffs at Pratt & Whitney and General Electric.

The aircraft manufacturers themselves profess to be sanguine, arguing that any Gulf

related loss of traffic will be a very temporary blip. They say they have yet to see a significant downturn in the order book and they argue that, over the long term, air traffic is bound to keep growing. Boeing forecasts that the size of the market will double by 2005.

Boeing, the world's largest aircraft maker, is in good condition to withstand a sudden small. It has the strongest balance sheet in the US industry and earned \$1.38bn last year.

McDonnell Douglas has far less room for error. It leveraged itself up with debt to develop its new airliner, the MD-11, a wide-bodied three-engine jet, the successor to the DC-10. The MD-11 recently began rolling off its Long Beach production line, and it needs the cash flow from strong sales of the aircraft to help bring its borrowings down to a more comfortable level.

Both companies also face considerable capital expenditure programmes over the next few years. Boeing, which makes four models - the 737, 757, 767 and 747, is developing the 777, a 400-seat twin-engine jet which will fill the market gap between the 767 and 747.

McDonnell Douglas makes only two civilian aircraft - the MD-11 and the medium-range MD-80. But it wants to develop a stretched version of the MD-11, called the MD-12X, which would compete with the Boeing 747-400. However, the capital costs will be so great that it is seeking equity partners from the aerospace industry to help bear the load.

For years McDonnell Douglas has relied on its profitable military side to bail out its loss-making civil aircraft operations. But the run-down in defence spending means that the future of the company depends as never before on making the Long Beach

operations consistently profitable.

While almost all the US defence companies will have to scale down their operations to some extent, the contraction of the sector through the 1990s will hit some companies harder than others, depending on their product mix and how successful they are in winning the few remaining contracts on offer.

For example, a partnership between Northrop and McDonnell Douglas lost out in April to one comprising Lockheed, Boeing and General Dynamics for what is likely to be the last great defence jet contract of the century - the Advanced Tactical Fighter.

The outcome will have the most impact on Northrop, since it will increase its very heavy reliance on the B-2 bomber, a programme which has been cut back by the Pentagon and may be further reduced by Congress. Northrop, which already makes fuselages for the Boeing 747 and other civil aircraft sub-assemblies, is now planning to expand the non-military side of its business.

Victory was not nearly so crucial for Lockheed, which got out of the civilian aircraft business in the 1981 slump, but the ATF will underpin the future of its aircraft operations.

Moreover, an agreement by the Pentagon to move away the fixed price contracts which it favoured during the 1980s should save Lockheed and its partners from big losses on the programme. Fixed price contracts have inflicted serious financial damage on several aerospace companies over the past few years, notably General Dynamics and McDonnell Douglas.

Martin Dickson

US AIRLINES

Limping carriers face a long battle for survival

TO SAY that the US airline industry has just been through a bout of extreme turbulence would probably be an understatement. In 1990, the sector is reckoned to have made a \$2.4bn loss, with the bulk of that record figure falling in the last three months.

In part, these troubles stem from the same factors that have bedevilled airlines across the world. The cost of fuel - around 15-20 per cent of an airline's total operating expenses - rose sharply in the wake of Iraq's invasion of Kuwait. Then the slump in international traffic, which developed when the Gulf war began and potential customers worried about terrorist threats, dealt a second blow early this year.

But Gulf-related problems are only part of the story. For a start, many airline companies had entered the Nineties with seriously overstrained balance sheets.

This financial weakness stemmed, largely from the enthusiasm for leveraged deals in the previous decade, and the fact that many airline companies, with attractive assets and good cash flow, were ideal targets for this type of transaction. Trans World Airlines, Northwest Airlines, USAir and Continental, to varying degrees, all bear the scars of hefty debt-financing. The two largest US airlines, American and United, also came into the leveraged bidders' sights, but eventually escaped intact.

Moreover, the Gulf-related slump came at a time when the airlines' domestic market was already being hit by the slowing of the US economy. Domestic traffic was flat in 1989 and rose by only 2.2 per cent in 1990. Even in 1990 this modest growth was easily outstripped by the 5.5 per cent increase in capacity. In the early months of 1991 there has been a decline in domestic traffic, year-on-year, and some pundits suggest

that this may continue for the whole of the year.

Finally, costs - fuel aside - have been rising. On the labour front, for example, Delta set the pace last summer when it gave its pilots a 12.5 per cent pay rise over the next four and a half years.

This combination of factors has had various implications. First, from an operating point-of-view, the presence of so many struggling airlines has exacerbated price wars and led to a severe wave of price discounting. These have generally been countered by the stronger carriers, winning back market share but reducing yields all round.

Second, a number of carriers have sought the protection of the bankruptcy courts. This trend was started by Eastern Airlines in 1989, but followed by Continental, Pan Am, and Midway, the smaller regional airlines, in either late 1990 or earlier this year. So far, only Eastern has passed from bankruptcy to an effective liquidation. Continental, by contrast, has struck an aggressive pose - repainting its fleet and insisting that it is more interested in expansion than downsizing.

Brave though this sounds, the carrier - which does have the advantage of a low-cost structure and some attractive assets - still has to persuade the holders of its very substantial debt to swap into equity at some stage. Pan Am meanwhile, has survived in spite of an acute cash crunch during the winter, but many observers suspect that the only ultimate solution is for the airline to find a willing buyer.

While life has been acutely painful for the struggling carriers, it has at least offered opportunities for the larger, and financially stronger airlines. The likes of American, United and Delta have been aggressive purchasers of assets

over the past 18 months - ranging from highly-publicised route deals to landing slots, gates and other facilities.

Perhaps the most contentious transactions were planned purchases by American and United of the Heathrow routes belonging to TWA and Pan Am respectively. Both deals provoked lengthy inter-governmental negotiations, but were eventually concluded to the US carriers' satisfaction.

The fervour with which American and United pursued these transactions underlines the importance attached to expanding international operations. It is easy to see why. For a start, international traffic has been a rapid growth area in recent years - in sharp contrast to the depressed domestic market. Moreover, both airlines appear to be setting down markers for a large role in international travel over the next decade.

Taken together, many observers argue that adds up to the last leg of a shake-out in the industry. In the wake of deregulation, in 1978, new low-cost competitors flooded into the industry. That, in turn, led on to a slow consolidation process - and the extreme profit pressures of the past few months have undoubtedly accelerated this trend.

Many pundits suggest that only American, United and Delta are likely to make the category of "super-carriers" with vast international networks in the years ahead. The likes of TWA and Pan Am may yet limp along, but it is hard to see what their long-term future holds. And perhaps most interesting will be focused on the mid-ranking carriers - USAir, Northwest and Continental, who may face a long battle, but certainly possess some ammunition, as they try to remain in the survivors' category.

Nikki Taft

CANADA

Clouds on the horizon

TWO events in May sum up the combination of promise and pitfalls which seem to mark the future of Canada's aerospace industry.

In Montreal, spirits were buoyed by the first flight of Canadair's 50-seat Regional Jet. With deposits paid on 100 aircraft, Canadair is confident this enlarged version of its Challenger business jet will garner a large slice of the commuter aircraft market.

The mood was more grim, however, at Toronto-based De Havilland of Canada. Senior executives of Aérospatiale of France and Italy's Alenia, which have proposed buying De Havilland, announced they would need up to C\$500m in government aid to ensure the viability of the struggling commuter-aircraft market.

"There's a fair degree of optimism for civil aviation," says Mr Ken Lewis, president of the Aerospace Industries Association of Canada, "but it's clouded by what's going to happen to De Havilland."

De Havilland, venerable maker of the Tiger Moth, Twin Otter and more recently the four-engine Dash 7 and twin-engine Dash 8, has reached a crossroads.

The two European companies want to buy De Havilland from Boeing to give them a manufacturing and marketing base in North America. But they also recognise the need for crucial surgery on a company which has lost money for most of the past decade and settled only one round of recent labour negotiations without a strike.

Alenia and Aérospatiale have made it clear that whether De Havilland continues as a builder of sophisticated aircraft or is reduced to a parts maker will depend largely on inducements from the Canadian and Ontario governments, and the co-operation of the 5,000-member workforce.

"If there is no water, the plant won't grow," was the way Alenia's president Mr Fausto Cerretti put it.

Pending government decisions are crucial to the future of several other areas of Canadian aerospace.

One is the New Shipborne Aircraft (NSA) programme, a collaborative effort involving the Canadian, Italian and British navies. Canada could order up to 50 helicopters under the NSA programme, most of which would be used in conjunction with the new frigates under construction at shipyards in Quebec and New Brunswick.

Ottawa is considering a bid submitted by European Helicopters, a consortium of Britain's Westland Helicopters and Agusta of Italy. The avionics for the Canadian component would be supplied by Montreal-based Paramax, a subsidiary of the US computer systems group Unisys.

A military evaluation team expects to submit its recommendations on price and industrial benefits to the government by the end of June. But a go-ahead for the NSA project has been delayed for so long its initial are now known in the industry as No Such Aircraft.

But a defence department official acknowledges that with decisions to be taken by the Italian and British governments too, "there may be reasons beyond our control why it may not be possible".

On another front, a decision is expected by autumn on bids to privatise pilot training for the Canadian armed forces. The main contenders are a consortium including British Aerospace and Canadian Helicopters, Canadair, and CAE, the Toronto-based suppliers of flight simulators.

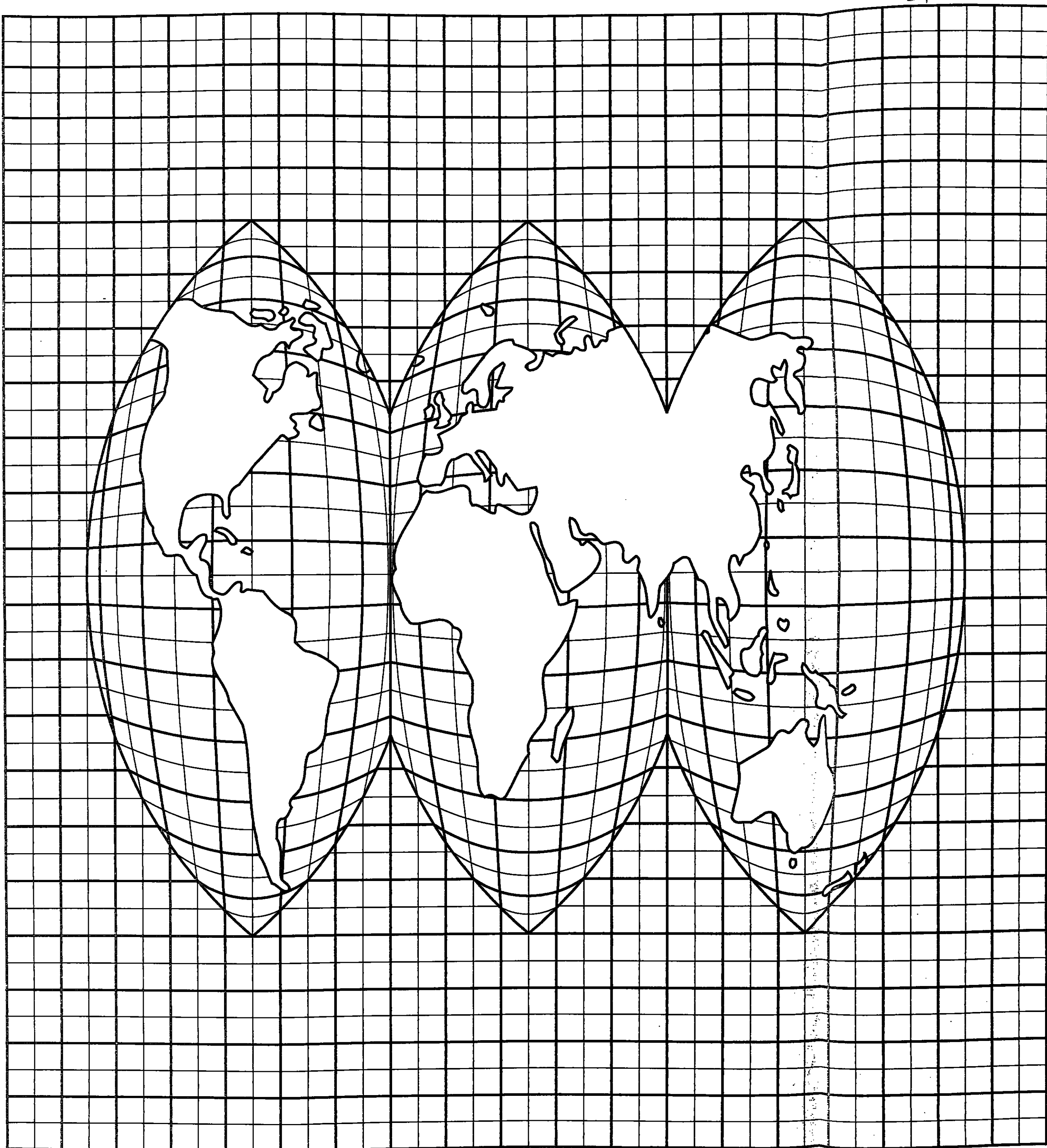
In civil aviation, the government is at an advanced stage of negotiating the purchase of 42 microwave landing systems from Micronav, a Nova Scotia company owned jointly by Canadian Marconi and the IMP Group of Halifax. The company expects a contract to be finalised by mid-summer. The slump in orders for aircraft engines has forced Pratt & Whitney Canada to lay off 1,500 workers, about 10 per cent of its workforce. The company's Montreal factory specialises in gas turbines, mainly for the general aviation and commuter-aircraft market.

Even Canadair, maker of the new Regional Jet, has been forced to trim its staff. Orders for several RJ's have been cancelled or downgraded to options. The company expects to deliver 22-24 Challengers this year, about the same number as 1990, but well below the target of 30.

Besides gearing up for the RJ, Canadair has put much of its energy into diversifying its operations with Learjet, the US business jet maker bought by Canadair's parent Bombardier a year ago.

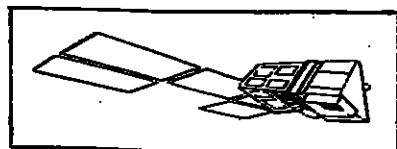
Bernard Simon

BETTER DEFENCE SOLUTIONS COME FROM LOOKING AT THE WHOLE PICTURE.



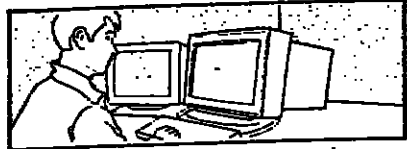
SEE

- Observation satellites, optics and/or radar systems.
- Télécommunications satellites.
- Reconnaissance and electronic warfare drones.



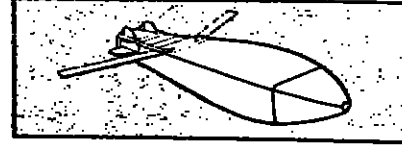
DECIDE

- Image and signal processing.
- Integration of intelligence, information and command systems.
- Mission planning.



ACT

- Stand-off safety firing, furtiveness, image correlation, ground digitalisation, terminal guidance.



MATRA
DEFENSE - ESPACE

CREATIVE HIGH TECHNOLOGY

Airport uncertainty upsets plans

HONG KONG'S airlines confess to mixed emotions. Cathay Pacific Airways and its associate Dragonair, which concentrates on the China market, fared better in 1990 and expect a better 1991 than many of their international competitors. But negotiations on a new Hong Kong airport have run into controversy and leave the future uncertain.

Hong Kong wants to build a two-runway airport to replace Kai Tak, the present one-runway airport which is out of date and could reach capacity in the next couple of years. But the project has been delayed because China is worried the cost of the new airport, about HK\$100bn (\$13bn) for the first phase, will drain Hong Kong's financial reserves in the lead up to the colony's return to Chinese sovereignty in 1997.

A planned opening date for the first runway in 1997 is in doubt. Mr Peter Sutch, managing director, Cathay Pacific Airways, described the delay as "worrying and frustrating". Cathay's long-term aircraft planning could be affected because any delay for the new airport will mean the company has to cope with an overcrowded Kai Tak for longer.

Cathay Pacific, which is controlled by Britain's Swire family, reported profits fell 9.8 per

cent to HK\$2.99bn last year as its long-haul routes to Europe and the US, as well as routes to Japan, were affected by the Gulf crisis and economic recession. Profits are unlikely to improve this year after a weak first four months.

Mr Sutch said load factors were back above 70 per cent, compared to 75 per cent last year. But it could take until next spring for a full recovery. "We are fortunate to have a strong short-haul network in Asia and that will recover quicker than the American or European airlines will see."

The airline started daily direct flights to Heathrow in April for the first time since introducing flights to Gatwick in the UK in 1980. But Cathay believes there is enough demand for two London routes and will keep up its daily flights to Gatwick.

Cathay recently concluded a long-term planning assessment for new aircraft and is soon to decide whether to convert an option on 14 A330s for delivery from 1996 and whether to replace some of its older 747s from 1998. But with uncertainty about the new airport project and the industry outlook, a decision is not expected this year.

In 1987 Cathay moved to underwrite its future by selling

a 12.5 per cent stake to the Beijing-controlled China International Trust and Investment Corporation (CITIC). In January 1990, Cathay and its parent Swire Pacific again teamed up with CITIC to take control of Dragonair, a small regional carrier which had lost money since being founded in 1985. Cathay and its parent bought 35 per cent and manages the airline while a company controlled by CITIC bought 38.3 per cent.

The move signalled the end of a battle between Cathay and its new competitor for routes. Cathay transferred its profitable routes into Beijing and Shanghai to Dragonair which has now become a feeder airline into China from Cathay's hub in Hong Kong.

Hong Kong's third airline, Air Hong Kong, began operations in 1987. It is concentrating on cargo and has scheduled services to Manchester and Nagoya in Japan. Mr Stanley Ho, who has significant interests in tourism and gambling in Macau, took a 50 per cent stake in the carrier in 1989 through his Shin Tak Enterprises. Air Hong Kong hopes for more scheduled routes in Asia but is being opposed by Cathay.

Kai Tak handled 18.7m passengers last year, an increase

of 15.4 per cent. A long-term improvement plan costing HK\$2.3bn will increase capacity to 24m passengers. But further capacity increases are limited because of a night-time flight curfew to prevent aircraft noise in residential areas close to Kai Tak. Some carriers can no longer get their preferred slots during peak periods. Dragonair charter flights to China are not allowed to use Kai Tak during the afternoons because all available slots are being used by scheduled carriers. Hong Kong's Civil Aviation Department said Kai Tak will reach saturation in 1993 if aircraft movements increase at 10 per cent each year.

Two factors may relieve pressure at Kai Tak. Macau, a Portuguese enclave 40 miles down the coast from Hong Kong, is also building a single-runway international airport. China has a one-third stake in the US\$3.5bn project which, although delayed, is due for completion in 1994. China is also building an airport for its domestic services at Huangtian in Shenzhen, just across the border from Hong Kong, which could open at the end of this year. Both airports could take up excess capacity from Hong Kong although neither is likely to be real competitors.

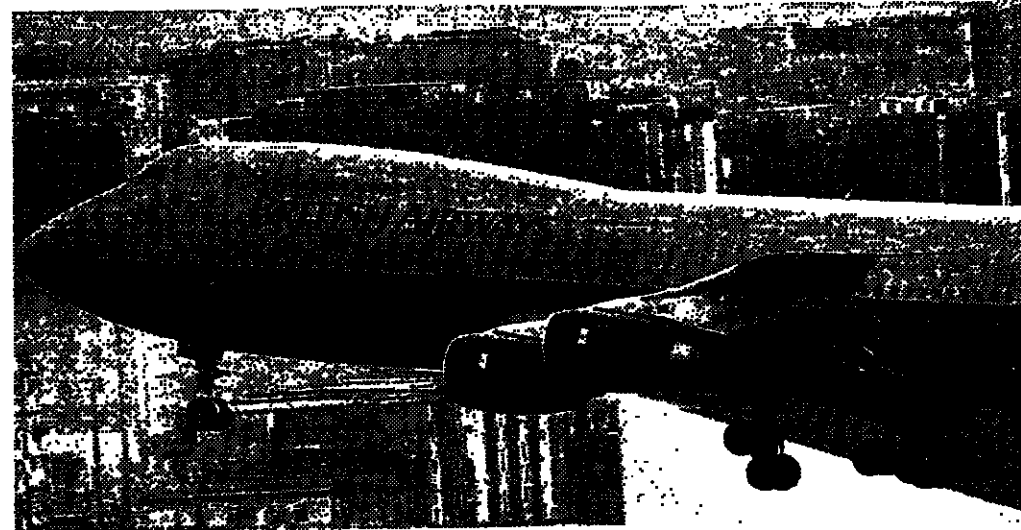
The second factor is Taiwan-

ese travellers who, because there are no direct flights between Taiwan and China, travel via Hong Kong. Last year 3.61m passengers arrived from or departed for Taiwan, an increase of 18.4 per cent. China wants Taiwan to start direct flights. But even if Taiwan agrees it could take two years before services start.

The shortage of space at Kai Tak is not only affecting airlines. Hong Kong Aircraft Engineering Company (HAECO), an aircraft maintenance company controlled by Cathay and Swire Pacific, is operating close to capacity. The company's four hangars are now operational nearly 24 hours a day. Plans for a fifth hangar were shelved when the government announced its new airport plan.

Cathay now provides more than 50 per cent of HAECO's revenues although the company also does maintenance for other carriers such as British Airways. Hong Kong's brain drain has badly affected HAECO, which in 1990 saw 120 of its 600 engineers head overseas, some poached by competitors offering foreign passports.

Under the terms of the 1984 Sino-British Joint Declaration on the 1997 handover of Hong Kong, the colony was given the power to draft its own air ser-



Boeing 747 lands at Kai Tak airport against the background of the Hong Kong skyline

AUSTRALIA

Changes on the domestic front

AVIATION has played a special role in the development of Australia since the formation of Queensland and Northern Territory Aerial Services, now known as Qantas, in 1920. It could hardly be otherwise in a country roughly the same size as the continental US, but with a population of only 17m, scattered around a handful of cities separated by thousands of miles of semi-desert.

However, a strict regulatory regime minimised competition by limiting the domestic market to two airlines - government-owned Australian Airlines and Ansett Australia, owned jointly by TNT, the international transport conglomerate, and News Corporation, Mr Rupert Murdoch's media group.

The result was a duopoly in which both domestic airlines offered similar services, flying similar airplanes from similar terminals at similar times. Price competition was minimal, and tickets costly by comparison with North America.

All that is in the process of changing following the deregulation of the domestic market from last October, and the announcement of plans to privatise 100 per cent of Australian Airlines and 49 per cent of Qantas, the government-owned international carrier, which is excluded from the domestic market.

The government sees deregulation as a way of revitalising the airlines' management. In line with a wider programme of structural reform intended to remove distortions in the economy, privatisation will also reduce the government's exposure to the airlines' requirements for new capital to finance expansion and fleet replacement.

However, there are concerns over the decision to go ahead with privatisation so soon after deregulation, and in the middle of Australia's worst recession since 1982/83, which has severely damaged airline efforts to recover from the after-effects of a year-long domestic pilots' strike.

The two domestic carriers are also having trouble coping with the advent of an independent competitor, Compass Airlines, which has succeeded in sparking off a fares war on principal routes.

As a result, Australian Airlines expects to do little better than break even at the operating level this year, following an operating loss of A\$13m (\$10m) last year, and Ansett is likely to make only a modest operating profit.

Qantas, hit by the Gulf War and recession in its main English-speaking markets, will make an operating loss of between A\$80m and A\$90m, alleviated by profits of up to A\$40m from aircraft sales.

The privatisations will go ahead, but the unfavourable climate has forced the government to abandon plans to float both airlines this year in favour of a trade sale of 49 per cent of Australian towards the end of the year, probably followed by a flotation of the rest of the shares next year. The sale of Qantas will follow a similar pattern, but will probably not start until next year.

Potential purchasers will receive an information memorandum seeking bids for up to 25 per cent of either airline, subject to a total overseas

shareholding of 40 per cent for Australian and 35 per cent for Qantas.

However, both airlines will require a significant injection of funds to strengthen their balance sheets before the sales can be concluded. Officials say Qantas has debts of more than A\$3bn compared to equity of around A\$1bn, and requires between A\$600m and A\$1bn to reduce its debt-to-equity ratio to more acceptable levels. Australian has debts of A\$1.3bn compared to net assets of around A\$1.7bn, and is understood to have asked the government for A\$500m.

In both cases, the injection will be achieved by reinvesting all or most of the proceeds of the initial trade sale.

Analysts say Australian is probably worth between A\$750m and A\$1bn, and Qantas between A\$1bn and A\$1.5bn, depending on the price overseas airlines are prepared to pay for access to the Australian market.

There is no shortage of interest in Australian, which has around 43 per cent of the domestic market, and is known to have had initial talks with overseas airlines.

Air New Zealand has been trying for several years to gain access to the Australian domestic market, and several other airlines are believed to be interested, including Singapore Airlines, Garuda Indonesia, Japan Air Lines, British Airways, and United Airlines of the US.

Mr Ted Harris, Australian's chairman, says he welcomes the government's decision to go ahead with the sales.

Qantas is in a much weaker position. It misjudged the growth of the tourist market after the boom during Australia's bicentenary in 1988, and geared up too rapidly to deal with growth which has not happened.

As a result, it will have to sack 3,000-5,000 of its 20,000 staff to get back into line with the productivity levels of competing airlines.

With the exception of the Qantas chairman, the airline's management is not highly regarded by ministers, who believe it has failed to develop a credible long-term strategy.

Qantas further damaged its image last month when details emerged of a potentially costly series of secret agreements with Brierley Investments, American Airlines and Japan Air Lines hatched during the joint takeover of Air New Zealand in 1989.

Qantas says the deals were justified because they conferred partial control of an important competitor, and blocked a rival bid which would have allowed British Airways to build a powerful South Pacific hub.

Nevertheless, the episode helps explain the government's decision to reject proposals put forward by Qantas to acquire up to 25 per cent of Australian to protect its access to domestic traffic.

The decision prompted an angry response from Mr Dix, who said the airline was being excluded from the domestic market at the same time as the government was encouraging overseas competitors to buy a stake in Australian but ministers are unimpressed.

Kevin Brown

THE COLOUR OF EXCELLENCE.

LUCAS GREEN. UNIQUE SYSTEMS

AT THE HEART OF THE WORLD'S GREAT

AIRCRAFT, SUCH AS ELECTRONIC FUEL

CONTROLS FOR THE ROLLS-ROYCE

ENGINES ON THE BOEING 747-400.

OUR COLOUR STANDS AS A SYMBOL

OF TECHNOLOGICAL EXCELLENCE NOT

JUST IN



AEROSPACE BUT IN AUTOMOTIVE AND

OTHER SELECTED MARKETS - WORLDWIDE.

LUCAS SUCCESS LIES IN ITS ABILITY

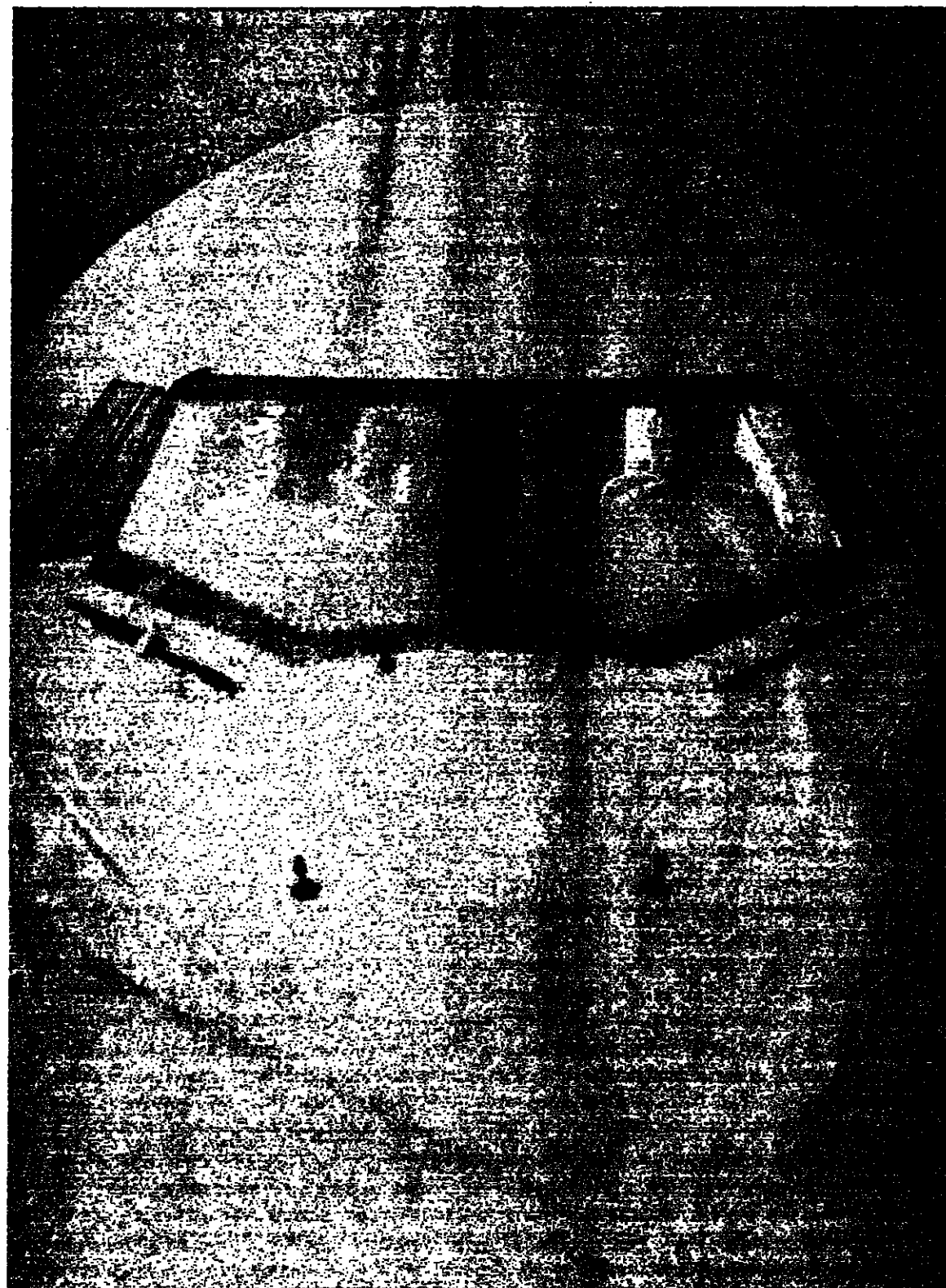
TO OPEN UP NEW POSSIBILITIES THROUGH

THE APPLICATION OF ADVANCED TECH-

NOLOGY. THIS IS JUST ONE REASON

WHY OUR SYSTEMS ARE CHOSEN BY THE

WORLD'S LEADING MANUFACTURERS.



FINANCIAL TIMES RELATED SURVEYS

Defence	Jan 17 1990
Asia Pacific Aviation	February 5
Business Air Travel	April 24
Aerospace	August 29
North American Business Travel	September 28
Business Travel	November 12
Business Air Travel	August 1991
Helicopters	September
International Duty Free	September
Business Travel	November

FOR ADVERTISING INFORMATION CONTACT NEVILLE WOODCOCK

071-873-3365

FOR EDITORIAL INFORMATION CONTACT DAVID DODWELL

071-873-4090

Gap is slowly narrowing

THE once huge gap between Japanese aerospace companies and their US and European counterparts is slowly narrowing. In three areas — aircraft component manufacture, jet engine development and space — Japanese corporations are emerging as assertive and innovative competitors.

But in all three fields, advances have been marred by setbacks, largely stemming from changing aerospace demands, political shifts and simple inexperience.

Japanese aerospace leaders outline three strategies by which they hope to correct imbalances. They are spending more on research and development than their competitors. They are collaborating with other Japanese and foreign companies and with the ministry of international trade and industry. They are also trying to increase the percentage of aerospace-related sales to the booming commercial sector, acknowledging that the new global political order will likely reduce demand for such aircraft as F15 fighters and P3C anti-submarine patrol aircraft.

In fiscal 1989, according to the Society of Japanese Aerospace Companies, the value of aerospace production almost hit ¥1,000bn (\$7bn) for the first time. But that is less than 5 per cent of US production, and aerospace sales are barely half

those of the UK and far below France and Germany. Further, production of aircraft and engines this year has been dropping, largely due to reduced demand from the Defense Agency, which accounts for some 75 per cent of industry sales.

The long-term goal, says a Tokyo analyst, is to move from manufacture of components to sub-systems and then to complete aerospace systems.

For the 1990s, global co-development is the preferred, although often controversial, route for gaining a foothold in the market.

Japan's Mitsubishi Heavy Industries and the US's General Dynamics Corp are co-designing a support jet fighter, the FSX, that project drew, first from US and Tokyo politicians in 1989 and 1990 with both sides concerned about technology transfer that would give one nation a competitive edge. Escalating development costs suggest the plane will not fly until the 21st century.

Three Japanese companies — Mitsubishi Heavy, Fuji Heavy Industries Ltd and Kawasaki Heavy Industries Ltd — are also collaborating with Boeing on development of a new wide-bodied, twin-engine passenger jet, the 777.

But the Japanese companies' plans to become full equity partners in the project were

thwarted last year. The companies will now develop and produce some 20 per cent of the aircraft's parts, a sub-contractor status similar to the firms' work on Boeing's 767-300 jet.

Frustrated by Boeing, the companies are now eyeing work in Europe. British Aerospace, which opened a Tokyo office last July, recently gave an order to Kawasaki Heavy to manufacture the fuselage for the A321 Airbus.

And the Mitsubishi group and Daimler-Benz AG of West Germany last year agreed to conduct joint aerospace research. Mitsubishi Heavy, which built Japan's renowned Second World War plane, the Zero, will initially focus on R&D of heat-resistant materials and aerodynamics.

A couple of Japan-US helicopter ventures are also in the works. Mitsui is working with Bell Helicopter Textron of Texas to develop and produce a 10-seat helicopter, and international R&D of Tokyo recently bought a stake in Michigan's Enstrom Helicopter Corp.

International collaboration is also crucial to Japanese aerospace engine development efforts.

For example, the three Japanese engine makers — Ishikawajima-Harima Heavy Industries, Mitsubishi Heavy and Kawasaki Heavy — are working under the name Japanese

Aero Engines Corp, as part of an international consortium building V2500 turbofan engines. The engines are installed in Airbus Industries' 150-seat A320 and 180-seat A321 planes and will be used in McDonnell Douglas's MD90 passenger plane.

A more ambitious plan is development by the three makers and four non-Japanese companies of a prototype engine that will fly at Mach 5, about 6,400km an hour. The goal is to build a supersonic passenger plane that can fly from New York to Tokyo in about five hours, compared to 14 hours at present.

Foreign companies involved in the project, which has some financial backing from MITI, are Pratt & Whitney, General Electric, Rolls-Royce and France's Snecma.

Meanwhile, the National Aerospace Laboratory is looking to the 21st century when it hopes to launch a horizontal take-off and landing (HOTOL) spaceplane that would combine the functions of an aircraft, space transporter and orbital spaceship.

Two of the industry's strengths are in building solar cell panels and in developing composite materials. But space product manufacturers and Japan's space administrators, the National Space Development Agency of Japan



Assembly of the H-1 rocket at Mitsubishi in Nagoya

(NASDA) and the Institute of Space and Astronautical Science (ISAS), lack the expertise and budgets of US space firms and of the National Aeronautics and Space Administration.

In spite of this, the industry has made halting progress. Last year, ISAS launched a probe into orbit around the moon. Also last year, Mitsubishi Heavy, Kawasaki Heavy and 73 other Japanese companies set up a consortium called Rocket System to enter the commercial rocket-launching business.

If all these space, engine and materials' projects attain their potential, Japan's 21st century aerospace potential appears awesome indeed. But history suggests that the sum of these parts may be less than the whole.

Paul Addison

Bitter internal debate

THE FUTURE of China's aviation industry revolves around a bitter internal debate in Beijing over how to build the next generation of passenger aircraft. That debate centres on whether the Chinese should award a multi-billion dollar contract to Boeing or McDonnell Douglas to develop what has become known as China's trunkliner programme.

However, in spite of years of lobbying and intense political manoeuvring, the Chinese government remains deadlocked over how to proceed.

"The trunkliner aircraft programme has been bogged down," said a western source. "There has been no clear decision. The Chinese authorities are looking for a compromise."

The debate over the trunkliner programme has been going on since the mid-80s. Whoever emerges as the victor will wield significant influence over China's aircraft industry.

The ministry of aerospace industry is backing McDonnell Douglas, which since 1985 has been producing MD82s in Shanghai, while China's airline, the civil aviation administration of China (CAAC) still strongly favours Boeing.

Under the terms of the proposed deal, which is worth between \$5bn to \$10bn, China would jointly develop 150 aircraft with either Boeing or McDonnell Douglas. CAAC

would then buy the planes for use on its own domestic routes beginning in 1996.

It is difficult to predict which company will be the ultimate winner. Until recent months, Boeing was believed to have the edge. But now McDonnell Douglas appears to have regained the initiative.

One important sign was that the China aerotechnology import and export corporation (CAETIC), a trading arm of the ministry of aerospace empowered to negotiate for the ministry, this spring awarded a \$3m contract to McDonnell Douglas. Under its terms, the Chinese would pay for the funding of the development of the trunkliner aircraft, the variation of the MD82 that would be produced by McDonnell Douglas wins the trunkliner contract.

Apart from this contract, McDonnell Douglas appears to have acquired an advocate in leadership circles with the recent appointment of Jiang Zemin to be CAAC's director-general. He replaces Hu Yaobang who has retired, but will remain as an adviser to the airline. Hu had a reputation as being more of a Boeing supporter, while Jiang was a party secretary in the ministry of aeronautics industry.

With ministry of aerospace approval, McDonnell Douglas operates a co-production arrangement with the Shang-

hai Aircraft Industrial Corp. It has delivered 22 out of 25 MD82 passenger planes with 10 additional firm orders and options for 10 more.

Under the terms of its proposal, McDonnell Douglas would expand its operation in Shanghai, putting more capital in to become a partner in the project.

In spite of this latest shift towards McDonnell Douglas, the Chinese have not closed the door on Boeing.

If the trunkliner programme continues in its present form, China has stipulated that whoever is the winner will be required to source 51 per cent of the value of the aircraft in China and must buy back certain components for export. This includes engine manufacturers. For Boeing, this would apply to General Electric of the US. If McDonnell Douglas is selected, the International Aero Engines consortium, which includes Rolls-Royce and Pratt & Whitney, would do the work.

It is unclear when China will make a decision about the trunkliner programme. There is a possibility the Chinese could decide after negotiating for six more months, or simply let the entire process drag on indefinitely, while CAAC buys the aircraft it really wants, western sources said.

Lynne Curry

JAPANESE AIRLINES

The future is looking up

ON JULY 1, a DC-10 charter jet with 300 passengers aboard is scheduled to lift off from Fukuoka airport on the island of Kyushu, en route to Honolulu.

That flight, the maiden voyage of Japan Air Charter, a new Japan Airlines (JAL) subsidiary, will say a good deal about what is working for and against international air travel in Japan.

For one thing, overseas air travel is growing so rapidly that even the once inert charter market is attracting the attention of Japan's leading carriers.

For another, the main airports in Tokyo and Osaka are so congested that the airlines are increasingly retreating to regional airports to operate international flights.

And to top it off, there is a pilot shortage, as well as a labour shortage in Japan, so the DC-10's cockpit crew will be American, and its stewards will be Thai.

In spite of these mixed signals, and the bruising downturn in air travel caused by the Gulf war, the future is clearly looking up for international air travel in Japan, and for the country's three main carriers: JAL, All Nippon Airways (ANA) and Japan Air Systems. Indeed, the lack of airport capacity may be the only thing preventing the air travel boom from turning into an explosion.

Last year, 10,997,431 Japanese ventured abroad, topping 1989's record by 13.8 per cent and fulfilling the government's "10 Million Plan" two years ahead of schedule. The betting is that the total will double again by 2000.

The domestic market, which often feeds international traffic, is so vibrant that the world's three busiest routes are in Japan — Tokyo-Sapporo, Tokyo-Fukuoka, Tokyo-Osaka.

What is more, a record 3.5m foreigners entered the country last year, a 17.4 per cent increase over 1989.

The main reasons for the overseas travel binge are the yen's strength since 1985, Japan's near-record economic expansion, and a sea change here in the attitude toward leisure time.

And Japan's air travel business, the world's third biggest, behind the US and USSR, still has plenty of room to grow. "The experience and maturity of the market here is like the US market of 15 years ago," says Geoffrey Tudor, a spokesman for JAL, the nation's largest carrier.

"We expect 20m travellers by the year 2000," Mr Tudor adds. "Despite the recent hiccup, there doesn't seem to be any doubt that will happen." That "hiccup", of course, was the war in the Middle East. The government, chagrined by criticism that it was not doing enough to support the allies, discouraged overseas holiday travel while the war was raging. Many Japanese, fearing terrorism, were happy to oblige.

Thus, after posting record passenger levels from April through September, JAL reported passenger levels down 3.5 per cent for the year, to about 7.9m. That was the first such drop in 14 years, according to JAL, which still holds a dominant 26 per cent share of Japan's international air travel market five years after deregulation deprived it of its overseas flight monopoly.

ANA, which claims about 4 per cent of the international market, says its overall passenger totals were up 17 per cent from a year ago. The airline, whose main business is domestic travel, had been predicting a 30 per cent rise.

Now, the airlines are banking that the worst is behind them, and they are looking to cash in on the new routes each has been awarded this year.

On March 30, JAL inaugurated direct service between Tokyo and Washington, one of 48 American cities to which it operates.

On March 9, ANA launched a direct service to New York, the 18th overseas destination for the airline since 1986, when it was given permission to challenge JAL in the international arena.

And Japan Air Systems, which has only two international routes, to Seoul and Singapore, and carried 110,000 passengers overseas last fiscal year, is starting up a route to Honolulu.

Yet those are likely to be the last additional routes the airlines will be granted until construction projects are completed, perhaps by 1995, at Japan's three major international airports: Narita in Tokyo, and New Kansai International in Osaka. Narita, which handles 66.5 per cent of Japan's overseas traffic, is still, incredibly, restricted to just one runway, in spite of 25 years of government effort to get local farmers to sell their land.

Japan Travel Bureau, the nation's leading travel agency, estimates that because of the airport crunch, 1.5m people were forced in 1989 to forgo air travel.

In fact, Narita's inconvenient access, limited capacity and customs-clearance procedures are so bad that officials here warn that international cargo and passengers will gradually shift to other Asian points of entry.

"We have 70 flights a week from Narita; if we want to add one flight, we have no choice but to take one away," says ANA spokesman Tetsuo Fukuda.

ANA has been striving to expand its international operations. Largely in response to airport constraints, both ANA and JAL have started co-operative ventures with foreign carriers. Thus, ANA now has access to airports in Kuala Lumpur, Brussels, Stockholm and Vienna, since all the services use the foreign carriers' aircraft.

And ANA, like the other airlines, is moving to regional airports and has started up its own charter service.

Other trends include more market segmentation and a growth in individual travel, according to an airline official.

In addition, business travel, a lucrative sector, is becoming more sophisticated and demanding it will require better pre-flight, in-flight and post-flight service.

Recent examples: JAL is starting up a satellite-aided, commercial telephone service on one of its transpacific routes, enabling passengers to call Japan. And for its new Tokyo-Washington route, the airline converted the liquor counter in the first-class lounge to a sushi bar.

Mark McQuillan



We've made things more reliable, efficient and productive. And that includes our company.

Today, around the world, Honeywell Control Technology is helping make homes more comfortable, industry more productive, aircraft more efficient, and buildings more energy-wise.

And, as we continue to improve the world around us, we continue to improve ourselves.

Which is why we've left computers behind. Reduced our dependency on defence to about

10% of sales. And given the Controls business our undivided attention.

We're already the world leader in Controls. And with this renewed and total focus, we're able to offer a better balance of solid, stable, less cyclical businesses. Businesses that capitalise on global demand and will, as the world industrializes, continue to grow.

And our increased attention to shareholders assures you of our commitment.

So when people depend on you, depend on Honeywell.

For more information, write to Honeywell Europe, Financial Communications, Avenue du Bourget 3, 1140 Brussels, Belgium or call 010-612-870-2121 (fax 0101-612-870-3875).

Honeywell

Helping You Control Your World

USSR

Reform still bogged down

THERE are few areas of the Soviet economy which better illustrate the yawning gap between Soviet talk of reform and reality than the country's airline industry.

Aeroflot, the national carrier, last year announced plans for sweeping market reforms which would break its monopoly on air transport and improve its services. One year on, reform has yet to get off the ground, and the airline - still synonymous with the Civil Aviation Ministry in spite of plans for divorce - continues to turn away an annual average of 20m passengers.

Plagued by a shortage of aircraft, Aeroflot is still waiting for the delivery of new Soviet civilian airliners, the long-haul Ilyushin-96-300 and the IL-114 for regional flights. Originally promised for last year, these planes have so far failed to emerge from the bowels of the Aviation Industry Ministry, the state body which runs civilian manufacturers such as Ilyushin and Tupolev. In the meantime, Aeroflot has ordered five Airbus, due for delivery in November, but these are only a drop in the ocean compared to what its needs.

Talk of converting part of the Soviet defence industry, including military aviation, to civilian uses is still only talk. The manufacturers of world-famous MiG and Sukhoi air force jets have been pursuing talks on co-operation with western manufacturers to build civilian planes, but without any tangible results.

So what are the reasons for this list of failures? The prime cause is a lack of political will for radical economic reform, although this may change as President Gorbachev seeks to attract western aid in return for genuine market reforms.

Twinned with the failure to reform is an absence of favourable conditions for foreign investment.

In spite of this, some foreign airlines are already coming in with capital, in anticipation of future opportunities in the Soviet market.

Lufthansa has set up a joint venture with Aeroflot to mod-

ernise the main Moscow airport of Sheremetyevo, while British Airways is involved in a similar project at the domestic terminal of Domodedovo.

But such investors are likely to remain pioneers as long as the state bureaucracy continues to control the industry, as long as the rouble is not convertible and as long as protection of foreign investment remains inadequate.

The only reform to take

to find the finance it needs to begin operations.

Left to its own devices, the Civil Aviation Ministry has turned some of Aeroflot's regional divisions into "concerns" - pseudo-corporations which are supposed to become independent. The Azerbaijani offshoot of Aeroflot was renamed Azerbaijan Airlines in December, while the Lithuanian branch of Aeroflot has been called Lithuanian Air-

wardness of Soviet manufacturers, Aeroflot is now negotiating with General Electric and Pratt-Whitney to re-engine its IL-86s in order to cut their fuel consumption and pollution levels.

Under the government's efforts to switch the emphasis of Soviet industry from civilian to military output, MiG and Sukhoi are trying to move into the production of civilian aircraft.

In 1989, Sukhoi and Gulfstream of the US announced plans to co-operate on the construction of a supersonic business plane, although this has yet to materialise. Mr Anatoly Belosvet, deputy chief of the Mikoyan design bureau, which manages the production of MiG combat planes, says he expects to conclude civilian contracts with western companies at the Paris air show. But he gives few details, saying MiG is looking into the development of a supersonic business plane, as well as to make trainer aircraft, to replace Czechoslovak L-410s and L-610s. The latter were supplied to the Soviet Union by Czechoslovakia until January, when it demanded foreign currency in keeping with a switch by Comecon countries to hard currency trading.

Mr Belosvet claims that only defence plants can attract western investment to build world-class airliners. He says this is not only because of their technological prowess - for instance in aerodynamics, but also because they are accustomed to competition - of sorts.

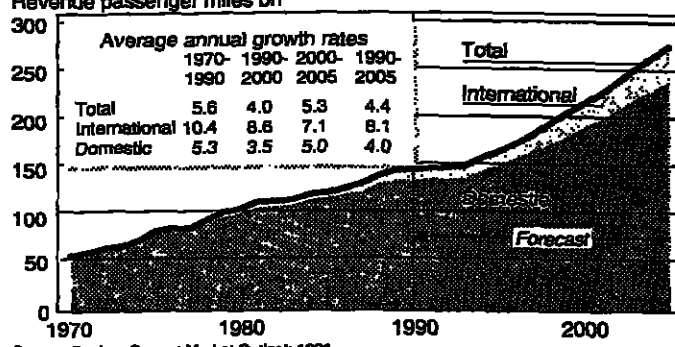
"All these years the military aviation industry worked in tough competition with the west," says Mr Belosvet. "We had no right to create inferior bombers and fighter planes. We were already competing with General Dynamics and McDonnell-Douglas."

Mr Belosvet also reveals that Paris will see the first display in the west of his latest fighter plane, the MiG-31, which has never been exported but may be in future.

Leyla Boulton

USSR airline traffic

Revenue passenger miles bn



Source: Boeing, Current Market Outlook 1991

effect so far has been an increase in fares under the government's April 2 reform of most state retail prices. But while Soviet customers with hard currency can obtain tickets for international flights, those with roubles often have to wait for months to get bookings to fly out of the country.

Inertia at the top has not meant a lack of effort at grass-roots level. But there are limitations to what entrepreneurs can achieve without support from the government for energetic demonopolisation and foreign investment.

"Change at Aeroflot has simply been a change of nameplates," complains Mr Alfred Malinovsky, head of the Soviet pilots' union. He is one of a group of pilots, former civil aviation ministry officials, and private entrepreneurs who are trying to set up a long-haul airline called ASDA, to compete with Aeroflot.

But in spite of exploratory talks on the possible purchase of Boeing-747s, ASDA has yet

lines for three years now.

But all of these remain dependent on the central ministry (ie Aeroflot) for aircraft and infrastructure - since there are no plans to redistribute Aeroflot's assets to the daughter airlines which are supposed to compete with it.

Aeroflot says that these daughter enterprises must buy the planes from it; hardly a way of encouraging competition. The government has promised for months to set up an independent anti-monopoly commission to handle demonopolisation. Until it does, however, the world's largest carrier is unlikely to make much headway in breaking up its own monopoly.

Similar inertia affects the country's manufacturers of civilian aircraft, who for decades have suffered from a lack of competition (Aeroflot would take anything it got from them) and relatively little investment compared to the privileged defence sector.

In another sign of the back-

THE NETHERLANDS

Fokker seeks foreign pact



Fokker 100 powered by a Rolls-Royce Tay engine

FOKKER, the Dutch aeroplane builder, is stepping up its efforts to form a partnership with one or more foreign competitors as it prepares to develop a new 130-seat aircraft.

The company is looking for what it calls a "full swing partner" to share development costs on new projects and to complement Fokker's existing family of aircraft, the 50-seat turboprop Fokker 50 and the 100-seat twinjet Fokker 100.

Fokker, one of only five civilian aircraft makers in the western industrialised world, is well aware that several other aerospace groups are also planning to launch 130-seat aircraft, yet it remains undaunted. "Four players in that market segment are too many, but Fokker believes that it must be one of those four," Mr Marten Kullman, the company's chairman, has said. A feasibility study on launching a 130-seat aircraft is due to be completed by the end of the year.

If necessary, Fokker says it would be willing to give up its independence to conclude a viable partnership. But company officials also emphasise that Fokker would not agree to a merger at any price and that it would continue to go it alone if need be.

Arranging a partnership is not an absolute precondition for launching a new aircraft, but it would certainly help. Although it can count on receiving grants towards developing a new aeroplane from the Dutch state, which holds a 32 per cent stake in the company, Fokker would also like to share the risk of launching a new product with a counterpart in the aviation world.

The company, which was rescued from the brink of bankruptcy in 1987 and has since returned to financial health, has made clear that it will not be content to become simply an assembly plant as part of any merger or partnership deal. It wants to remain actively involved in new product development as well as in marketing and product support.

The proposed 130-seat aircraft would essentially be a derivative of the Fokker 100, with two of the main differences being new landing gear and new engines. The company

is also studying the idea of a Fokker 30, an 80-seat aeroplane incorporating a slightly stretched fuselage from the former Fokker Friendship and wing aerodynamics from the Fokker 100. This would give the company a full "family" of regional aircraft ranging from 50 to 130 seats.

Fokker's search for an aerospace partner takes it a significant step further than its existing cross-border sub-contracting ventures, such as the purchase of fuselages for the Fokker 100 from Messerschmitt-Bölkow-Blohm of Germany and wings from Short Brothers of Ireland.

The Dutch company's possible co-development of a 130-seat aircraft would also mark a new departure: the development and launch of the Fokker 50 and Fokker 100 in the early 1980s were solo efforts.

Talk of international co-operation is not new for Fokker. Indeed, in the 1960s and 1970s the Dutch company entered into partnership arrangements with Vereinigte Flugtechnische Werke of Germany and, later, with McDonnell Douglas of the US. However, both ventures were short-lived.

In 1987, when the Dutch government bailed out Fokker after it ran into difficulties, politicians were quick to say that the company should link up once more with another aeroplane to secure its future.

With Fokker now back in the black, the company is in a bet-

ter position to negotiate a possible pact than a few years ago. Mr Kullman - who will be succeeded by Mr Erik Jan Nederveen, the current finance director, when he retires in August - has declined to give details of the progress so far, saying only that the company has been in contact with all the world's aircraft builders.

A joint venture or merger with a US company would help cushion Fokker from its traditional vulnerability to the exchange rate of the dollar. However, with only a few North American companies to choose from, a European partner is more likely, analysts say.

The dollar's decline in 1980 wreaked havoc on Fokker's plans to resume its dividend payments after a gap of four years. Because it had hedged its dollar revenues to the end of 1981, Fokker's 1980 profits were not endangered by the dollar's decline. But the prospect of prolonged dollar weakness prompted Fokker to announce a wide-ranging cost-cutting drive at the end of 1980. With workers facing lay-offs and suppliers including Rolls-Royce being asked to lower prices, Fokker felt unable to pay out a portion of its profits to shareholders, in spite of its buoyant 1990 results.

Fokker's net profit rose sharply last year, doubling to F166.4m (\$45m) from F142.2m in 1989. The steep increase was due mainly to a decline in fin-

ancing charges, to book profits on divestments and to higher contributions from associated companies. Operating profit excluding interest charges rose by 21 per cent to F193.8m.

The company has yet to enter profits from the sales of Fokker 50s and Fokker 100s on to its books.

Fokker says it will start taking profits from the sales of its new aircraft when the project as a whole reaches break-even point sometime in the mid-1990s.

The two aeroplanes are already making a positive contribution to Fokker's cash flow.

Fokker remains cautious about the outlook for 1991, saying much will depend on the value of the dollar and the readiness of airlines to resume ordering new aircraft. So far, the company has said only that the first quarter developed "according to plan". The company's order books remain well filled but the inflow of new orders, especially for the Fokker 50, slowed in 1990. This led to the departure in February 1991 of Mr Cees Biersma, the company's sales director. His successor, who has yet to be found, will automatically become a member of an expanded, four-man group managing board, underscoring the imperative of finding fresh customers for Fokker's existing two aeroplanes as it ponders and plans the launch of two additional aircraft.

Ronald van de Krol



Antonov AN-124, the giant Russian freighter

SWEDEN

Dogfight over fighter's future

THE Swedish aerospace industry is engaged in a dogfight with the government over the future of the JAS 39 Gripen combat aircraft.

The programme to develop a combined fighter and ground attack jet with reconnaissance capability has been plagued by cost over-runs and delays. The problems have created tensions between the state and the JAS industrial consortium (IG JAS) led by Saab-Scania.

One source of friction is the fixed-cost contract that the consortium received in 1982 to develop the aircraft and deliver its first 30 units. The industry said it was forced to accept the strict contract terms under duress, with the government otherwise threatening to shut down the Swedish aerospace industry by placing its order abroad for a new combat jet.

"The problem with the contract is that technical solutions cannot be produced in a limited time and cost framework supported by penalty clauses," said Mr Georg Karnsund, the former chairman of IG JAS, in his farewell speech as Saab-Scania president to shareholders last month.

Problems with the computer software that controls the JAS aircraft's fly-by-wire flight system caused the first JAS prototype to crash in February 1989. This helped push the project more than two years behind schedule and increased development costs, which the industrial partners have to bear under the fixed-cost contract.

Saab-Scania estimates that it has suffered SKr2bn (\$260m) in extra costs for JAS in the past three years. Analysts estimate

on the JAS during the development phase could be 20 per cent.

The increased cost of JAS has dragged down the profitability of the company's aerospace division. In spite of buoyant sales for the Saab 340 and Saab 2000 commuter aircraft, the division made a modest profit of only SKr111m last year on turnover of SKr4.3bn.

The JAS consortium, which also includes Volvo Flygmotor and Ericsson, has been seeking a higher price for a second order of 110 aircraft to help recover the spiralling development costs. But the government last November rejected their bid, which is believed to ask for a 50 per cent increase on the SKr12bn earmarked for the purchase of this aircraft batch. Officials explained that the total project was already exceeding its original budget of SKr4.4bn by SKr3bn.

In a show of displeasure, the government also announced that it would delay placing its order for the 110 aircraft by one year until mid-1992. It accused the JAS consortium of failing to achieve promised technical and performance standards due to a lack of management supervision and resources and said more flight tests and development work were needed.

The sharp official rebuke led to a shake-up of IG JAS's top management early this year. Mr Björn Svedberg, the chairman of the telecommunications concern Ericsson, succeeded Mr Karnsund, vice-president of the IG JAS group. Mr Hans Ahlinder, vice-president of Saab-Scania's defence technology division Combitech,

replaced Mr Harald Schroder as IG JAS president.

The new leadership is adopting a conciliatory tone. Talks about the order for 110 aircraft are due to resume in October, with the government and parliament expected to take a final decision before July 1992.

The consortium's negotiation position has been strengthened recently by a progress report on the JAS conducted by FMV, the Swedish defence procurement agency, which predicts

The programme to develop a combined fighter and ground attack jet has been plagued by delays

that the aircraft will achieve its technical and flight performance goals.

The negotiations over the second stage of the JAS, nevertheless, are expected to be tough. In addition to seeking a higher purchase price for the aircraft, IG JAS also wants the government to approve funding for the development of a two-seat JAS trainer version. The consortium argues that the trainer aircraft is necessary to win export orders. It has already bid for an order from the Finnish Air Force and hopes to sell the aircraft to other small European countries.

Although the JAS project is facing political opposition, parliament is likely to approve a follow-on order, especially if the non-socialists gain a majority of seats after the elections in September. The government

might, however, split the order into two or more stages to make it politically more acceptable.

But JAS is not the only worry confronting Saab Aircraft. In spite of a rapid increase in sales for its commuter aircraft during the past five years, orders could level off over the next several years as the airline industry falls into recession. This has raised concerns about the ability of some customers to pay or take delivery on aircraft ordered.

In addition, the global market for medium-sized commuter aircraft, of which Saab claims a 36 per cent share, is likely to grow more competitive as more aircraft makers enter the field.

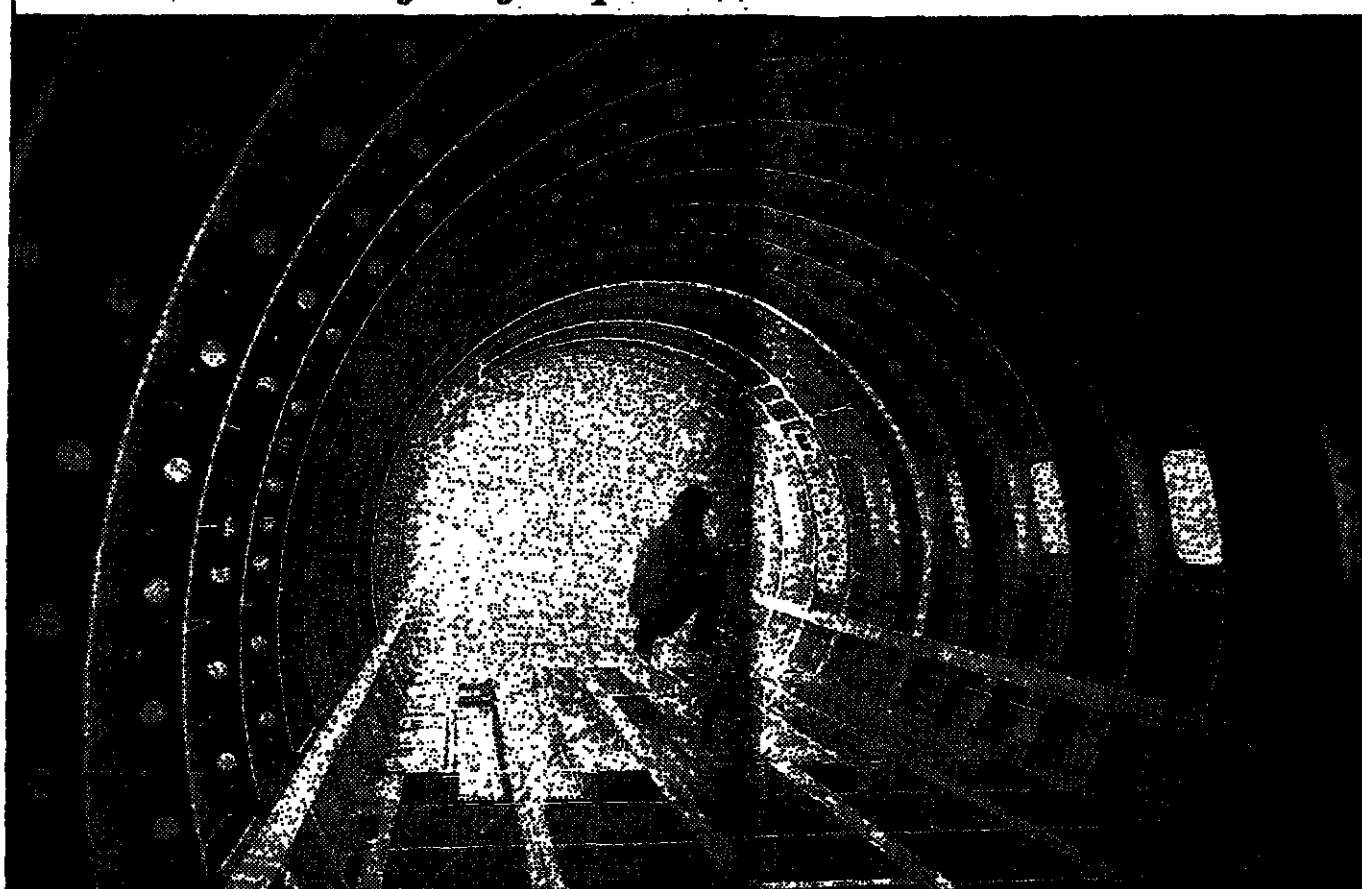
The Saab 340 only achieved profitability last year and it will take several more years before the Saab 2000 generates earnings.

Saab has stepped up its production of the Saab 340 from 32 aircraft in 1989 to an expected 55 aircraft this year. It has delivered two-thirds of the 337 Saab 340 ordered to 30 operators, with American Eagle, the regional carrier owned by American Airlines, being the biggest customer with 120 aircraft.

The Saab 2000, a bigger 50-seat version of the Saab 340, is expected to be rolled out at the end of this year. After flight tests are completed next year, deliveries will start in 1993 with the first customer being Crossair of Switzerland. The Saab 2000 has received 46 firm orders and options for another 134.

John Burton

A Barrell of Experience



At Shorts, this 32ft fuselage section for the Canadair Regional Jet says much about our past, and about our future.

Our past experience spans 90 years in aerospace, from the fabric of balloons and the construction of thousands of aircraft, to the advanced materials of the future. We have the people, we have the knowledge - our customers and order book today are evidence of that.

And the tools. We're investing heavily, and wisely. Hundreds of millions of dollars over four years. Giving our people world-class facilities, confirming Shorts capabilities as a world-class company. Equipping ourselves to compete with the best, and win.

There's a new spirit in Shorts. It's competitive, innovative, entrepreneurial. And it's to be found everywhere - in our aircraft, aerostructures, nacelles, defence systems.

It's the combination of man and machine that took the first of these fuselages, from contract to dispatch in just 12 months. Quality built. Right first time.

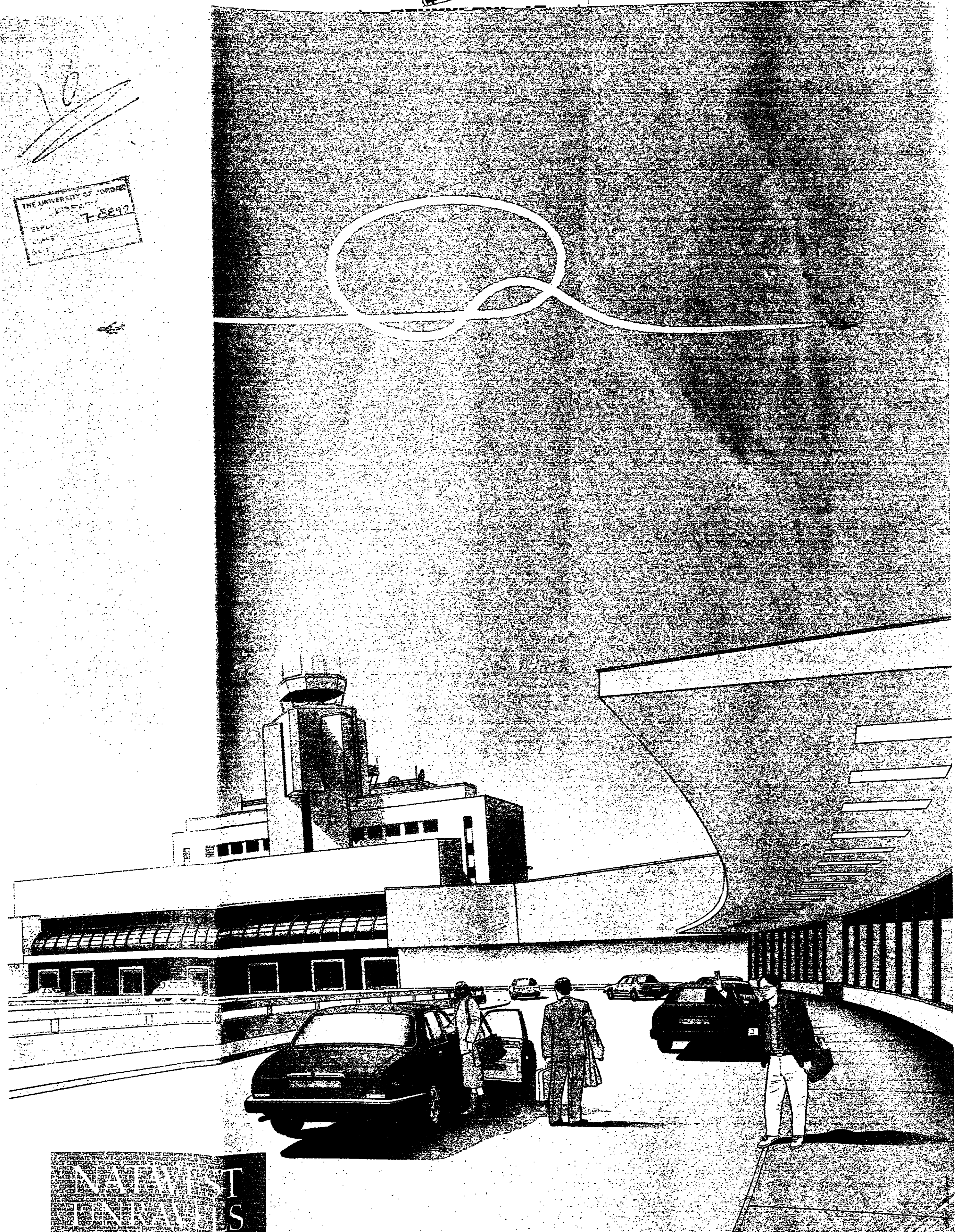
A barrel-load of know-how? Just try us!

SHORTS

SHORT BROTHERS PLC Box 241, Airport Road, Belfast, BT7 9ZZ

مكتبة لاسزل

THE UNIVERSITY OF JORDAN
LIBRARY
REF ID: 7-8892
DATE: _____



NATWEST
COMPLEX
FINANCE
SOLUTIONS

Last year, Australian Airlines decided to buy three new Boeing aircraft. They opted for a Foreign Sales Corporation lease and then asked NatWest to help structure the deal. This was a highly complex innovation but nonetheless typical of the way in which we work. We are committed to finding

new ways of handling our clients' more intricate requirements which is why, in 1987, we established the Aerospace Agency. Working within our Aerospace Group and alongside our specialists in leasing and syndicated loans, this expert unit now handles business worth £11.5 billion. This finances 350 aircraft for 9

airline companies in association with over 300 banks. And these figures are continuing to climb. If your own finances could benefit from an imaginative approach, Theo van Hensbergen on 071-920 5234 will be pleased to put you in touch with the team. Whatever the problem, you'll find we rise to the challenge.


NatWest
Corporate Finance